
Call to Order – Martha H. Hunt, ALFA, Board Chair

- Welcome and Introductions
- Mission of the Board
- Emergency Egress Instructions

Approval of Minutes (pages 4-37)

- Board Meeting - December 8, 2020
- Formal Hearing - December 8, 2020 and February 12, 2021
- Legislative/Regulatory Committee Meeting - June 15, 2021 and September 9, 2021
- For informational purposes - Informal Conference - May 18, 2021

Ordering and Approval of Agenda

Public Comment

The Board will receive public comment on agenda items at this time. The Board will not receive comment on any pending regulation process for which a public comment period has closed or any pending or closed complaint or disciplinary matter.

Board Member Recognition

Agency Report – David E. Brown, DC, Director, and Barbara Allison-Bryan, MD, Deputy Director

Presentation (pages 39-98)

- 2021 Workforce Reports - Nursing Home Administrator and Assisted Living Facility Administrator - **Yetty Shobo, PhD, Deputy Director, Healthcare Workforce Data Center**

Staff Reports

- Executive Director's Report - **Corie E. Tillman Wolf, JD, Executive Director (pages 100-112)**
- Discipline Report - **Kelley Palmatier, JD, Deputy Executive Director**
- Licensing Report - **Sarah Georgen, Licensing and Operations Manager**

Board Counsel Report – Erin Barrett, Assistant Attorney General

Committee and Board Member Reports (pages 114-122)

- Legislative/Regulatory Committee Report - **Jenny Inker, MBA, PhD, ALFA, Committee Chair**
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Legislative and Regulatory Report - Elaine Yeatts, Senior Policy Analyst (page 124)

- Report on Status of Regulations
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Board Discussion and Actions - Elaine Yeatts and Corie E. Tillman Wolf (pages 126-166)

- Adoption of Electronic Meeting Policy
 - Consideration of Recommendations from Legislative/Regulatory Committee and Adoption of Proposed Regulations for the Administrator-in-Training Program (18 VAC 95-20-10 et seq., and 18 VAC 95-30-10 et seq.)
 - Readoption of Guidance Documents
 - 95-2, Procedures for Auditing Continuing Education
 - 95-4, Board Policy on the Use of Confidential Consent Agreements
 - Revisions to Guidance Documents
 - 95-12, Guidelines for Processing Applications for Licensure: Examination, Endorsement and Reinstatement
 - 95-13 - Guidance on Completion of Continuing Education
 - Repeal of Documents as Board Guidance Documents
 - 95-1, Memorandum of Understanding with the Virginia Department of Health, Division of Licensure and Certification
 - 95-10, Memorandum of Understanding with the Virginia Department of Social Services, Division of Licensing Programs on Assisted Living Facilities
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New Business

Elections

Next Meeting - December 6, 2021

Meeting Adjournment

This information is in **DRAFT** form and is subject to change. The official agenda and packet will be approved by the public body at the meeting and will be available to the public pursuant to Virginia Code Section 2.2-3707 (F).

Approval of Minutes

December 8, 2020

The Virginia Board of Long-Term Care Administrators convened virtually via WebEx for a full board meeting on Tuesday, December 8, 2020.

BOARD MEMBERS PRESENT (ALL VIRTUAL)

Mitchell P. Davis, NHA, Chair
Ali Faruk, Citizen Member
Martha H. Hunt, ALFA
Jenny Inker, ALFA
Ashley Jackson, NHA
Derrick Kendall, NHA
Marj Pantone, ALFA, Vice-Chair

BOARD MEMBERS ABSENT

Shervonne Banks, Citizen Member

DHP STAFF PRESENT FOR ALL OR PART OF THE MEETING (ALL VIRTUAL)

Barbara Allison-Bryan, MD, DHP Deputy Director
Erin Barrett, Assistant Attorney General, Board Counsel
Trasean Boatwright, Program Manager
Sarah Georgen, Licensing and Operations Manager
Kelley Palmatier, Deputy Executive Director
Corie Tillman Wolf, Executive Director

OTHER GUESTS PRESENT (ALL VIRTUAL)

Lauren Burnette
Jennifer Howell

CALL TO ORDER

Mr. Davis called the meeting to order at 11:00 a.m.

Due to the COVID-19 declared state of emergency and consistent with Amendment 28 to HB29 (Budget Bill for 2018-2020) and the applicable provisions of the Freedom of Information Act including Virginia Code § 2.2-3708.2, the Board convened a virtual meeting to consider such regulatory and business matters as were presented on the agenda necessary for the Board to discharge its lawful purposes, duties, and responsibilities.

Mr. Davis provided the Board members, staff, and the public with contact information should the electronic meeting be interrupted.

Mr. Davis provided reminders to the Board and public regarding WebEx functions. He completed a roll call of the Board members and staff.

With seven Board members present at the meeting, a quorum was established.

Mr. Davis read the mission of the Board, which is also the mission of the Department of Health Professions.

APPROVAL OF MINTUES

Upon a **MOTION** by Dr. Inker, and properly seconded by Mr. Kendall, the Board voted to accept the September 15, 2020 to November 6, 2020 minutes in block, including minutes from the Board meeting and formal hearing on September 15, 2020, and a telephonic conference on November 6, 2020. The motion passed unanimously (7-0).

ORDERING OF THE AGENDA

Ms. Tillman Wolf requested a change to the agenda noting that Dr. Brown would not be in attendance at the meeting. Ms. Tillman Wolf stated that Dr. Allison-Bryan would provide the Agency Report.

Upon a **MOTION** by Ms. Hunt, and properly seconded by Mr. Kendall, the Board voted to accept the agenda as presented. The motion passed unanimously (7-0).

PUBLIC COMMENT

The Board did not receive any written public comment or request to provide verbal public comment.

AGENCY REPORT

Dr. Allison-Bryan provided an update on the Virginia cannabis program and the status of processors for cannabidiol oil. She also provided an update on workgroups convened related to recreational and medical marijuana.

Dr. Allison-Bryan reported on the COVID-19 vaccines, including the effectiveness, logistics, and distribution of the vaccinations to the citizens of the Commonwealth.

Mr. Kendall requested clarification on the recreational or medical marijuana use by those licensed by the Department of Health Professions and how it could impact patients. Dr. Allison-Bryan stated that best practices will be reviewed and more information would be provided.

Mr. Davis requested a timeline on the approval of recreational marijuana. Dr. Allison-Bryan said that to her knowledge, it could be between 2-4 years.

With no further questions, Dr. Allison-Bryan concluded her report.

PRESENTATION

Dr. Allison-Bryan provided a presentation on the Health Practitioner’s Monitoring Program.

Dr. Inker requested information on whether the HPMP program supports compliance with mental health assistance, and asked if stigma was associated with the HPMP program. Dr. Allison-Bryan responded and said that the HPMP program does offer support in compliance with mental health treatment, and also clarified that outreach is ongoing.

STAFF REPORTS

Executive Director’s Report – Corie E. Tillman Wolf, JD, Executive Director

Expenditure and Revenue Summary as of September 30, 2020

Ms. Tillman Wolf presented the Expenditure and Revenue Summary as of October 31, 2020.

Cash Balance as of June 30, 2020	\$143,338
YTD FY20 Revenue	\$ 40,075
<u>Less FY20 Direct & In-Direct Expenditures</u>	<u>\$182,088</u>
Cash Balance as of October 31, 2020	\$ 1,325

COVID Response

Ms. Tillman Wolf provided an overview of the COVID statistics provided by the Virginia Department of Health showing the disproportionate impact on long term care facilities in Virginia as of December 4, 2020.

Ms. Tillman Wolf described the interagency collaboration in response to COVID and recent meetings of task forces and workgroups including the Governor’s Long-Term Care Task Force, the Virginia Department of Health (VDH) Regulatory Advisory Panel on visitation in nursing facilities and hospice, the VDH workgroup on clinical staffing in nursing facilities, and the Long-Term Care wellness workgroup.

Ms. Tillman Wolf reported on the discipline operations during the pandemic. She thanked Board members for their continued assistance in processing discipline cases during the pandemic.

Ms. Tillman Wolf stated that an email had been sent to all licensees regarding the 2020-2021 renewals and the steps taken by the Board in regard to continuing education.

Ms. Tillman Wolf provided an overview of the impact of the pandemic on licenses and registrations issued with a comparison of data from 2017 to 2020, noting a decrease YTD 2020 in Assisted Living Facility Administrators (ALFA), ALFA Preceptors, Nursing Home Administrators (NHA), and NHA Preceptors. The data indicated an overall increase in the number of NHA AITs registered in 2020, with stable registration numbers for ALFA AITs.

NAB Updates

Ms. Tillman Wolf provided information from the National Association of Long-Term Care Administrator Boards (NAB). She stated that NAB held a virtual annual meeting in October 2020. She reported nationwide consistency with other Boards experiencing similar issues and concerns as Virginia during the pandemic.

Ms. Tillman Wolf stated that NAB has completed a Practice Analysis for Nursing Home Administrators and Assisted Living Facility Administrators to ensure that job functions for administrators are current and that examinations accurately reflect areas of competency for new licensees. She reported that the Domains of Practice will be updated and restructured, which will impact the exam blueprint for the NAB exams and likely will require some amendments to the Board's regulations where they reference the Domains.

She reported that NAB is planning to send a letter to the National Practitioners Data Bank to request that Assisted Living Administrators and Health Services Executive (HSE) licensees be added to the licensees that report disciplinary action to the databank.

Ms. Tillman Wolf reported on the Health Services Executive (HSE) credential, stating that nineteen states had adopted the credential.

Ms. Tillman Wolf stated that the NAB CE Registry has approximately 1,335 that designate Virginia for reporting (82%) as of December 2020, an increase since December 2019.

Board Meeting Dates

Ms. Tillman Wolf provided a reminder of the upcoming 2021 Board meeting dates.

- March 16, 2021
- June 15, 2021
- September 21, 2021
- December 14, 2021

Notes

Ms. Tillman Wolf provided reminders to the Board regarding quorum requirements. She reminded the Board members of the scheduled formal hearings scheduled for that day.

With no questions, Ms. Tillman Wolf concluded her report.

Discipline Report – Kelley Palmatier, JD, Deputy Executive Director

As of December 4, 2020, Ms. Palmatier reported the following disciplinary statistics:

- 71 Patient Care cases
 - 1 at Informal
 - 3 at Formal Hearing
 - 10 at Enforcement

- 57 at Probable Cause
- 3 at APD
- 14 Non Patient Care Cases
 - 2 at Informal
 - 0 at Formal
 - 0 at Enforcement
 - 11 at Probable Cause
- 5 cases at Compliance

Ms. Palmatier reported the following Total Cases Received and Closed:

- Q1 2019 – 13/15
- Q2 2019 – 10/11
- Q3 2019 – 9/17
- Q4 2019 – 7/12
- Q1 2020 – 26/13
- Q2 2020 – 4/12
- Q3 2020 – 13/18
- Q4 2020 – 7/6
- Q1 2021 – 16/28

Ms. Palmatier reported the following Virginia Performs statistics for Q4 2020:

- Clearance Rate – 158% Received 12 patient cases and closed 19 cases
- Pending Caseload
 - 50% - 36 cases pending over 250 days
 - 21% - 15 cases pending over 415 days
- Time to Disposition
 - 69% - 11 cases closed within 250 days
 - 81% - 13 cases closed within 415 days

Ms. Palmatier reported on the percentage of all cases closed in one year and on average days to close a case for the last five quarters.

With no questions, Ms. Palmatier concluded her report.

Licensure Report – Sarah Georgen, Licensing and Operations Manager

Ms. Georgen presented licensure statistics that included the following information:

Current License Count – ALFA and NHA

ALFA	December 2020	NHA	December 2020
ALFA	672	NHA	961
ALF AIT	97	NHA AIT	75
Preceptor	197	Preceptor	217
Total ALFA	966	Total NHA	1,253

TOTAL COMBINED	2,219	
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Ms. Georgen reported on the trends in license count, which continued to show relatively flat growth from December 2013 to December 2020.

Virginia Performs – Customer Service Satisfaction

- 100% Results:
 - FY16 Q1, Q2, Q4
 - FY17 Q1, Q2, Q4
 - FY18 Q1, Q2, Q3, Q4
 - FY19 Q1, Q2, Q4
 - FY20 Q1, Q2, Q3, Q4
 - FY21 Q1

With no questions, Ms. Georgen concluded her report.

BOARD COUNSEL REPORT – Erin Barrett, Assistant Attorney General

Ms. Barrett did not have a report to provide. She reminded Board members of the fully virtual formal hearings occurring later that day. She asked for the Board’s patience during the hearings.

COMMITTEE AND BOARD MEMBER REPORTS

Board of Health Professions Report – Derrick Kendall, NHA

Mr. Kendall stated that the Board of Health Professions meeting was postponed until January 2021; therefore, he did not have a report to provide.

LEGISLATION AND REGULATORY ACTIONS

Legislation/Regulatory Updates

Ms. Tillman Wolf provided legislative and regulatory updates for the Board on behalf of Ms. Yeatts.

NEW BUSINESS

Elections

Mr. Davis stated that in accordance with the Bylaws, at the first regularly scheduled meeting of the organizational year, the Board shall elect a Chair and Vice-Chair.

Mr. Davis provided remarks regarding the process for making additional floor nominations.

Election for Chair

Mr. Davis opened the floor for nominations for Chair of the Board of Long-Term Care Administrators. Ms. Pantone nominated Mr. Kendall for position of Chair. Mr. Davis nominated Ms. Hunt for position of Chair.

Mr. Davis closed the nominations for Chair.

Mr. Davis asked for a verbal vote on the two nominations for Chair of the Board of Long-Term Care Administrators.

By majority vote of 6-0, Ms. Hunt was elected as Chair of the Board of Long-Term Care Administrators. Ms. Hunt experienced technical difficulties and was unable to provide a voice vote.

Election for Vice-Chair

Mr. Davis opened the floor for additional nominations for Vice-Chair of the Board of Long-Term Care Administrators. Mr. Kendall nominated Ms. Jackson for position of Vice-President.

Mr. Davis closed the nominations for Vice-Chair.

Upon a **MOTION** by Mr. Kendall, properly seconded by Dr. Inker, the Board voted to elect Ms. Jackson for the position of Vice-Chair of the Board of Long-Term Care Administrators.

By majority vote of 6-0, Ms. Jackson was elected as Vice-Chair of the Board of Long-Term Care Administrators. Ms. Hunt experienced technical difficulties and was unable to provide a voice vote.

NEXT MEETING

The next meeting date is March 16, 2021.

ADJOURNMENT

With all business concluded, the meeting adjourned at 12:20 p.m.

Mitchell P. Davis, NHA, Board Chair

Corie Tillman Wolf, J.D., Executive Director

Date

Date

Unapproved
VIRGINIA BOARD OF LONG TERM CARE ADMINISTRATORS
FORMAL ADMINISTRATIVE HEARING - VIRTUAL
MINUTES

December 8, 2020

Department of Health Professions
Perimeter Center
9960 Mayland Drive
Henrico, Virginia 23233

CALL TO ORDER: The formal hearing of the Board was called to order at 1:39 p.m.

MEMBERS PRESENT: Mitchell Davis, NHA, Board Chair (Virtual)
Marj Pantone, ALFA, Vice Chair (Virtual)
Dr. Jenny Inker, ALFA (Virtual)
Ashley Jackson, NHA (Virtual)
Ali Faruk, Citizen Member (Virtual)

BOARD COUNSEL: Erin L. Barrett, Assistant Attorney General (Virtual)

DHP STAFF PRESENT: Corie Tillman Wolf, Executive Director (Virtual)
Sarah Georgen, Licensing and Operations Manager (Virtual)

COURT REPORTER: Able Forces, (Virtual)

PARTIES ON BEHALF OF COMMONWEALTH: Claire Foley, Adjudication Specialist (Virtual)

COMMONWEALTH'S WITNESSES: Debra D. Hay-Pierce, DHP (Virtual)
Jaclyn Boykin, LPC (Virtual)

RESPONDENT'S WITNESSES: Ruebein Canty, Preceptor

OTHERS PRESENT: Bryan Horowitz (Virtual)
Parke Slater (Virtual)
Dwayne Cromer (Virtual)
Jessica Wilkerson (Virtual)
Sherry Gibson (Virtual)

Stephen Shirley (Virtual)
Amy Tanner (Virtual)
Jesslyn Watkins (Virtual)
Sean Ennis (Virtual)
Jennifer Baker (Virtual)
Alan Burton (Virtual)
Martha Miller (Virtual)
Jay Paff (Virtual)
Martha Ann Spruill (Virtual)
Argent Palambo (Virtual)
Brittany Kitchen (Virtual)
Meghan Wingate (Virtual)
Tiffany Johnson (Virtual)
Julia Bennett (Virtual)
Kara Withers (Virtual)
Mandy Wilson (Virtual)
Joyce Johnson (Virtual)
Kelley Palmatier (Virtual)
Angela Pearson (Virtual)

MATTER:

Vanessa Y. Johnson, A.L.F., A-I-T
Registration No. 1708-000693
Case No's: 195290 & 196772

**ESTABLISHMENT OF A
QUORUM:**

With five (5) members present, a quorum was established.

DISCUSSION:

Ms. Johnson appeared before the Board virtually in accordance with a Notice of Formal Hearing dated September 20, 2020. Ms. Johnson was not represented by counsel.

The Board received evidence and sworn testimony on behalf of the Commonwealth and Ms. Johnson regarding the allegations in the Notice.

**CLOSED SESSION FOR
MEDICAL RECORDS:**

Upon a motion by Marj Pantone, and duly seconded by Ashley Jackson, the Board voted to convene a closed meeting, pursuant to §2.2-2711 (A) (16) of the Code of Virginia, for the purpose of consideration and discussion of medical and mental health records

of Vanessa Y. Johnson, ALF, AIT, that are excluded from the Freedom of Information Act by Virginia Code section 2.2-3705 (A) (5). Additionally, she moved that Ms. Barrett, Ms. Tillman Wolf, Ms. Georgen, Claire Foley, Debra Hay-Pierce, Jaclyn Boykin, Vanessa Johnson and the Court Reporter attend the closed meeting because their presence in the closed meeting was deemed necessary and would aid the Board in its considerations.

RECONVENE:

Marj Pantone certified that the matters discussed in the preceding closed session met the requirements of §2.2-3712 of the Code, the Board reconvened in open session.

CLOSED SESSION:

Upon a motion by Marj Pantone, and duly seconded by Ashley Jackson, the Board voted to convene a closed meeting, pursuant to §2.2-3711.A (27) of the Code of Virginia, for the purpose of deliberation to reach a decision in the matter of Vanessa Y. Johnson, ALF, AIT. Additionally, she moved that Ms. Barrett, Ms. Tillman Wolf, and Ms. Georgen attend the closed meeting because their presence in the closed meeting was deemed necessary and would aid the Board in its deliberations.

RECONVENE:

Marj Pantone certified that the matters discussed in the preceding closed session met the requirements of §2.2-3712 of the Code, the Board reconvened in open session.

DECISION:

Upon a motion by Marj Pantone and duly seconded by Ashley Jackson, the Board moved to take no action on the expired registration. The motion carried.

VOTE:

The vote was unanimous.

ADJOURNMENT:

The Board adjourned at 4:11 p.m.

Mitchell P. Davis, NHA, Chair

Corie Tillman Wolf, J.D., Executive Director

Date

Date

An audio recording of this meeting can be accessed at:
https://www.dhp.virginia.gov/nha/nha_calendar.htm

Unapproved
VIRGINIA BOARD OF LONG TERM CARE ADMINISTRATORS
FORMAL ADMINISTRATIVE HEARING - VIRTUAL
MINUTES

December 8, 2020

Department of Health Professions
Perimeter Center
9960 Mayland Drive
Henrico, Virginia 23233

CALL TO ORDER: The formal hearing of the Board was called to order at 4:20 p.m.

MEMBERS PRESENT: Mitchell Davis, NHA, Board Chair (Virtual)
Marj Pantone, ALFA, Vice Chair (Virtual)
Dr. Jenny Inker, ALFA (Virtual)
Ashley Jackson, NHA (Virtual)
Ali Faruk, Citizen Member (Virtual)

BOARD COUNSEL: Erin L. Barrett, Assistant Attorney General (Virtual)

DHP STAFF PRESENT: Corie Tillman Wolf, Executive Director (Virtual)
Sarah Georgen, Licensing and Operations Manager (Virtual)

COURT REPORTER: Able Forces, (Virtual)

PARTIES ON BEHALF OF COMMONWEALTH: Claire Foley, Adjudication Specialist (Virtual)

COMMONWEALTH'S WITNESSES: Joyce Johnson, (Virtual)

OTHERS PRESENT: Bryan Horowitz (Virtual)
Parke Slater (Virtual)
Dwayne Cromer (Virtual)
Jessica Wilkerson (Virtual)
Sherry Gibson (Virtual)
Stephen Shirley (Virtual)
Amy Tanner (Virtual)
Jesslyn Watkins (Virtual)

Sean Ennis (Virtual)
Kelley Palmatier (Virtual)
Angela Pearson (Virtual)
Julia Bennett (Virtual)
Maria Joson (Virtual)
Caller 1 - Unidentified (Virtual)
Caller 2 - Unidentified (Virtual)
Caller 3 - Unidentified (Virtual)
Caller 4 - Unidentified (Virtual)

MATTER:

**Happie Harris, A.L.F., A-I-T
Case No.: 203552**

**ESTABLISHMENT OF A
QUORUM:**

With five (5) members present, a quorum was established.

DISCUSSION:

Ms. Harris appeared before the Board virtually in accordance with a Notice of Formal Hearing dated October 13, 2020. Ms. Harris was not represented by counsel.

The Board received evidence and sworn testimony on behalf of the Commonwealth and Ms. Harris regarding the allegations in the Notice.

CLOSED SESSION:

Upon a motion by Marj Pantone, and duly seconded by Dr. Jenny Inker, the Board voted to convene a closed meeting, pursuant to §2.2-3711.A (27) of the Code of Virginia, for the purpose of deliberation to reach a decision in the matter of Happie C. Harris, ALF, A-I-T Applicant. Additionally, she moved that Ms. Barrett, Ms. Tillman Wolf, and Ms. Georgen attend the closed meeting because their presence in the closed meeting was deemed necessary and would aid the Board in its deliberations

RECONVENE:

Marj Pantone certified that the matters discussed in the preceding closed session met the requirements of §2.2-3712 of the Code, the Board reconvened in open session.

DECISION: Upon a motion by Marj Pantone and duly seconded by Ashley Jackson, the Board moved to deny the application. The motion carried.

VOTE: The vote was unanimous.

ADJOURNMENT: The Board adjourned at 5:12 p.m.

Mitchell P. Davis, NHA, Chair

Corie Tillman Wolf, J.D., Executive Director

Date

Date

An audio recording of this meeting can be accessed at:
https://www.dhp.virginia.gov/nha/nha_calendar.htm

Unapproved
VIRGINIA BOARD OF LONG TERM CARE ADMINISTRATORS
FORMAL ADMINISTRATIVE HEARING - VIRTUAL
MINUTES

February 12, 2021

Department of Health Professions
Perimeter Center
9960 Mayland Drive
Henrico, Virginia 23233

CALL TO ORDER: The formal hearing of the Board was called to order at 9:36 a.m.

MEMBERS PRESENT: Martha Hunt, NHA, Board Chair (Virtual)
Ashley Jackson, NHA, Vice Chair (Virtual)
Marj Pantone, ALFA, (Virtual)
Dr. Jenny Inker, ALFA (Virtual)
Derrick Kendall, NHA (Virtual)
Ali Faruk, Citizen Member (Virtual)

BOARD COUNSEL: Erin L. Barrett, Assistant Attorney General (Virtual)

DHP STAFF PRESENT: Corie Tillman Wolf, Executive Director (Virtual)
Sarah Georgen, Licensing and Operations Manager (Virtual)
Angela Pearson, Senior Discipline Manager (Virtual)

COURT REPORTER: Cheryl Maddox Reporting, (Virtual)

PARTIES ON BEHALF OF COMMONWEALTH: Sean Murphy, Assistant Attorney General (Virtual)
Claire Foley, Adjudication Specialist (Virtual)

COMMONWEALTH'S WITNESSES: Debra Hay-Pierce, Senior Investigator, DHP (Virtual)
Paul Wade, Department of Health/OLC (Virtual)
Linda D. Strayhorn, (By Phone)

RESPONDENT'S COUNSEL: Eileen M. Talamante (Virtual)
Michael Goodman (Virtual)

**RESPONDENT'S
WITNESSES:**

Adrian Whitfield (Virtual)
Uton C. Donaldson (Virtual)

OTHERS PRESENT:

Kelley Palmatier (Virtual)
Jenny Wood (Virtual)
Tamika Hines (Virtual)
Jennifer Deschenes (Virtual)
Donna Lee (Virtual)
Alicia Johnson (Virtual)
Rai Minor (Virtual)
Alexandra Aloba (Virtual)
Gail Miller (By phone)
Joyce Johnson (By phone)
Caller ending in "37" - Unknown
Caller ending in "26" - Unknown

MATTER:

Regine R. Thomas, N.H.A.
License Number: 1701-002449
Suspension Date: November 9, 2020
Case No.: 199727

**ESTABLISHMENT OF A
QUORUM:**

With five (6) members present, a quorum was established.

DISCUSSION:

Ms. Thomas appeared before the Board virtually in accordance with a Notice of Formal Hearing dated November 13, 2020. Ms. Thomas was represented by counsel, Eileen M. Talamante and Michael Goodman.

The Board received evidence and sworn testimony on behalf of the Commonwealth and Ms. Thomas regarding the allegations in the Notice.

Eileen Talamante, Attorney for Respondent, made a Motion to Dismiss after the conclusion of the Commonwealth's presentation of evidence.

**CLOSED SESSION FOR
LEGAL ADVICE:**

Upon a motion by Derrick Kendall and duly seconded by Ashley Jackson, the Board voted to convene a closed meeting pursuant to Section 2.2-3711(A) (8) of the Code of Virginia for the purpose of consultation with Board Counsel in the matter of Regine R. Thomas, N.H.A. Additionally, she moved that Ms. Barrett, Ms. Tillman Wolf, Ms. Georgen, and Ms. Pearson attend the closed meeting because their presence in the closed meeting was deemed necessary and would aid the Board in its considerations.

RECONVENE:

Having certified that the matters discussed in the preceding closed session met the requirements of §2.2-3712 of the Code, the Board reconvened in open session.

Upon a motion by Derrick Kendall, and duly seconded by Ashley Jackson, the Board voted to deny Respondent's Motion to Dismiss. The vote was unanimous.

CLOSED SESSION:

Upon a motion by Ashley Jackson, and duly seconded by Marj Pantone, the Board voted to convene a closed meeting, pursuant to §2.2-3711.A (27) of the Code of Virginia, for the purpose of deliberation to reach a decision in the matter of Regine R. Thomas, N.H.A. Additionally, she moved that Ms. Barrett, Ms. Tillman Wolf, Ms. Georgen and Ms. Pearson attend the closed meeting because their presence in the closed meeting was deemed necessary and would aid the Board in its deliberations.

RECONVENE:

Having certified that the matters discussed in the preceding closed session met the requirements of §2.2-3712 of the Code, the Board reconvened in open session.

DECISION:

Upon a motion by Ashley Jackson and duly seconded by Derrick Kendall, the Board moved to reinstate the license of Regine R. Thomas. The motion carried.

VOTE: The vote was unanimous.

ADJOURNMENT: The Board adjourned at 4:49 p.m.

Martha Hunt, NHA, Chair

Corie Tillman Wolf, J.D., Executive Director

Date

Date

An audio recording of this meeting can be accessed at:
https://www.dhp.virginia.gov/nha/nha_calendar.htm

June 15, 2021

The Virginia Board of Long-Term Care Administrators' Legislative/Regulatory Committee convened virtually via WebEx on Tuesday, June 15, 2021.

BOARD MEMBERS PRESENT (ALL VIRTUAL)

Derrick Kendall, NHA, Committee Chair
Jenny Inker, ALFA
Martha H. Hunt, ALFA

BOARD MEMBERS ABSENT

Ali Faruk, Citizen Member

DHP STAFF PRESENT FOR ALL OR PART OF THE MEETING (ALL VIRTUAL)

Erin Barrett, Assistant Attorney General, Board Counsel
Trasean Boatwright, Program Manager
Sarah Georgen, Licensing and Operations Manager
Kelley Palmatier, Deputy Executive Director
Corie Tillman Wolf, Executive Director
Elaine Yeatts, DHP Sr. Policy Analyst

OTHER GUESTS PRESENT (ALL VIRTUAL)

Judy Raymond, LeadingAge Virginia
Elmira Pitchford
Judy Hackler, Virginia Assisted Living Association
Ben Traynham
804-2**-**17 (Unknown Caller)

CALL TO ORDER

Mr. Kendall called the meeting to order at 9:01 a.m.

Due to the COVID-19 declared state of emergency and consistent with Item 4-0.01 of HB1800 (Budget Bill for 2020-2022) and the applicable provisions of the Freedom of Information Act including Virginia Code § 2.2-3708.2 and with Executive Order 51 (2020), the Committee convened a virtual meeting to consider such regulatory and business matters as were presented on the agenda necessary for the Board to discharge its lawful purposes, duties, and responsibilities.

Mr. Kendall provided the Committee members, staff, and the public with contact information should the electronic meeting be interrupted.

Mr. Kendall provided reminders to the Board and public regarding WebEx functions. He completed a roll call of the Committee members and staff.

With three Committee members present at the meeting, a quorum was established.

Mr. Kendall read the mission of the Board, which is also the mission of the Department of Health Professions.

ORDERING OF THE AGENDA

Hearing no changes to the agenda, Mr. Kendall accepted the agenda as written.

PUBLIC COMMENT

Written public comment (Attachment A) was provided by Judy Hackler, Virginia Assisted Living Association (VALA), Steven Wilkins, Legacy at Imperial Village, and Dana Parsons, LeadingAge Virginia.

The Committee received verbal public comment from Judy Hackler, VALA, and Judy Raymond, LeadingAge Virginia.

DISCUSSION

Ms. Tillman Wolf provided a brief summary of the past meetings of the Board related to Administrators-in-Training (AITs), including two Regulatory Advisory Panel (“RAP”) meetings in 2019. The Full Board adopted a Notice of Intended Regulatory Action (NOIRA) in December 2019 to initiate the regulatory process as a result of the recommendations made by the RAP. She stated that the intent of the Legislative/Regulatory Committee was to review the draft language to provide recommendations to the Full Board for consideration in adopting proposed regulations.

Ms. Tillman Wolf and Ms. Yeatts provided an overview of the staff draft of proposed amendments to the regulations.

Draft Proposed Amendments to the Administrator-in-Training Regulations for Consideration by the Full Board (18 VAC 95-20-10 et seq. and 18 VAC 95-30-10 et seq.)

The Committee discussed the following recommendations for the proposed amendments to the Administrator-in-Training Regulations for consideration by the Full Board (18 VAC 95-20-10 et seq. and 18VAC 95-30-10 et seq.):

Regulations Governing the Practice of Nursing Home Administrators:

- 18VAC95-20-175, Continuing education requirements
 - A(3): “At least two hours of continuing education for each renewal year shall relate to the care of residents with mental or cognitive impairments, including Alzheimer’s disease and dementia.”
 - A(4): “A licensee who serves as the registered preceptor in an approved AIT or Assisted Living Facility AIT program may receive one hour of continuing education credit for each

week of training up to a maximum of 10 hours of self-study coursework for each renewal year.”

- 18VAC95-20-310, Required hours of training
 - *D: “An AIT shall receive credit for no more than 40 hours per week of training.”*
 - E: The Committee recommended striking draft language related to a board-approved course in nursing home administration that meets NAB approved standards until more information could be provided on the NAB-approved course.
 - *F: “An AIT shall complete training on the care of residents with cognitive or mental impairments, including Alzheimer’s disease and dementia during the AIT training program.”*
- 18VAC95-20-330, Training facilities
 - The Committee recommended that a limitation on training facilities based on resident beds/facility size not be included in the draft regulations.
- 18VAC95-20-340, Supervision of trainees
 - C(2): “Shall be routinely present with the trainee for *on-site supervision* in the training facility as appropriate to the experience and training of the AIT and the needs of the residents in the facility;”
- 18VAC95-20-390, Training plan
 - “The training plan shall address the Domains of Practice approved by NAB that is in effect at the time the training program is submitted for approval *and outlined in the NAB AIT Manual.*”
- 18VAC95-20-400, Reporting requirements
 - A: “*The preceptor shall document in the progress report the dates of on-site supervision of the AIT training.*”
 - B: The Committee agreed to clarifying language without reference to completion of a course at this time.

BREAK

The Committee took a break at 10:54 a.m. and returned at 11:05 a.m.

Regulations Governing the Practice of Assisted Living Facility Administrators

- 18VAC95-30-70, Continuing education requirements
 - *A(3): “At least two hours of continuing education for each renewal year shall relate to the care of residents with mental or cognitive impairments, including Alzheimer’s disease and dementia.”*
 - *A(4): “A licensee who serves as the registered preceptor in an approved AIT or Assisted Living Facility AIT program may receive one hour of continuing education credit for each week of training up to a maximum of 10 hours of self-study coursework for each renewal year.”*
- 18VAC95-30-100, Educational and training requirements for initial licensure
 - A(1)(a): “Complete at least 30 semester hours of *postsecondary education* in an accredited college or university *and at least 15 of the 30 semester hours shall be in business or human services or a combination thereof* and 640 hours in an ALF AIT program as specified in 18VAC95-30-150.”
 - *A(1)(g) and (h):* The Committee recommended the convening of a Regulatory Advisory Panel to provide recommendations to the Legislative/Regulatory Committee regarding the

definitions and requirements for a new pathway to registration for previous healthcare experience in a health care setting.

- 18VAC95-30-160, Required content of an ALF administrator-in-training program
 - A: “The training plan shall include the tasks and the knowledge and skills required to complete those tasks as approved by NAB as the domains of practice for residential case/assisted living in effect at the time the training is being provided *and outlined in the NAB AIT Manual.*”
 - C: “*An ALF AIT shall receive credit for not more than 40 hours per week of training.*”
 - D: The Committee recommended striking draft language related to a board-approved course in assisted living facility administration that meets NAB approved standards until more information could be provided on the NAB-approved course.
 - E: “*An ALF AIT shall complete training on the care of residents with cognitive or mental impairments, including Alzheimer’s disease and dementia.*”
- 18VAC95-30-170, Training facilities
 - B: “*Training in an ALF AIT program or internship shall not be conducted in:*”
 - B(1): “*An assisted living facility with a provisional license as determined by the Department of Social Services in which the AIT program is a new ALF AIT program;*”
 - B(2): “*An assisted living facility with a conditional license as determined by the Department of Social Services where the AIT applicant is the owner of the facility;*”
 - B(3): “*A facility that is licensed as residential only and does not require an administrator licensed by the Board of Long-Term Care Administrators; or*”
 - B(4): The Committee recommended the convening of a Regulatory Advisory Panel to provide recommendations to the Legislative/Regulatory Committee regarding whether a limitation on facility size/resident beds should be included in the requirements for AIT training.
- 18VAC95-30-180, Preceptors
 - C(2): “Be routinely present for *on-site supervision* of the trainee in the training facility as appropriate to the experience and training of the ALF AIT and the needs of the residents in the facility;”
 - F(1): “Hold a current, unrestricted Virginia assisted living facility or nursing home license and be employed *full-time as an administrator in a training facility, be a regional administrator with on-site supervisory responsibilities for a training facility, or have a written agreement with a training facility for a preceptorship;*”
- 18VAC95-30-190, Reporting requirements
 - A: “The preceptor shall maintain progress reports on forms prescribed by the board for each month of training. *The preceptor shall document in the progress report the dates of on-site supervision of the AIT training.* For a person who is serving as an acting administrator while in an ALF AIT program, the preceptor shall include in the progress report evidence of face-to face instruction and review for a minimum of *four* hours per week.”
 - B: The Committee recommended no substantive change to the current language.

Upon a **MOTION** by Dr. Inker, and properly seconded by Ms. Hunt, the Committee voted to recommend the proposed changes to the Regulations for the Administrator-in-Training program to the full Board for consideration as amended. The motion passed unanimously (3-0).

NEXT MEETING

Mr. Kendall stated that following a Regulatory Advisory Panel meeting to review the regulations for additional consideration, a final Legislative/Regulatory Committee meeting will convene to finalize the recommendations to the Full Board.

ADJOURNMENT

With all business concluded, the meeting adjourned at 12:30 p.m.

Derrick Kendall, NHA, Committee Chair

Corie Tillman Wolf, J.D., Executive Director

Date

Date



Virginia Assisted Living Association

“Virginia’s Unified Voice for Assisted Living”

To: Virginia Board of Long-Term Care Administrators

From: Judy Hackler, Executive Director
Virginia Assisted Living Association, PO Box 71266, Henrico, VA 23255
(804) 332-2111~ jhackler@valainfo.org

Date: May 28, 2021

Re: Public Comments – Draft Proposed Amendments to the Administrator-In-Training Regulations for Consideration to the Full Board (18 VAC 95-30-10 et seq.)

The Virginia Assisted Living Association (VALA) represents licensed assisted living communities from throughout Virginia of varying organizational structures and resident capacities. We thank the Board of Long-Term Care Administrators for considering areas of improvement to the current regulations that will support the recruitment, licensure, and retention of licensed assisted living facility administrators. Below are some of our initial comments regarding the draft proposed amendments to the Administrator-In-Training (AIT) Regulations.

- **18VAC95-30-70 – Continuing Education Requirements** – VALA supports allowing registered preceptors to count one hour of credit for each week of training towards their required continuing education continuing education requirements. This may help to encourage more licensed administrators to become registered preceptors and more registered preceptors to accept new administrators-in-training. VALA continues to receive numerous requests from individuals interested in completing the AIT program that are unable to find a registered preceptor available and willing to precept them.
- **18VAC95-30-100 – Educational and Training requirements for initial licensure** –
 - g. VALA supports the creation of an additional pathway to licensure as an administrator that does not require an individual to have received post-secondary education credits. There is a significant shortage of licensed administrators, and the impending retirement of many administrators that existed prior to 2020 has now been exacerbated by the COVID-19 pandemic causing significant stress and burnout for currently licensed administrators. It is crucial that Virginia provide additional pathways to licensure that allow for individuals that have worked in the direct caregiving industries to be able to be trained as an administrator. By creating this additional pathway, the Board is increasing the workforce pool of desirable candidates passionate about caring for the elderly and no longer discriminating against individuals with a lower income that may not have been able to afford obtaining a college/university education.
 - g. The requirement for some ALF AITs to complete possibly an 80-hour course *in addition to* the hundreds of hours required in the ALF AIT program is another prohibitive condition to licensure. The possibly 80-hour course should be included in the total number of hours required for the generalized ALF AIT program.
 - h. VALA supports a specific definition of a “health care setting” for the specific purpose of the section that includes a “licensed assisted living facility”, since licensed assisted living facilities are not technically identified as a “health care institution” or a “health care provider” in other Virginia Code references.

- h. VALA supports the definition of the “managerial or supervisory role” to include “management responsibility and supervision of two or more staff.”
- **18VAC95-30-160 – Required content of an ALF administrator-in-training program –**
 - A. References to having training as “outlined in the NAB AIT Manual” may not be needed as there is already a reference to “tasks as approved by NAB as the domains of practice for residential care/assisted living in effect at the time the training is being provided.”
 - A. Another option would be to state, “The training plan shall include the tasks and the knowledge and skills required to complete those tasks as are covered in the domains of practice outlined in the NAB National Administrator-In-Training Program Manual.”
 - C. Having a minimum work schedule of “not less than 20 hours” per week *would be prohibitive and discriminatory* to those AITs that must continue to work another job while in training in order to cover the costs of living. There is already a requirement in 18VAC95-30-150 that the required hours of training are “to be completed within 24 months”, and that requirement should be sufficient without placing another burden of a minimum number of hours per week for completing the AIT program. Adding the restriction of the “not less than 20 hours” per week would also be prohibitive for the AIT to take time off for vacations, family emergencies, etc.
 - D. As currently worded in the proposed language, VALA supports having the possibly 80-hour course be included “as part of the total required AIT program hours.” The requirement for all ALF AITs to complete possibly an additional 80-hour course *in addition to* the hundreds of hours required in the ALF AIT program would result in another prohibitive condition to licensure.
- **18VAC95-30-170 Training Facilities –**
 - B. 1. VALA has received several comments regarding the proposed inability of an ALF AIT program being commenced in a facility with a provisional license. In some instances of the issuances of a provisional license, a different administrator is assigned to the ALF to resolve issues that led to the provisional licensure. It has been noted that an ALF AIT being precepted by the administrator brought in to resolve the issues may be provided the best training on how to properly and efficiently manage the ALF to ensure compliance with regulations.
 - B. 4. VALA is cautious of the Board in excluding smaller, licensed ALFs from being able to train ALF AITs. This exclusion may be considered discriminatory and unethical.
- **18VAC95-30-180 Preceptors –**
 - With the severe shortage of registered preceptors, VALA encourages the Board to consider more options to increase the available supply of registered preceptors and the availability of those preceptors. We thank the Board for currently publishing the listing of licensed preceptors who volunteered their contact information to be shared in a public directory; however, many of those listed are already precepting two AITs or are restricted to only serve as a preceptor for AITs within their employment organization. As recommended by the Regulatory Advisory Panel (RAP), maybe adding a column to the public directory of any restrictions on the preceptor would be beneficial and prevent AITs from having to contact all of the listed preceptors.

We request the Board of Long-Term Care Administrators to follow the recommendations of the RAP in working with the Virginia Department of Health Professions Workforce Data Center and industry stakeholders to increase exposure and education opportunities for individuals and to develop additional academic pipelines for students to become licensed assisted living administrators.

Again, we thank you for your considerations to improving the current AIT regulatory process by expanding the eligibility criteria to allow for more individuals to become administrators-in-training. Please let me know if you have any questions regarding these comments.



Georgen, Sarah <sarah.georgen@dhp.virginia.gov>

Re: LTC AIT Comments

Tillman Wolf, Corie <corie.wolf@dhp.virginia.gov>

Fri, May 28, 2021 at 11:37 AM

To: Steven Wilkins <steven@legacyimperialvillage.com>

Cc: "jhackler@valainfo.org" <jhackler@valainfo.org>, Sarah Georgen <sarah.georgen@dhp.virginia.gov>

Mr. Wilkins,

The Board of Long Term Care Administrators is in receipt of your comments, which will be included in the public comments for the Legislative/Regulatory Committee meeting on June 2, 2021.

Sincerely,

Corie Tillman Wolf

Corie E. Tillman Wolf, J.D.
 Executive Director
 Boards of Funeral Directors and Embalmers,
 Physical Therapy, and Long-Term Care Administrators
 (804) 367-4424 office
 (804) 418-2020
 corie.wolf@dhp.virginia.gov

Our mission is to ensure safe and competent patient care by licensing health professionals, enforcing standards of practice and providing information to health care practitioners and the public.

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Any and all statements provided herein shall not be construed as an official policy, position, opinion, or statement of the Virginia Board of Physical Therapy, Long Term Care Administrators, or Funeral Directors and Embalmers. Board staff cannot and do not provide legal advice. Board staff provides assistance to the public by providing reference to Board statutes and regulations; however, any such assistance provided by Board staff shall not be construed as legal advice for any particular situation, nor shall any such assistance be construed to communicate all applicable laws and regulations governing any particular situation or occupation. Please consult an attorney regarding any legal questions related to state and federal laws and regulations, including the interpretation and application of the laws and regulations of VBOPT, VBOLTC, or VBOFDE.

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On Wed, May 26, 2021 at 2:02 PM Steven Wilkins <steven@legacyimperialvillage.com> wrote:

Good afternoon. I am a Board Member of VALA and have a unique perspective on the AIT program based on my personal experiences. Below is a summation of what I shared with Judy Hackler (minus the final paragraph that I added to this e-mail), but I'm happy to discuss this further with you if you have time. Thank you for providing us with an opportunity to share our thoughts.

Steve

There is a lot to unpack in that section, but I can tell you that I don't care for the AIT program as it exists. As you know, I went through the entire 480 hour program and the NAB documents, study guides, books, etc. did nothing to assist me. If it wasn't for the book provided by Irvin Land, I doubt I would have passed the test based on the study guides. I remember very specifically studying the financial stuff and I couldn't figure out the practice question. I contacted the CFO and Controller of the company and they wanted to know if I was studying for my CPA license. I suppose the best way to sum it up is that they can keep altering the number of hours and criteria to get into the field, but the reality is that many people are leaving the profession and they should be finding ways to make the test more

applicable to really running a building. There should be a focus on state regulations and not the overall NAB guidelines.

The other thing that jumped out at me was the section that talked about not being able to precept if the community is on a provisional, etc. Oftentimes, the community goes on a provisional license or scrutinized license and the administrator that was over the community leaves/is fired. If a Rockstar ED in good standing comes in to fix the community, we should want them to be precepting people because they will be showing the AIT how to properly run a community, lead, budget, etc.

Lastly, I was fortunate to be with a company that allowed me to purchase the materials, but despite spending hours studying the expensive books and practice tests, ultimately they did very little to help prepare me for the test or for a career in the industry. Without the support of the company, I wouldn't have been able to afford the study materials. This says nothing of the frustration that would have come from purchasing the materials that ultimately didn't help. I remember very specifically thinking that I was in the midst of a self-taught Master's level academic program. I recognize that the preceptor is tasked with ensuring the material is pertinent and assisting in the training, but the reality is that there is so many other pressing issues in the life of an Executive Director, they cannot always dedicate the time to the AIT that is perhaps needed or warranted.

Steven H. Wilkins  
Regional Director of Operations  
Legacy at Imperial Village



June 13, 2021

Virginia Board of Long-Term Care Administrators  
9960 Mayland Drive, Suite 300  
Richmond, Virginia 23233

**Contacts:**

Dana Parsons  
Vice President and Legislative Counsel  
LeadingAge Virginia  
dana@leadingagevirginia.org

Judy Raymond  
Executive Director  
Lake Prince Woods  
jraymond@uchas.org

---

LeadingAge Virginia represents the full continuum of older adult services and supports in Virginia, including not-for-profit nursing home and assisted living providers throughout the Commonwealth.

Thank you for the opportunity to provide feedback on the proposed amendments to the Administrator-In-Training Regulations, 18 VAC 95-20-10 et seq. and 18 VAC 95-30-10 et seq. We appreciate the Board of Long-Term Care Administrators taking steps to clarify and enhance the Administrator in Training program. Our comments are below.

**18VAC95-20-175. Continuing Education Requirements.**

Proposed Language:

3. At least [two hours] of continuing education [for each renewal year/for each even numbered renewal year] shall relate to the care of residents with mental or cognitive impairments, including Alzheimer's disease and dementia.

**Comment:** Support

**18VAC95-20-310. Required Hours of Training.**

Proposed Language:

D. An AIT. shall be required to serve weekday, evening, night and weekend shifts to receive training in all areas of nursing home operation. An AIT shall be assigned a work schedule of [not less than 20 hours nor more than [x] hours per week] in order to receive credit for such training. For good cause shown, the board may waive the limitation on an AIT's work schedule.



**Comment:** We do not see the need to require a minimum number of work hours for AITs. Some AIT's may work over and above their position hours and a requirement of a minimum number may constrain this work ethic.

E. An AIT shall be required to complete [an 80-hour course/a board-approved course] in nursing home administration based upon a curriculum that meets NAB-approved standards as part of the total required AIT program hours as set forth by this section.

**Comment:** More information is needed about the proposed course. Such an additional course requirement may be a prohibitive condition to licensure.

F. An AIT shall complete at least [number] hours of training on the care of residents with cognitive or mental impairments, including Alzheimer's disease and dementia.

**Comment:** Support.

### **18VAC95-20-330. Training Facilities.**

Proposed Language:

18VAC95-20-330. Training facilities. Training in an A.I.T. program shall be conducted only in [a facility with \_\_\_\_\_ or more resident beds and that is]:

**Comment:** We do not support excluding smaller nursing homes from being able to train AITs. We need to promote the training opportunity in all nursing homes regardless of licensing capacity.

### **18VAC95-20-340. Supervision of Trainees.**

Proposed Language:

C. A preceptor shall:

2. Shall be routinely present with the trainee for on-site supervision in the training facility as appropriate to the experience and training of the AIT and the needs of the residents in the facility;

**Comment:** Add "or approved designee" to the following proposed language:

2. Shall be routinely present with the trainee or approved designee for on-site supervision in the training facility as appropriate to the experience and training of the AIT and the needs of the residents in the facility;





### **18VAC95-20-400. Reporting Requirements.**

Proposed Language:

A. The preceptor shall maintain progress reports on forms prescribed by the board for each month of training. The preceptor shall include in the progress report evidence of on-site supervision of the AIT training.

**Comment:** Sufficient data needs to be provided to support the need for reporting. It appears to be an ethical standard that does not justify the need to regulate such a requirement.

### **18VAC95-30-70. Continuing Education Requirements.**

Proposed Language:

3. At least [two hours] of continuing education [for each renewal year/for each even numbered renewal year] shall relate to the care of residents with mental or cognitive impairments, including Alzheimer's disease and dementia.

**Comment:** Support.

### **18VAC95-30-160. Required Content of an ALF Administrator-In-Training Program.**

Proposed Language:

D. An ALF AIT shall be required to complete [an 80-hour course/a board-approved] in assisted living administration based upon a curriculum that meets NAB-approved standards as part of the total required AIT program hours as set forth by 18VAC95-30-100.

**Comment:** More information is needed about the proposed course. Such an additional course requirement may be a prohibitive condition to licensure.

E. An ALF AIT shall complete at least [number] hours of training on the care of residents with cognitive or mental impairments, including Alzheimer's disease and dementia.

**Comment:** Support

### **18VAC95-30-170. Training facilities.**

Proposed Language: 4. An assisted living facility with less than [number] resident beds.

**Comment:** We do not support excluding smaller assisted livings from being able to train AITs. We need to promote the training opportunity in all assisted livings regardless of licensing capacity.



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**Fwd: ALF Sizes**1 message

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----- Forwarded message -----

From: **Judy Hackler** <[jhackler@valainfo.org](mailto:jhackler@valainfo.org)>

Date: Tue, Jun 15, 2021 at 12:07 PM

Subject: ALF Sizes

To: Tillman Wolf, Corie <[corie.wolf@dhp.virginia.gov](mailto:corie.wolf@dhp.virginia.gov)>

Resident capacities per a report from Dec 2020...

- 20 or less – 149
- 21-50 – 105
- 51-75 – 102
- 76-100 – 93
- 101-150 – 84
- 151-200 – 19
- 200+ - 14

Mrs. Judy M. Hackler

Executive Director

**Virginia Assisted Living Association (VALA)**

PO Box 71266, Henrico, VA 23255

(804) 332-2111

***Visit [www.valainfo.org](http://www.valainfo.org) more information on upcoming dates of interest for Assisted Living Providers and Industry Partners.***

**Coronavirus (COVID-19) Resources and Updates:** <https://www.valainfo.org/healthalert>

**Virginia Assisted Living Spring/Summer Conference**, June 28-30, 2021, The Hotel Roanoke, Roanoke, VA

**Virginia Assisted Living Fall Conference**, October 18-20, 2021, Hilton Norfolk The Main, Norfolk, VA



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## Fwd: smallest licensed nursing home

1 message

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----- Forwarded message -----

From: **Judy Hackler** <[jhackler@valainfo.org](mailto:jhackler@valainfo.org)>  
Date: Tue, Jun 15, 2021 at 10:21 AM  
Subject: smallest licensed nursing home  
To: Tillman Wolf, Corie <[corie.wolf@dhp.virginia.gov](mailto:corie.wolf@dhp.virginia.gov)>

FYI - According to VDH – the smallest on the list they provided me was 18. The largest was 312.

Mrs. Judy M. Hackler

Executive Director

**Virginia Assisted Living Association (VALA)**

PO Box 71266, Henrico, VA 23255

(804) 332-2111

*Visit [www.valainfo.org](http://www.valainfo.org) more information on upcoming dates of interest for Assisted Living Providers and Industry Partners.*

**Coronavirus (COVID-19) Resources and Updates:** <https://www.valainfo.org/healthalert>

**Virginia Assisted Living Spring/Summer Conference**, June 28-30, 2021, The Hotel Roanoke, Roanoke, VA

**Virginia Assisted Living Fall Conference**, October 18-20, 2021, Hilton Norfolk The Main, Norfolk, VA

Unapproved

**VIRGINIA BOARD OF LONG TERM CARE ADMINISTRATORS  
SPECIAL CONFERENCE COMMITTEE - VIRTUAL  
MINUTES**

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May 18, 2021

**Department of Health Professions  
Perimeter Center  
9960 Mayland Drive  
Henrico, Virginia 23233**

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**CALL TO ORDER:**

A Special Conference Committee of the Board was called to order at 9:34 a.m.

**MEMBERS PRESENT:**

Derrick Kendall, NHA, Chair (Virtual)  
Jenny Inker, PhD, MBA, ALFA (Virtual)

**DHP STAFF PRESENT:**

Kelley Palmatier, Deputy Executive Director (Virtual)  
Angela Pearson, Senior Discipline Manager (In-Person)  
Claire Foley, Adjudication Specialist (Virtual)

**RESPONDENT'S  
WITNESSES:**

Theresa Taplin (Virtual)

**OTHERS PRESENT:**

Gayle Miller, DHP Senior Investigator (Virtual)

**MATTER:**

**Blake Victoria Peterson,  
ALF Administrator-In-Training Applicant  
Case #206337**

**DISCUSSION:**

Ms. Peterson appeared virtually before the Committee in accordance with the Board's Notice of Informal Conference dated October 28, 2020. A letter was sent February 24, 2021 by certified and first class mail continuing the Informal Conference and changing the meeting to Virtual. The certified receipt was received March 10, 2021. Ms. Peterson was not represented by counsel.

The Committee fully discussed the allegations as referenced in the October 28, 2020 Notice of Informal Conference with Ms. Peterson.

**CLOSED SESSION:**

Upon a motion by Dr. Jenny Inker, and duly seconded by Derrick Kendall, the Committee voted to convene a closed meeting pursuant to §2.2-3711.A (27) of the Code of Virginia, for the purpose of deliberation to reach a decision in the matter of Blake Victoria Peterson, ALF Administrator-In-Training Applicant. Additionally, she moved that Ms. Palmatier and Ms. Pearson attend the closed meeting because their presence in the closed meeting was deemed necessary and would aid the Committee in its discussions.

**RECONVENE:**

Having certified that the matters discussed in the preceding closed session met the requirements of §2.2-3712 of the Code, the Committee re-convened in open session.

**DECISION:**

Upon a motion by Dr. Jenny Inker and duly seconded by Derrick Kendall, the Committee voted and ordered to deny the ALF - Administrator-In-Training application. The motion carried.

**ADJOURNMENT:**

The Committee adjourned at 10:22 a.m.

\_\_\_\_\_  
Derrick Kendall, NHA, Chair

\_\_\_\_\_  
Corie Tillman Wolf, JD, Executive Director

\_\_\_\_\_  
Date

\_\_\_\_\_  
Date



An audio recording of this meeting can be accessed at:  
[https://www.dhp.virginia.gov/nha/nha\\_calendar.htm](https://www.dhp.virginia.gov/nha/nha_calendar.htm)

# Presentation

**DRAFT**

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# *Virginia's Nursing Home Administrator Workforce: 2021*

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Healthcare Workforce Data Center

May 2021

Virginia Department of Health Professions  
Healthcare Workforce Data Center  
Perimeter Center  
9960 Mayland Drive, Suite 300  
Henrico, VA 23233  
804-597-4213, 804-527-4434 (fax)  
E-mail: [HWDC@dhp.virginia.gov](mailto:HWDC@dhp.virginia.gov)

Follow us on Tumblr: [www.vahwdc.tumblr.com](http://www.vahwdc.tumblr.com)

Get a copy of this report from:

<https://www.dhp.virginia.gov/PublicResources/HealthcareWorkforceDataCenter/ProfessionReports/>

*More than 800 Nursing Home Administrators voluntarily participated in this survey. Without their efforts, the work of the center would not be possible. The Department of Health Professions, the Healthcare Workforce Data Center, and the Board of Long-Term Care Administrators express our sincerest appreciation for their ongoing cooperation.*

***Thank You!***

***Virginia Department of Health Professions***

**David E. Brown, DC**  
*Director*

**Barbara Allison-Bryan, MD**  
*Chief Deputy Director*

*Healthcare Workforce Data Center Staff:*

Elizabeth Carter, PhD  
*Director*

Yetty Shobo, PhD  
*Deputy Director*

Laura Jackson, MSHSA  
*Operations Manager*

Rajana Siva, MBA  
*Data Analyst*

Christopher Coyle  
*Research Assistant*



# Virginia Board of Long-Term Care Administrators

## ***Chair***

Martha H. Hunt, ALFA  
*Richmond*

## ***Vice-Chair***

Ashley Jackson, MBA, NHA  
*Chesapeake*

## ***Members***

Mitchell P. Davis, NHA  
*Salem*

Ali Faruk, MPA  
*Richmond*

Jenny Inker, PhD, MBA, ALFA  
*Williamsburg*

Derrick Kendall, NHA  
*Blackstone*

Marj Pantone, ALFA  
*Virginia Beach*

## ***Executive Director***

Corie E. Tillman Wolf, JD

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# The Nursing Home Administrator Workforce At a Glance:

## The Workforce

|                       |     |
|-----------------------|-----|
| Licensees:            | 970 |
| Virginia's Workforce: | 761 |
| FTEs:                 | 838 |

## Background

|                     |     |
|---------------------|-----|
| Rural Childhood:    | 45% |
| HS Degree in VA:    | 54% |
| Prof. Degree in VA: | 77% |

## Current Employment

|                       |     |
|-----------------------|-----|
| Employed in Prof.:    | 86% |
| Hold 1 Full-Time Job: | 87% |
| Satisfied?:           | 93% |

## Survey Response Rate

|                         |     |
|-------------------------|-----|
| All Licensees:          | 85% |
| Renewing Practitioners: | 99% |

## Health Admin. Edu.

|                    |     |
|--------------------|-----|
| Admin-in-Training: | 39% |
| Masters:           | 27% |

## Job Turnover

|                       |     |
|-----------------------|-----|
| Switched Jobs:        | 11% |
| Employed Over 2 Yrs.: | 50% |

## Demographics

|                  |     |
|------------------|-----|
| Female:          | 59% |
| Diversity Index: | 32% |
| Median Age:      | 50  |

## Finances

|                            |     |
|----------------------------|-----|
| Median Inc.: \$110k-\$120k |     |
| Retirement Benefits:       | 69% |
| Under 40 w/ Ed. Debt:      | 51% |

## Time Allocation

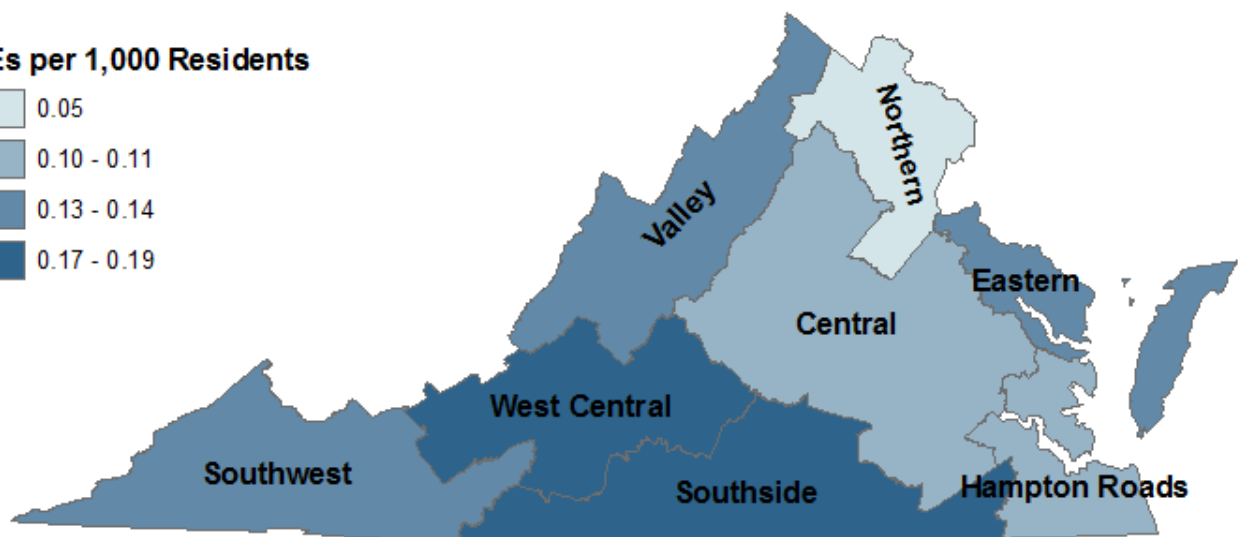
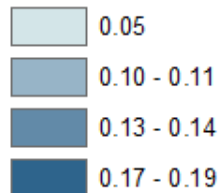
|                 |         |
|-----------------|---------|
| Administration: | 40%-49% |
| Supervisory:    | 20%-29% |
| Patient Care:   | 10%-19% |

Source: Va. Healthcare Workforce Data Center

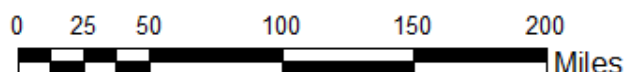
## Full-Time Equivalency Units Provided by Nursing Home Administrators per 1,000 Residents by Virginia Performs Region

Source: Va Healthcare Work force Data Center

### FTEs per 1,000 Residents



Annual Estimates of the Resident Population: July 1, 2019  
Source: U.S. Census Bureau, Population Division



This report contains the results of the 2021 Nursing Home Administrator (NHA) Workforce Survey. More than 800 NHAs voluntarily participated in this survey. The Virginia Department of Health Professions' Healthcare Workforce Data Center (HWDC) administers the survey during the license renewal process, which takes place every March for NHAs. These survey respondents represent 85% of the 970 NHAs licensed in the state and 99% of renewing practitioners.

The HWDC estimates that 761 NHAs participated in Virginia's workforce during the survey time period, which is defined as those who worked at least a portion of the year in the state or who live in the state and intend to return to work in the profession at some point in the future. Virginia's NHA workforce provided 838 "full-time equivalency units," which the HWDC defines simply as working 2,000 hours per year.

Nearly 60% of all NHAs are female, and the median age of the NHA workforce is 50. In a random encounter between two NHAs, there is a 32% chance that they would be of different races or ethnicities, a measure known as the diversity index. For NHAs who are under the age of 40, this diversity index increases to 38%. However, both of these values are well below the comparable diversity index of 57% for Virginia's population as a whole. Nearly half of all NHAs grew up in a rural area, and 26% of this group of professionals currently work in non-metro areas of Virginia. In total, 17% of all NHAs work in non-metro areas of the state.

More than 80% of all NHAs are currently employed in the profession, 87% hold one full-time job, and 44% work between 40 and 49 hours per week. Meanwhile, 3% of NHAs have experienced involuntary unemployment at some point in the past year, and 2% have experienced underemployment during the same time period. Nearly two-thirds of all NHAs work in the for-profit sector, while another 32% work in the non-profit sector. As their primary work location, one-half of all NHAs are employed at a skilled nursing facility, while another 17% work at an assisted living facility. The typical NHA earns between \$110,000 and \$120,000 per year. In addition, 94% of all NHAs receive at least one employer-sponsored benefit, including 69% who have access to a retirement plan. More than 90% of all NHAs are satisfied with their current work situation, including 66% who indicated that they are "very satisfied."

## Summary of Trends

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In this section, all statistics for this year are compared to the 2016 NHA workforce. The number of licensed NHAs in Virginia has increased by 10% (970 vs. 884). In addition, the size of the NHA workforce has also increased by 10% (761 vs. 692), and the number of FTEs provided by this workforce has grown by 6% (838 vs. 791). Virginia's renewing NHAs are more likely to respond to this survey (99% vs. 94%).

Virginia's NHAs are slightly more likely to be female (59% vs. 58%), although this increase is more pronounced among NHAs who are under the age of 40 (62% vs. 52%). The diversity index of Virginia's NHA workforce has grown considerably (32% vs. 21%), a trend that has also occurred among NHAs who are under the age of 40 (38% vs. 25%). The percentage of NHAs who grew up in a rural area has increased (45% vs. 42%), but these professionals are less likely to work in a non-metro area of Virginia (26% vs. 29%). In total, the percentage of all NHAs who work in a non-metro area of the state has fallen slightly (17% vs. 18%).

NHAs are less likely to be currently employed in the profession (86% vs. 88%), but they are more likely to work between 40 and 49 hours per week (44% vs. 42%). NHAs are more likely to work in the for-profit sector (64% vs. 61%). At the same time, the one-year rate of underemployment has increased (2% vs. 1%), and the percentage of NHAs who have worked at their primary work location for more than two years has fallen (50% vs. 56%).

The median annual income of Virginia's NHAs has increased (\$110k-\$120k vs. \$100k-\$110k). However, there has been no change in the percentage of NHAs who receive at least one employer-sponsored benefit (94%). In fact, NHAs are less likely to receive particular benefits such as paid sick leave (77% vs. 83%) or a retirement plan (69% vs. 71%). The percentage of NHAs who indicated that they are satisfied with their current work situation has declined slightly (93% vs. 94%), and this decline was larger among NHAs who indicated that they are "very satisfied" (66% vs. 69%).

A Closer Look:

| Licensees              |            |             |
|------------------------|------------|-------------|
| License Status         | #          | %           |
| Renewing Practitioners | 796        | 82%         |
| New Licensees          | 87         | 9%          |
| Non-Renewals           | 87         | 9%          |
| <b>All Licensees</b>   | <b>970</b> | <b>100%</b> |

Source: Va. Healthcare Workforce Data Center

*HWDC surveys tend to achieve very high response rates. Nearly all renewing NHAs submitted a survey. These respondents represent 85% of all NHAs who held a license at some point in the past year.*

Definitions

- 1. The Survey Period:** The survey was conducted in March 2021.
- 2. Target Population:** All NHAs who held a Virginia license at some point between April 2020 and March 2021.
- 3. Survey Population:** The survey was available to NHAs who renewed their licenses online. It was not available to those who did not renew, including some NHAs newly licensed in the past year.

| Response Rates      |                 |             |               |
|---------------------|-----------------|-------------|---------------|
| Statistic           | Non Respondents | Respondents | Response Rate |
| <b>By Age</b>       |                 |             |               |
| Under 30            | 13              | 38          | 75%           |
| 30 to 34            | 13              | 52          | 80%           |
| 35 to 39            | 20              | 73          | 79%           |
| 40 to 44            | 8               | 94          | 92%           |
| 45 to 49            | 14              | 111         | 89%           |
| 50 to 54            | 15              | 124         | 89%           |
| 55 to 59            | 15              | 116         | 89%           |
| 60 and Over         | 48              | 216         | 82%           |
| <b>Total</b>        | <b>146</b>      | <b>824</b>  | <b>85%</b>    |
| <b>New Licenses</b> |                 |             |               |
| Issued in Past Year | 50              | 37          | 43%           |
| <b>Metro Status</b> |                 |             |               |
| Non-Metro           | 19              | 114         | 86%           |
| Metro               | 66              | 530         | 89%           |
| Not in Virginia     | 61              | 180         | 75%           |

Source: Va. Healthcare Workforce Data Center

| Response Rates               |     |
|------------------------------|-----|
| Completed Surveys            | 824 |
| Response Rate, All Licensees | 85% |
| Response Rate, Renewals      | 99% |

Source: Va. Healthcare Workforce Data Center

At a Glance:

Licensed Administrators

Number: 970  
 New: 9%  
 Not Renewed: 9%

Response Rates

All Licensees: 85%  
 Renewing Practitioners: 99%

Source: Va. Healthcare Workforce Data Center

## At a Glance:

### Workforce

NHA Workforce: 761  
 FTEs: 838

### Utilization Ratios

Licensees in VA Workforce: 78%  
 Licensees per FTE: 1.16  
 Workers per FTE: 0.91

Source: Va. Healthcare Workforce Data Center

## Definitions

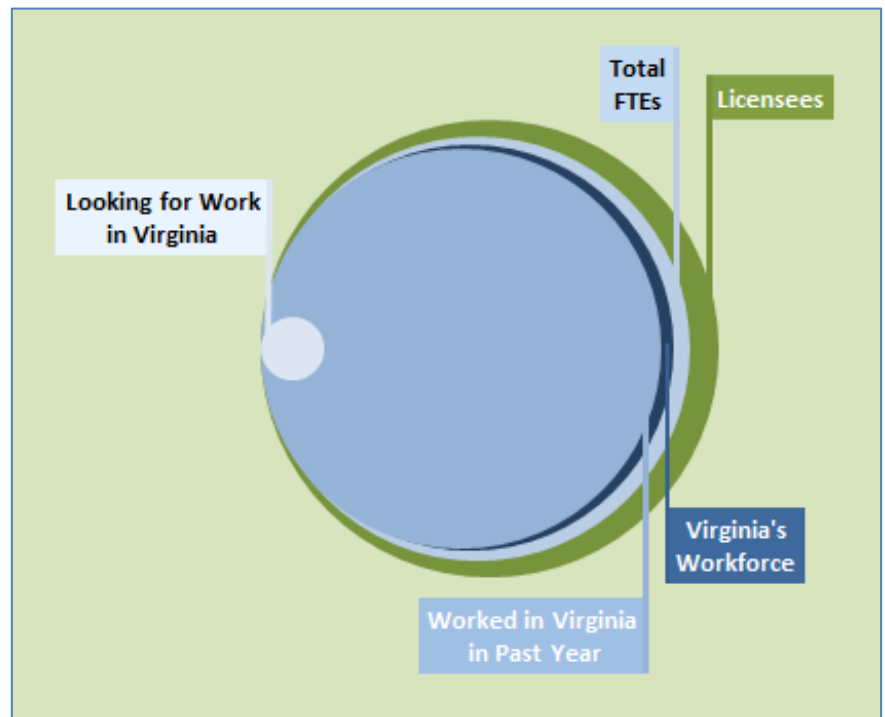
- 1. Virginia's Workforce:** A licensee with a primary or secondary work site in Virginia at any time in the past year or who indicated intent to return to Virginia's workforce at any point in the future.
- 2. Full-Time Equivalency Unit (FTE):** The HWDC uses 2,000 (40 hours for 50 weeks) as its baseline measure for FTEs.
- 3. Licensees in VA Workforce:** The proportion of licensees in Virginia's Workforce.
- 4. Licensees per FTE:** An indication of the number of licensees needed to create 1 FTE. Higher numbers indicate lower licensee participation.
- 5. Workers per FTE:** An indication of the number of workers in Virginia's workforce needed to create 1 FTE. Higher numbers indicate lower utilization of available workers.

### Virginia's NHA Workforce

| Status                          | #   | %    |
|---------------------------------|-----|------|
| Worked in Virginia in Past Year | 742 | 98%  |
| Looking for Work in Virginia    | 19  | 2%   |
| Virginia's Workforce            | 761 | 100% |
| Total FTEs                      | 838 |      |
| Licensees                       | 970 |      |

Source: Va. Healthcare Workforce Data Center

*Weighting is used to estimate the figures in this report. Unless otherwise noted, figures refer to the Virginia Workforce only. For more information on the HWDC's methodology, visit: <https://www.dhp.virginia.gov/PublicResources/HealthcareWorkforceDataCenter/>*



Source: Va. Healthcare Workforce Data Center

A Closer Look:

| Age & Gender |            |            |            |            |            |                |
|--------------|------------|------------|------------|------------|------------|----------------|
| Age          | Male       |            | Female     |            | Total      |                |
|              | #          | % Male     | #          | % Female   | #          | % in Age Group |
| Under 30     | 12         | 29%        | 29         | 71%        | 41         | 6%             |
| 30 to 34     | 16         | 33%        | 32         | 67%        | 48         | 7%             |
| 35 to 39     | 36         | 45%        | 44         | 55%        | 80         | 12%            |
| 40 to 44     | 39         | 53%        | 35         | 47%        | 74         | 11%            |
| 45 to 49     | 26         | 29%        | 62         | 71%        | 88         | 13%            |
| 50 to 54     | 39         | 44%        | 51         | 57%        | 90         | 13%            |
| 55 to 59     | 36         | 41%        | 51         | 59%        | 86         | 13%            |
| 60 and Over  | 74         | 44%        | 95         | 56%        | 169        | 25%            |
| <b>Total</b> | <b>277</b> | <b>41%</b> | <b>399</b> | <b>59%</b> | <b>676</b> | <b>100%</b>    |

Source: Va. Healthcare Workforce Data Center

| Race & Ethnicity   |             |            |             |               |             |
|--------------------|-------------|------------|-------------|---------------|-------------|
| Race/<br>Ethnicity | Virginia*   | NHAs       |             | NHAs Under 40 |             |
|                    | %           | #          | %           | #             | %           |
| White              | 61%         | 551        | 82%         | 132           | 78%         |
| Black              | 19%         | 83         | 12%         | 22            | 13%         |
| Hispanic           | 10%         | 19         | 3%          | 8             | 5%          |
| Asian              | 7%          | 9          | 1%          | 3             | 2%          |
| Two or More Races  | 3%          | 8          | 1%          | 5             | 3%          |
| Other Race         | 0%          | 4          | 1%          | 0             | 0%          |
| <b>Total</b>       | <b>100%</b> | <b>674</b> | <b>100%</b> | <b>170</b>    | <b>100%</b> |

\*Population data in this chart is from the U.S. Census, Annual Estimates of the Resident Population by Sex, Race, and Hispanic Origin for the United States, States, and Counties: July 1, 2019.

Source: Va. Healthcare Workforce Data Center

*One-fourth of all NHAs are under the age of 40, and 62% of these professionals are female. In addition, there is a 38% chance that two randomly chosen NHAs from this age group would be of different races or ethnicities.*

### At a Glance:

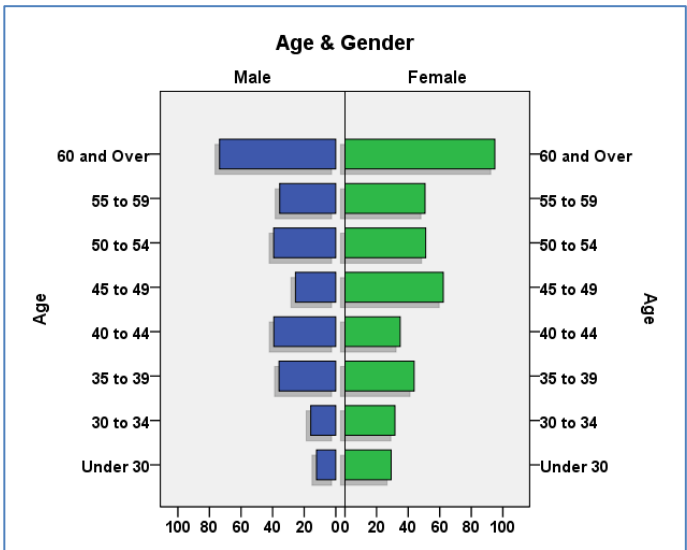
**Gender**  
 % Female: 59%  
 % Under 40 Female: 62%

**Age**  
 Median Age: 50  
 % Under 40: 25%  
 % 55 and Over: 38%

**Diversity**  
 Diversity Index: 32%  
 Under 40 Div. Index: 38%

Source: Va. Healthcare Workforce Data Center

*In a random encounter between two NHAs, there is a 32% chance that they would be of different races or ethnicities (a measure known as the diversity index). For Virginia's population as a whole, the comparable number is 57%.*



Source: Va. Healthcare Workforce Data Center

## At a Glance:

### Childhood

Urban Childhood: 14%  
 Rural Childhood: 45%

### Virginia Background

HS in Virginia: 54%  
 Prof. Edu. in VA: 77%  
 HS or Prof. Edu. in VA: 79%

### Location Choice

% Rural to Non-Metro: 26%  
 % Urban/Suburban to Non-Metro: 9%

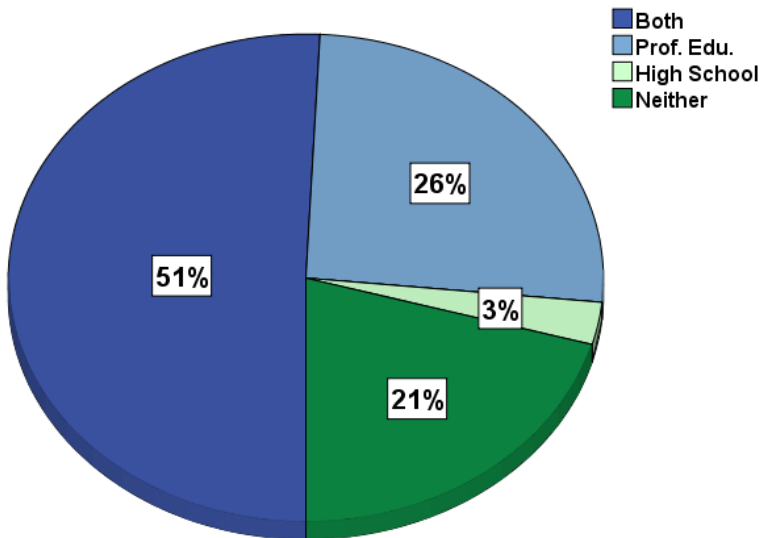
Source: Va. Healthcare Workforce Data Center

## A Closer Look:

| Primary Location:<br>USDA Rural Urban Continuum |                                          | Rural Status of Childhood<br>Location |            |            |
|-------------------------------------------------|------------------------------------------|---------------------------------------|------------|------------|
| Code                                            | Description                              | Rural                                 | Suburban   | Urban      |
| <b>Metro Counties</b>                           |                                          |                                       |            |            |
| 1                                               | Metro, 1 Million+                        | 32%                                   | 50%        | 18%        |
| 2                                               | Metro, 250,000 to 1 Million              | 53%                                   | 39%        | 9%         |
| 3                                               | Metro, 250,000 or Less                   | 62%                                   | 27%        | 12%        |
| <b>Non-Metro Counties</b>                       |                                          |                                       |            |            |
| 4                                               | Urban, Pop. 20,000+, Metro Adjacent      | 67%                                   | 33%        | 0%         |
| 6                                               | Urban, Pop. 2,500-19,999, Metro Adjacent | 71%                                   | 18%        | 11%        |
| 7                                               | Urban, Pop. 2,500-19,999, Non-Adjacent   | 76%                                   | 19%        | 5%         |
| 8                                               | Rural, Metro Adjacent                    | 92%                                   | 8%         | 0%         |
| 9                                               | Rural, Non-Adjacent                      | 46%                                   | 46%        | 8%         |
| <b>Overall</b>                                  |                                          | <b>45%</b>                            | <b>41%</b> | <b>14%</b> |

Source: Va. Healthcare Workforce Data Center

## Educational Background in Virginia



Source: Va. Healthcare Workforce Data Center

Nearly half of all NHAs grew up in a rural area, and 26% of these professionals currently work in a non-metro area of Virginia. In total, 17% of all NHAs currently work in a non-metro area of the state.



## Top Ten States for Nursing Home Administrator Recruitment

| Rank | All Nursing Home Administrators |     |                     |     |
|------|---------------------------------|-----|---------------------|-----|
|      | High School                     | #   | Professional School | #   |
| 1    | Virginia                        | 362 | Virginia            | 486 |
| 2    | New York                        | 43  | Maryland            | 20  |
| 3    | Ohio                            | 27  | North Carolina      | 14  |
| 4    | Outside U.S./Canada             | 27  | West Virginia       | 12  |
| 5    | West Virginia                   | 25  | New York            | 10  |
| 6    | Pennsylvania                    | 24  | Tennessee           | 10  |
| 7    | North Carolina                  | 23  | Ohio                | 10  |
| 8    | Maryland                        | 16  | Washington, D.C.    | 7   |
| 9    | New Jersey                      | 15  | New Jersey          | 6   |
| 10   | Tennessee                       | 14  | Florida             | 5   |

Source: Va. Healthcare Workforce Data Center

*More than half of all licensed NHAs received their high school degree in Virginia, and 77% received their initial professional degree in the state.*

*Among NHAs who have been licensed in the past five years, nearly half received their high school degree in Virginia, and 76% received their initial professional degree in the state.*

| Rank | Licensed in the Past Five Years |     |                     |     |
|------|---------------------------------|-----|---------------------|-----|
|      | High School                     | #   | Professional School | #   |
| 1    | Virginia                        | 116 | Virginia            | 171 |
| 2    | Outside U.S./Canada             | 16  | North Carolina      | 8   |
| 3    | Ohio                            | 14  | Maryland            | 7   |
| 4    | North Carolina                  | 11  | Florida             | 5   |
| 5    | New York                        | 9   | West Virginia       | 5   |
| 6    | West Virginia                   | 8   | Tennessee           | 4   |
| 7    | New Jersey                      | 8   | Ohio                | 4   |
| 8    | Florida                         | 6   | New Jersey          | 3   |
| 9    | Tennessee                       | 6   | California          | 2   |
| 10   | Michigan                        | 5   | Oklahoma            | 2   |

Source: Va. Healthcare Workforce Data Center

*More than one-fifth of all licensees were not part of Virginia's NHA workforce. Nearly 90% of these licensees worked at some point in the past year, including 78% who currently work as an NHA.*

### At a Glance:

#### Not in VA Workforce

|                     |     |
|---------------------|-----|
| Total:              | 209 |
| % of Licensees:     | 22% |
| Federal/Military:   | 2%  |
| VA Border State/DC: | 11% |

Source: Va. Healthcare Workforce Data Center

A Closer Look:

| Highest Degree       |                       |             |                      |             |
|----------------------|-----------------------|-------------|----------------------|-------------|
| Degree               | Health Administration |             | Degree in All Fields |             |
|                      | #                     | %           | #                    | %           |
| No Specific Training | 19                    | 3%          | -                    | -           |
| Admin-in-Training    | 259                   | 39%         | -                    | -           |
| High School/GED      | -                     | -           | 8                    | 1%          |
| Associate            | 11                    | 2%          | 53                   | 8%          |
| Baccalaureate        | 162                   | 25%         | 298                  | 44%         |
| Graduate Cert.       | 6                     | 1%          | 14                   | 2%          |
| Masters              | 178                   | 27%         | 292                  | 43%         |
| Doctorate            | 5                     | 1%          | 8                    | 1%          |
| Other                | 20                    | 3%          | -                    | -           |
| <b>Total</b>         | <b>660</b>            | <b>100%</b> | <b>673</b>           | <b>100%</b> |

Source: Va. Healthcare Workforce Data Center

## At a Glance:

**Health Admin. Education**

Admin-in-Training: 39%

Master's Degree: 27%

Baccalaureate Degree: 25%

**Education Debt**

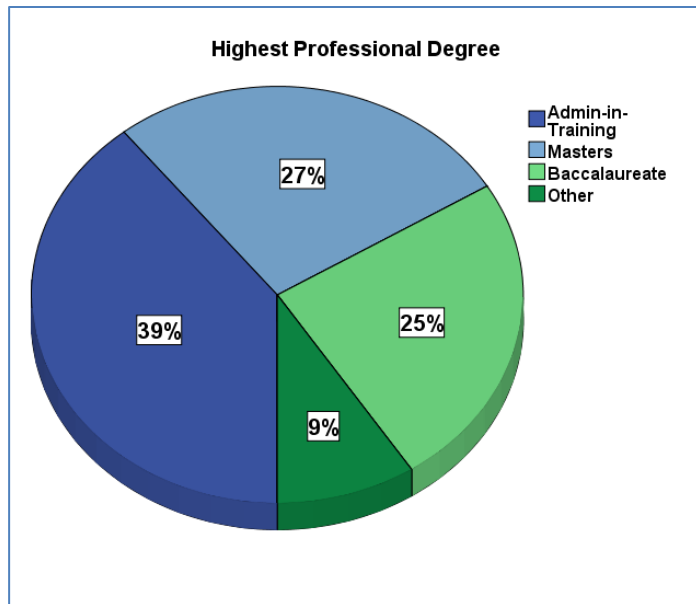
Carry Debt: 34%

Under Age 40 w/ Debt: 51%

Median Debt: \$40k-\$50k

Source: Va. Healthcare Workforce Data Center

More than one-third of NHAs carry education debt, including 51% of NHAs under the age of 40. For those with education debt, the median debt burden is between \$40,000 and \$50,000.



Source: Va. Healthcare Workforce Data Center

| Education Debt     |            |             |               |             |
|--------------------|------------|-------------|---------------|-------------|
| Amount Carried     | All NHAs   |             | NHAs Under 40 |             |
|                    | #          | %           | #             | %           |
| None               | 379        | 66%         | 71            | 49%         |
| Less than \$10,000 | 31         | 5%          | 12            | 8%          |
| \$10,000-\$19,999  | 19         | 3%          | 11            | 8%          |
| \$20,000-\$29,999  | 26         | 4%          | 12            | 8%          |
| \$30,000-\$39,999  | 20         | 3%          | 6             | 4%          |
| \$40,000-\$49,999  | 16         | 3%          | 4             | 3%          |
| \$50,000-\$59,999  | 18         | 3%          | 6             | 4%          |
| \$60,000-\$69,999  | 13         | 2%          | 7             | 5%          |
| \$70,000-\$79,999  | 10         | 2%          | 6             | 4%          |
| \$80,000-\$89,999  | 8          | 1%          | 4             | 3%          |
| \$90,000-\$99,999  | 7          | 1%          | 1             | 1%          |
| \$100,000 or More  | 31         | 5%          | 5             | 3%          |
| <b>Total</b>       | <b>578</b> | <b>100%</b> | <b>144</b>    | <b>100%</b> |

Source: Va. Healthcare Workforce Data Center

## At a Glance:

### Licenses/Registrations

|                    |     |
|--------------------|-----|
| Nurse (RN or LPN): | 13% |
| ALFA:              | 4%  |
| CNA:               | 2%  |

### Job Titles

|                          |     |
|--------------------------|-----|
| Administrator:           | 41% |
| Executive Director:      | 15% |
| President/Exec. Officer: | 11% |

Source: Va. Healthcare Workforce Data Center

## A Closer Look:

| Licenses and Registrations  |            |            |
|-----------------------------|------------|------------|
| License/Registration        | #          | %          |
| Nursing Home Administrator  | 664        | 87%        |
| Nurse (RN or LPN)           | 101        | 13%        |
| ALF Administrator           | 31         | 4%         |
| Certified Nursing Assistant | 13         | 2%         |
| Registered Medication Aide  | 6          | 1%         |
| Occupational Therapist      | 5          | 1%         |
| Physical Therapist          | 2          | 0%         |
| Speech-Language Pathologist | 2          | 0%         |
| Other                       | 47         | 6%         |
| <b>At Least One License</b> | <b>672</b> | <b>88%</b> |

Source: Va. Healthcare Workforce Data Center

| Job Titles                     |            |            |           |            |
|--------------------------------|------------|------------|-----------|------------|
| Title                          | Primary    |            | Secondary |            |
|                                | #          | %          | #         | %          |
| Administrator                  | 314        | 41%        | 40        | 5%         |
| Executive Director             | 117        | 15%        | 15        | 2%         |
| President or Executive Officer | 83         | 11%        | 8         | 1%         |
| Assistant Administrator        | 27         | 4%         | 6         | 1%         |
| Owner                          | 11         | 1%         | 2         | 0%         |
| Other                          | 125        | 16%        | 27        | 4%         |
| <b>At Least One Title</b>      | <b>622</b> | <b>82%</b> | <b>93</b> | <b>12%</b> |

Source: Va. Healthcare Workforce Data Center

More than 40% of NHAs hold the title of administrator at their primary work location. Another 15% hold the title of executive director.

## At a Glance:

### Employment

Employed in Profession: 86%  
Involuntarily Unemployed: 1%

### Positions Held

1 Full-Time: 87%  
2 or More Positions: 4%

### Weekly Hours:

40 to 49: 44%  
60 or More: 15%  
Less than 30: 2%

Source: Va. Healthcare Workforce Data Center

## A Closer Look:

| Current Work Status                                   |            |             |
|-------------------------------------------------------|------------|-------------|
| Status                                                | #          | %           |
| Employed, Capacity Unknown                            | 0          | 0%          |
| Employed in a Capacity Related to Long-Term Care      | 577        | 86%         |
| Employed, NOT in a Capacity Related to Long-Term Care | 60         | 9%          |
| Not Working, Reason Unknown                           | 0          | 0%          |
| Involuntarily Unemployed                              | 8          | 1%          |
| Voluntarily Unemployed                                | 14         | 2%          |
| Retired                                               | 16         | 2%          |
| <b>Total</b>                                          | <b>674</b> | <b>100%</b> |

Source: Va. Healthcare Workforce Data Center

*In total, 86% of all NHAs are currently employed in the profession, 87% hold one full-time job, and 44% work between 40 and 49 hours per week.*

| Current Positions                               |            |             |
|-------------------------------------------------|------------|-------------|
| Positions                                       | #          | %           |
| No Positions                                    | 38         | 6%          |
| One Part-Time Position                          | 20         | 3%          |
| Two Part-Time Positions                         | 1          | 0%          |
| One Full-Time Position                          | 577        | 87%         |
| One Full-Time Position & One Part-Time Position | 23         | 3%          |
| Two Full-Time Positions                         | 3          | 0%          |
| More than Two Positions                         | 2          | 0%          |
| <b>Total</b>                                    | <b>664</b> | <b>100%</b> |

Source: Va. Healthcare Workforce Data Center

| Current Weekly Hours |            |             |
|----------------------|------------|-------------|
| Hours                | #          | %           |
| 0 Hours              | 38         | 6%          |
| 1 to 9 Hours         | 5          | 1%          |
| 10 to 19 Hours       | 2          | 0%          |
| 20 to 29 Hours       | 4          | 1%          |
| 30 to 39 Hours       | 7          | 1%          |
| 40 to 49 Hours       | 291        | 44%         |
| 50 to 59 Hours       | 215        | 32%         |
| 60 to 69 Hours       | 75         | 11%         |
| 70 to 79 Hours       | 14         | 2%          |
| 80 or More Hours     | 14         | 2%          |
| <b>Total</b>         | <b>665</b> | <b>100%</b> |

Source: Va. Healthcare Workforce Data Center

**A Closer Look:**

| Annual Income       |            |             |
|---------------------|------------|-------------|
| Income Level        | #          | %           |
| Volunteer Work Only | 6          | 1%          |
| Less than \$60,000  | 44         | 8%          |
| \$60,000-\$69,999   | 13         | 2%          |
| \$70,000-\$79,999   | 26         | 5%          |
| \$80,000-\$89,999   | 33         | 6%          |
| \$90,000-\$99,999   | 47         | 9%          |
| \$100,000-\$109,999 | 47         | 9%          |
| \$110,000-\$119,999 | 54         | 10%         |
| \$120,000-\$129,999 | 69         | 13%         |
| \$130,000-\$139,999 | 55         | 11%         |
| \$140,000-\$149,999 | 31         | 6%          |
| \$150,000-\$159,999 | 25         | 5%          |
| \$160,000 or More   | 76         | 14%         |
| <b>Total</b>        | <b>525</b> | <b>100%</b> |

Source: Va. Healthcare Workforce Data Center

## At a Glance:

**Earnings**  
Median Income: \$110k-\$120k

**Benefits**  
Paid Vacation: 92%  
Employer Retirement: 69%

**Satisfaction**  
Satisfied: 93%  
Very Satisfied: 66%

Source: Va. Healthcare Workforce Data Center

| Employer-Sponsored Benefits |            |            |
|-----------------------------|------------|------------|
| Benefit                     | #          | %          |
| Paid Vacation               | 532        | 92%        |
| Dental Insurance            | 449        | 78%        |
| Paid Sick Leave             | 442        | 77%        |
| Group Life Insurance        | 421        | 73%        |
| Retirement                  | 399        | 69%        |
| Signing/Retention Bonus     | 81         | 14%        |
| <b>At Least One Benefit</b> | <b>543</b> | <b>94%</b> |

\*From any employer at time of survey.

Source: Va. Healthcare Workforce Data Center

*The median annual income for NHAs is between \$110,000 and \$120,000. In addition, 94% of NHAs receive at least one employer-sponsored benefit, including 69% who have access to a retirement plan.*

*More than nine out of every ten NHAs are satisfied with their current work situation, including 66% who indicated that they are “very satisfied.”*

| Job Satisfaction      |            |             |
|-----------------------|------------|-------------|
| Level                 | #          | %           |
| Very Satisfied        | 435        | 66%         |
| Somewhat Satisfied    | 173        | 26%         |
| Somewhat Dissatisfied | 40         | 6%          |
| Very Dissatisfied     | 8          | 1%          |
| <b>Total</b>          | <b>656</b> | <b>100%</b> |

Source: Va. Healthcare Workforce Data Center

**A Closer Look:**

| Employment Instability in the Past Year                                                         |            |            |
|-------------------------------------------------------------------------------------------------|------------|------------|
| In The Past Year, Did You . . . ?                                                               | #          | %          |
| Switch Employers or Practices?                                                                  | 87         | 11%        |
| Work Two or More Positions at the Same Time?                                                    | 62         | 8%         |
| Experience Voluntary Unemployment?                                                              | 39         | 5%         |
| Experience Involuntary Unemployment?                                                            | 23         | 3%         |
| Work Part-Time or Temporary Positions, But Would Have Preferred a Full-Time/Permanent Position? | 12         | 2%         |
| <b>Experience At Least One?</b>                                                                 | <b>197</b> | <b>26%</b> |

Source: Va. Healthcare Workforce Data Center

*Among all NHAs, 3% experienced involuntary unemployment at some point in the past year. By comparison, Virginia's average monthly unemployment rate was 6.9% during the same time period.<sup>1</sup>*

**At a Glance:**

**Unemployment Experience**

Involuntarily Unemployed: 3%  
Underemployed: 2%

**Turnover & Tenure**

Switched Jobs: 11%  
New Location: 31%  
Over 2 Years: 50%  
Over 2 Yrs., 2<sup>nd</sup> Location: 28%

Source: Va. Healthcare Workforce Data Center

| Location Tenure                        |            |             |            |             |
|----------------------------------------|------------|-------------|------------|-------------|
| Tenure                                 | Primary    |             | Secondary  |             |
|                                        | #          | %           | #          | %           |
| Not Currently Working at This Location | 12         | 2%          | 15         | 16%         |
| Less than 6 Months                     | 83         | 13%         | 20         | 21%         |
| 6 Months to 1 Year                     | 81         | 13%         | 15         | 16%         |
| 1 to 2 Years                           | 142        | 22%         | 18         | 19%         |
| 3 to 5 Years                           | 140        | 22%         | 12         | 13%         |
| 6 to 10 Years                          | 68         | 11%         | 9          | 9%          |
| More than 10 Years                     | 116        | 18%         | 6          | 6%          |
| <b>Subtotal</b>                        | <b>643</b> | <b>100%</b> | <b>95</b>  | <b>100%</b> |
| Did Not Have Location                  | 20         |             | 651        |             |
| Item Missing                           | 98         |             | 15         |             |
| <b>Total</b>                           | <b>761</b> |             | <b>761</b> |             |

Source: Va. Healthcare Workforce Data Center

*One-half of all NHAs have worked at their primary location for more than two years.*

<sup>1</sup> As reported by the U.S. Bureau of Labor Statistics. Over the past year, the non-seasonally adjusted monthly unemployment rate fluctuated between a low of 5.1% and a high of 11.0%. At the time of publication, the unemployment rate from March 2021 was still preliminary.

## At a Glance:

### Concentration

|                |     |
|----------------|-----|
| Top Region:    | 23% |
| Top 3 Regions: | 60% |
| Lowest Region: | 2%  |

### Locations

|                        |     |
|------------------------|-----|
| 2 or More (Past Year): | 16% |
| 2 or More (Now*):      | 12% |

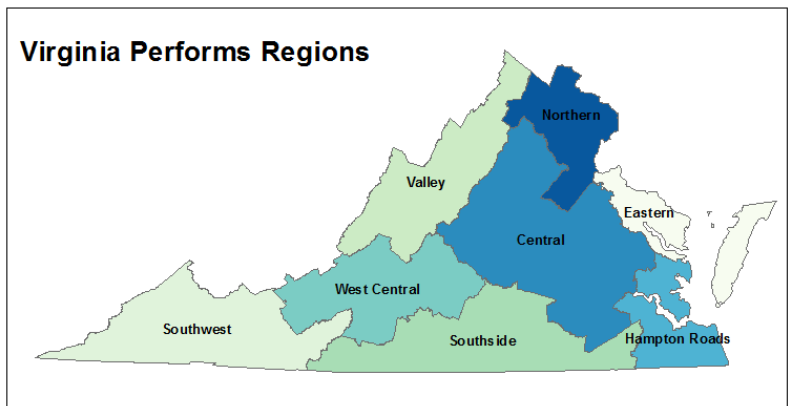
Source: Va. Healthcare Workforce Data Center

Three out of every five NHAs work in Central Virginia, Hampton Roads, and Northern Virginia.

## A Closer Look:

| Regional Distribution of Work Locations |                  |             |                    |             |
|-----------------------------------------|------------------|-------------|--------------------|-------------|
| VA Performs Region                      | Primary Location |             | Secondary Location |             |
|                                         | #                | %           | #                  | %           |
| Central                                 | 145              | 23%         | 34                 | 34%         |
| Hampton Roads                           | 133              | 21%         | 19                 | 19%         |
| Northern                                | 108              | 17%         | 11                 | 11%         |
| West Central                            | 99               | 15%         | 16                 | 16%         |
| Valley                                  | 54               | 8%          | 5                  | 5%          |
| Southside                               | 47               | 7%          | 5                  | 5%          |
| Southwest                               | 37               | 6%          | 6                  | 6%          |
| Eastern                                 | 14               | 2%          | 2                  | 2%          |
| Virginia Border State/D.C.              | 0                | 0%          | 1                  | 1%          |
| Other U.S. State                        | 4                | 1%          | 1                  | 1%          |
| Outside of the U.S.                     | 0                | 0%          | 0                  | 0%          |
| <b>Total</b>                            | <b>641</b>       | <b>100%</b> | <b>100</b>         | <b>100%</b> |
| Item Missing                            | 100              |             | 9                  |             |

Source: Va. Healthcare Workforce Data Center



Source: Va. Healthcare Workforce Data Center

While 12% of NHAs currently have multiple work locations, 16% have had multiple work locations over the past 12 months.

| Number of Work Locations |                             |             |                     |             |
|--------------------------|-----------------------------|-------------|---------------------|-------------|
| Locations                | Work Locations in Past Year |             | Work Locations Now* |             |
|                          | #                           | %           | #                   | %           |
| 0                        | 19                          | 3%          | 28                  | 4%          |
| 1                        | 534                         | 81%         | 553                 | 84%         |
| 2                        | 72                          | 11%         | 58                  | 9%          |
| 3                        | 27                          | 4%          | 17                  | 3%          |
| 4                        | 4                           | 1%          | 3                   | 1%          |
| 5                        | 1                           | 0%          | 1                   | 0%          |
| 6 or More                | 5                           | 1%          | 2                   | 0%          |
| <b>Total</b>             | <b>662</b>                  | <b>100%</b> | <b>662</b>          | <b>100%</b> |

\*At the time of survey completion, March 2021.

Source: Va. Healthcare Workforce Data Center

A Closer Look:

| Location Sector          |                  |             |                    |             |
|--------------------------|------------------|-------------|--------------------|-------------|
| Sector                   | Primary Location |             | Secondary Location |             |
|                          | #                | %           | #                  | %           |
| For-Profit               | 401              | 64%         | 72                 | 79%         |
| Non-Profit               | 198              | 32%         | 17                 | 19%         |
| State/Local Government   | 17               | 3%          | 2                  | 2%          |
| Veterans Administration  | 4                | 1%          | 0                  | 0%          |
| U.S. Military            | 0                | 0%          | 0                  | 0%          |
| Other Federal Government | 2                | 0%          | 0                  | 0%          |
| <b>Total</b>             | <b>622</b>       | <b>100%</b> | <b>91</b>          | <b>100%</b> |
| Did Not Have Location    | 20               |             | 651                |             |
| Item Missing             | 119              |             | 19                 |             |

Source: Va. Healthcare Workforce Data Center

## At a Glance: (Primary Locations)

**Sector**

For-Profit: 64%

Federal: 1%

**Top Establishments**

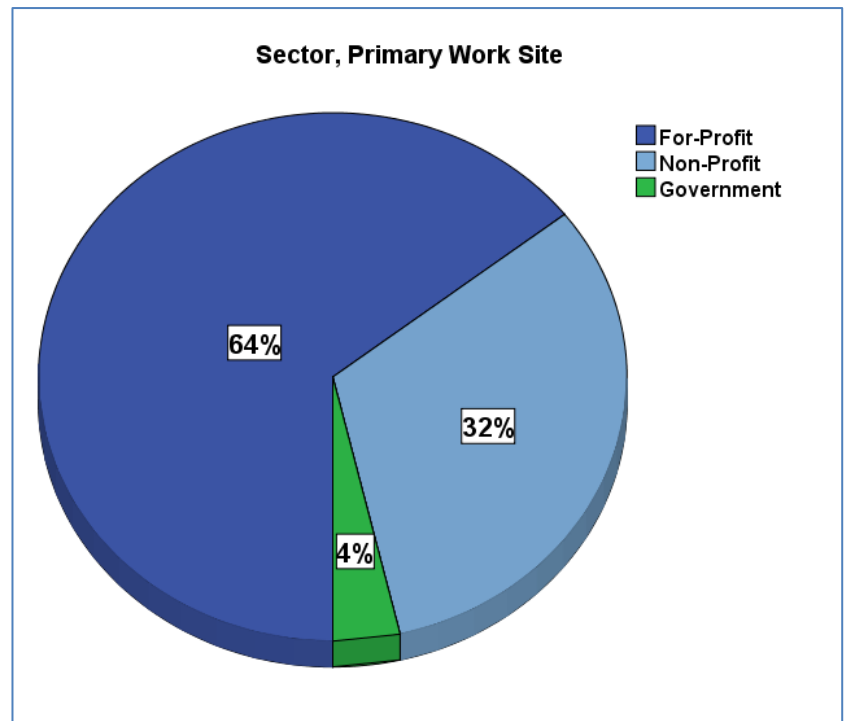
Skilled Nursing Facility: 50%

Assisted Living Facility: 17%

Continuing Care Retirement Community: 15%

Source: Va. Healthcare Workforce Data Center

Nearly two-thirds of all NHAs work in the for-profit sector, while another 32% work in the non-profit sector.



Source: Va. Healthcare Workforce Data Center



| Location Type                               |                  |            |                    |            |
|---------------------------------------------|------------------|------------|--------------------|------------|
| Establishment Type                          | Primary Location |            | Secondary Location |            |
|                                             | #                | %          | #                  | %          |
| <b>Skilled Nursing Facility</b>             | 381              | 50%        | 57                 | 7%         |
| <b>Assisted Living Facility</b>             | 130              | 17%        | 17                 | 2%         |
| <b>Continuing Care Retirement Community</b> | 115              | 15%        | 7                  | 1%         |
| <b>Acute Care/Rehabilitative Facility</b>   | 27               | 4%         | 6                  | 1%         |
| <b>Home/Community Health Care</b>           | 20               | 3%         | 5                  | 1%         |
| <b>Hospice</b>                              | 6                | 1%         | 1                  | 0%         |
| <b>Academic Institution</b>                 | 3                | 0%         | 3                  | 0%         |
| <b>Adult Day Care</b>                       | 3                | 0%         | 0                  | 0%         |
| <b>PACE</b>                                 | 1                | 0%         | 0                  | 0%         |
| <b>Other Practice Type</b>                  | 78               | 10%        | 12                 | 2%         |
| <b>At Least One Establishment</b>           | <b>632</b>       | <b>83%</b> | <b>97</b>          | <b>13%</b> |

Source: Va. Healthcare Workforce Data Center

*One-half of all NHAs are employed at a skilled nursing facility as their primary work location.*

| Location Type                                                                  |                  |             |                    |             |
|--------------------------------------------------------------------------------|------------------|-------------|--------------------|-------------|
| Organization Type                                                              | Primary Location |             | Secondary Location |             |
|                                                                                | #                | %           | #                  | %           |
| <b>Facility Chain</b>                                                          | 325              | 56%         | 55                 | 61%         |
| <b>Independent/Stand-Alone</b>                                                 | 156              | 27%         | 17                 | 19%         |
| <b>Hospital-Based</b>                                                          | 29               | 5%          | 5                  | 6%          |
| <b>Integrated Health System (Veterans Administration, Large Health System)</b> | 19               | 3%          | 2                  | 3%          |
| <b>College or University</b>                                                   | 0                | 0%          | 3                  | 3%          |
| <b>Other</b>                                                                   | 51               | 9%          | 8                  | 9%          |
| <b>Total</b>                                                                   | <b>580</b>       | <b>100%</b> | <b>90</b>          | <b>100%</b> |
| <b>Did Not Have Location</b>                                                   | 20               |             | 651                |             |
| <b>Item Missing</b>                                                            | 161              |             | 20                 |             |

Source: Va. Healthcare Workforce Data Center

*More than half of all NHAs work at a facility chain organization as their primary work location. Another 27% of NHAs are employed at an independent/stand-alone organization.*

## At a Glance: (Primary Locations)

### Typical Time Allocation

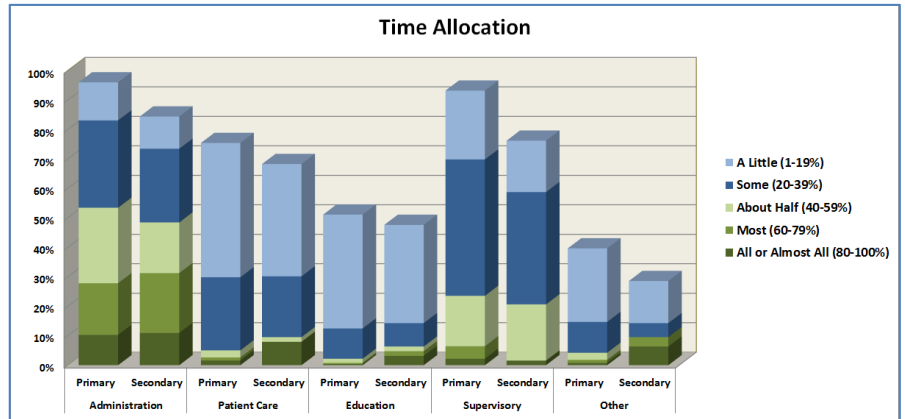
Administration: 40%-49%  
 Supervisory: 20%-29%  
 Patient Care: 10%-19%  
 Education: 1%-9%

### Roles

Administration: 28%  
 Supervisory: 6%  
 Patient Care: 3%  
 Education: 1%

Source: Va. Healthcare Workforce Data Center

## A Closer Look:



Source: Va. Healthcare Workforce Data Center

*NHAs typically spend approximately half of their time performing administrative tasks. In fact, 28% of NHAs fill an administrative role, defined as spending 60% or more of their time on administrative activities.*

| Time Allocation                    |           |           |              |           |           |           |             |           |           |           |  |
|------------------------------------|-----------|-----------|--------------|-----------|-----------|-----------|-------------|-----------|-----------|-----------|--|
| Time Spent                         | Admin.    |           | Patient Care |           | Education |           | Supervisory |           | Other     |           |  |
|                                    | Pri. Site | Sec. Site | Pri. Site    | Sec. Site | Pri. Site | Sec. Site | Pri. Site   | Sec. Site | Pri. Site | Sec. Site |  |
| <b>All or Almost All (80-100%)</b> | 10%       | 11%       | 2%           | 8%        | 0%        | 3%        | 2%          | 2%        | 1%        | 6%        |  |
| <b>Most (60-79%)</b>               | 18%       | 20%       | 1%           | 0%        | 0%        | 2%        | 4%          | 0%        | 1%        | 3%        |  |
| <b>About Half (40-59%)</b>         | 26%       | 17%       | 2%           | 2%        | 1%        | 2%        | 17%         | 19%       | 2%        | 0%        |  |
| <b>Some (20-39%)</b>               | 30%       | 25%       | 25%          | 20%       | 10%       | 8%        | 46%         | 38%       | 10%       | 5%        |  |
| <b>A Little (1-19%)</b>            | 13%       | 11%       | 46%          | 38%       | 39%       | 33%       | 23%         | 17%       | 25%       | 14%       |  |
| <b>None (0%)</b>                   | 4%        | 16%       | 25%          | 31%       | 49%       | 52%       | 7%          | 23%       | 60%       | 70%       |  |

Source: Va. Healthcare Workforce Data Center

**A Closer Look:**

| Patient Workload   |                  |             |                    |             |
|--------------------|------------------|-------------|--------------------|-------------|
| # of Patients      | Primary Location |             | Secondary Location |             |
|                    | #                | %           | #                  | %           |
| <b>None</b>        | 56               | 10%         | 27                 | 30%         |
| <b>1-24</b>        | 15               | 3%          | 7                  | 8%          |
| <b>25-49</b>       | 25               | 5%          | 4                  | 4%          |
| <b>50-74</b>       | 64               | 12%         | 6                  | 7%          |
| <b>75-99</b>       | 66               | 12%         | 12                 | 13%         |
| <b>100-124</b>     | 105              | 19%         | 13                 | 15%         |
| <b>125-149</b>     | 36               | 7%          | 6                  | 7%          |
| <b>150-174</b>     | 34               | 6%          | 3                  | 3%          |
| <b>175-199</b>     | 26               | 5%          | 1                  | 1%          |
| <b>200-224</b>     | 15               | 3%          | 2                  | 2%          |
| <b>225-249</b>     | 5                | 1%          | 1                  | 1%          |
| <b>250-274</b>     | 4                | 1%          | 0                  | 0%          |
| <b>275-299</b>     | 8                | 1%          | 2                  | 2%          |
| <b>300 or More</b> | 81               | 15%         | 5                  | 6%          |
| <b>Total</b>       | <b>539</b>       | <b>100%</b> | <b>89</b>          | <b>100%</b> |

Source: Va. Healthcare Workforce Data Center

*The median patient workload for NHAs at their primary work location is between 100 and 124 patients. In addition, the typical NHA works at a facility that contains between 100 and 150 beds for residents.*

## At a Glance:

**Patient Workload (Median)**  
 Primary Location: 100-124  
 Secondary Location: 75-99

**Resident Capacity (Median)**  
 Primary Location: 100-150  
 Secondary Location: 100-150

Source: Va. Healthcare Workforce Data Center

| Resident Capacity     |                  |             |                    |             |
|-----------------------|------------------|-------------|--------------------|-------------|
| # of Beds             | Primary Location |             | Secondary Location |             |
|                       | #                | %           | #                  | %           |
| <b>Not Applicable</b> | 85               | 14%         | 18                 | 19%         |
| <b>10 or Less</b>     | 4                | 1%          | 4                  | 4%          |
| <b>10-25</b>          | 7                | 1%          | 2                  | 2%          |
| <b>25-50</b>          | 25               | 4%          | 2                  | 2%          |
| <b>50-100</b>         | 136              | 22%         | 15                 | 15%         |
| <b>100-150</b>        | 192              | 31%         | 36                 | 37%         |
| <b>150-250</b>        | 95               | 15%         | 12                 | 12%         |
| <b>More than 250</b>  | 78               | 13%         | 8                  | 8%          |
| <b>Total</b>          | <b>622</b>       | <b>100%</b> | <b>97</b>          | <b>100%</b> |

Source: Va. Healthcare Workforce Data Center

**A Closer Look:**

| Retirement Expectations          |            |             |                  |             |
|----------------------------------|------------|-------------|------------------|-------------|
| Expected Retirement Age          | All NHAs   |             | NHAs 50 and Over |             |
|                                  | #          | %           | #                | %           |
| <b>Under Age 50</b>              | 18         | 3%          | -                | -           |
| <b>50 to 54</b>                  | 25         | 4%          | 1                | 0%          |
| <b>55 to 59</b>                  | 50         | 8%          | 15               | 5%          |
| <b>60 to 64</b>                  | 121        | 20%         | 49               | 16%         |
| <b>65 to 69</b>                  | 245        | 40%         | 140              | 45%         |
| <b>70 to 74</b>                  | 96         | 16%         | 69               | 22%         |
| <b>75 to 79</b>                  | 20         | 3%          | 16               | 5%          |
| <b>80 or Over</b>                | 9          | 1%          | 3                | 1%          |
| <b>I Do Not Intend to Retire</b> | 28         | 5%          | 15               | 5%          |
| <b>Total</b>                     | <b>612</b> | <b>100%</b> | <b>308</b>       | <b>100%</b> |

Source: Va. Healthcare Workforce Data Center

**At a Glance:**

Retirement Expectations

**All NHAs**

Under 65: 35%  
Under 60: 15%

**NHAs 50 and Over**

Under 65: 21%  
Under 60: 5%

Time Until Retirement

Within 2 Years: 9%  
Within 10 Years: 30%  
Half the Workforce: By 2041

Source: Va. Healthcare Workforce Data Center

*More than one-third of all NHAs expect to retire before the age of 65. Among NHAs who are age 50 and over, 21% expect to retire by the age of 65.*

*Within the next two years, 12% of NHAs expect to begin accepting Administrators-in-Training, and 12% of NHAs also expect to pursue additional educational opportunities.*

**Future Plans**

| Two-Year Plans:                    | #  | %   |
|------------------------------------|----|-----|
| <b>Decrease Participation</b>      |    |     |
| <b>Decrease Patient Care Hours</b> | 56 | 7%  |
| <b>Leave Profession</b>            | 40 | 5%  |
| <b>Leave Virginia</b>              | 29 | 4%  |
| <b>Cease Accepting Trainees</b>    | 9  | 1%  |
| <b>Decrease Teaching Hours</b>     | 0  | 0%  |
| <b>Increase Participation</b>      |    |     |
| <b>Begin Accepting Trainees</b>    | 95 | 12% |
| <b>Pursue Additional Education</b> | 88 | 12% |
| <b>Increase Patient Care Hours</b> | 43 | 6%  |
| <b>Increase Teaching Hours</b>     | 28 | 4%  |
| <b>Return to the Workforce</b>     | 10 | 1%  |

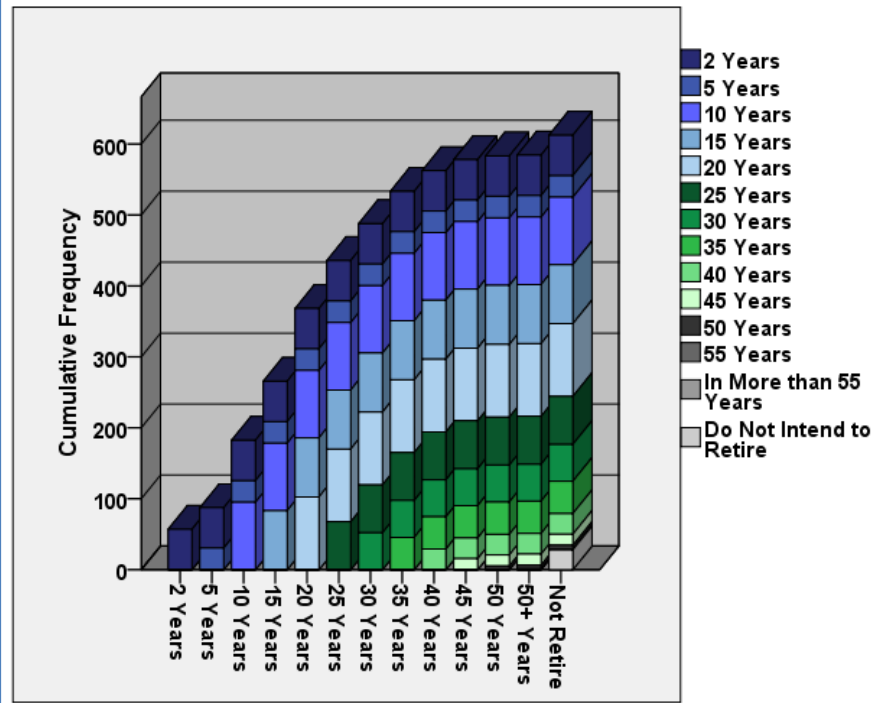
Source: Va. Healthcare Workforce Data Center

By comparing retirement expectation to age, we can estimate the maximum years to retirement for NHAs. While 9% of NHAs expect to retire in the next two years, 30% expect to retire within the next decade. More than half of the current NHA workforce expect to retire by 2041.

| Time to Retirement            |            |             |              |
|-------------------------------|------------|-------------|--------------|
| Expect to Retire Within . . . | #          | %           | Cumulative % |
| 2 Years                       | 57         | 9%          | 9%           |
| 5 Years                       | 30         | 5%          | 14%          |
| 10 Years                      | 95         | 16%         | 30%          |
| 15 Years                      | 83         | 14%         | 43%          |
| 20 Years                      | 103        | 17%         | 60%          |
| 25 Years                      | 68         | 11%         | 71%          |
| 30 Years                      | 52         | 8%          | 80%          |
| 35 Years                      | 46         | 8%          | 87%          |
| 40 Years                      | 29         | 5%          | 92%          |
| 45 Years                      | 16         | 3%          | 95%          |
| 50 Years                      | 5          | 1%          | 95%          |
| 55 Years                      | 0          | 0%          | 95%          |
| In More than 55 Years         | 1          | 0%          | 96%          |
| Do Not Intend to Retire       | 28         | 5%          | 100%         |
| <b>Total</b>                  | <b>612</b> | <b>100%</b> |              |

Source: Va. Healthcare Workforce Data Center

Expected Years to Retirement



Source: Va. Healthcare Workforce Data Center

Using these estimates, retirement will begin to reach over 10% of the current workforce every five years by 2031. Retirement will peak at 17% of the current workforce around 2041 before declining to under 10% again by 2051.

## At a Glance:

### FTEs

Total: 838  
 FTEs/1,000 Residents<sup>2</sup>: .098  
 Average: 1.13

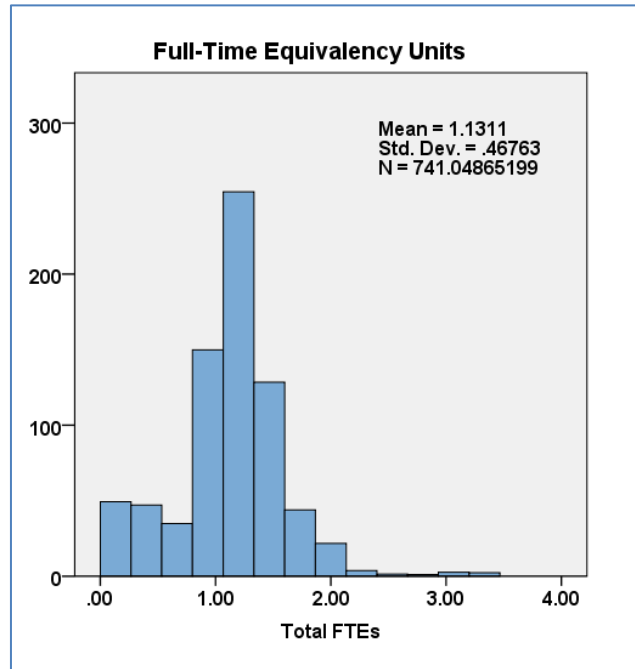
### Age & Gender Effect

Age, *Partial Eta*<sup>2</sup>: Small  
 Gender, *Partial Eta*<sup>2</sup>: None

*Partial Eta*<sup>2</sup> Explained:  
*Partial Eta*<sup>2</sup> is a statistical  
 measure of effect size.

Source: Va. Healthcare Workforce Data Center

## A Closer Look:

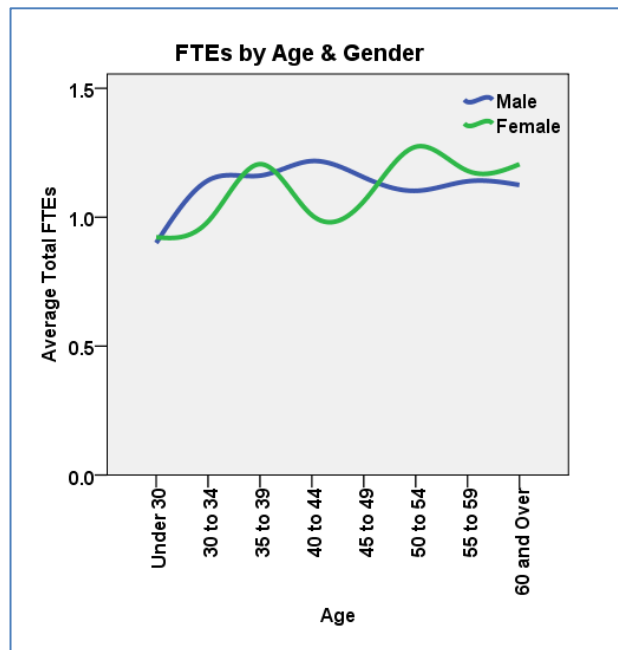


Source: Va. Healthcare Workforce Data Center

The typical NHA provided 1.18 FTEs in the past year, or approximately 47 hours per week for 50 weeks. Statistical tests do not indicate that FTEs vary by either age or gender.

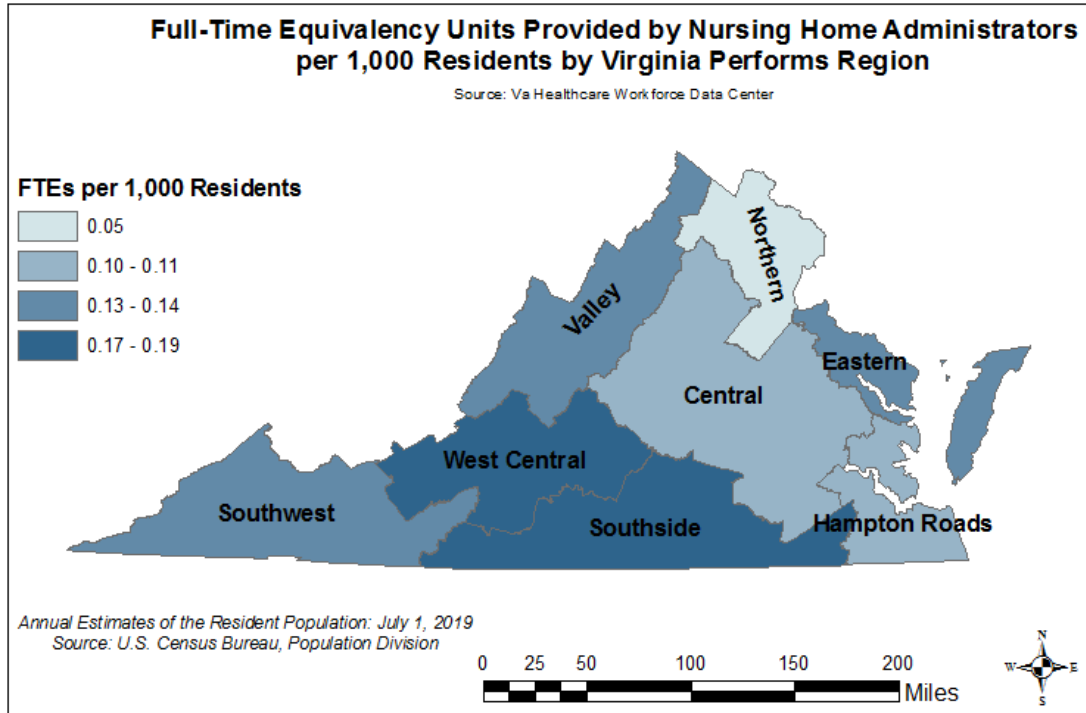
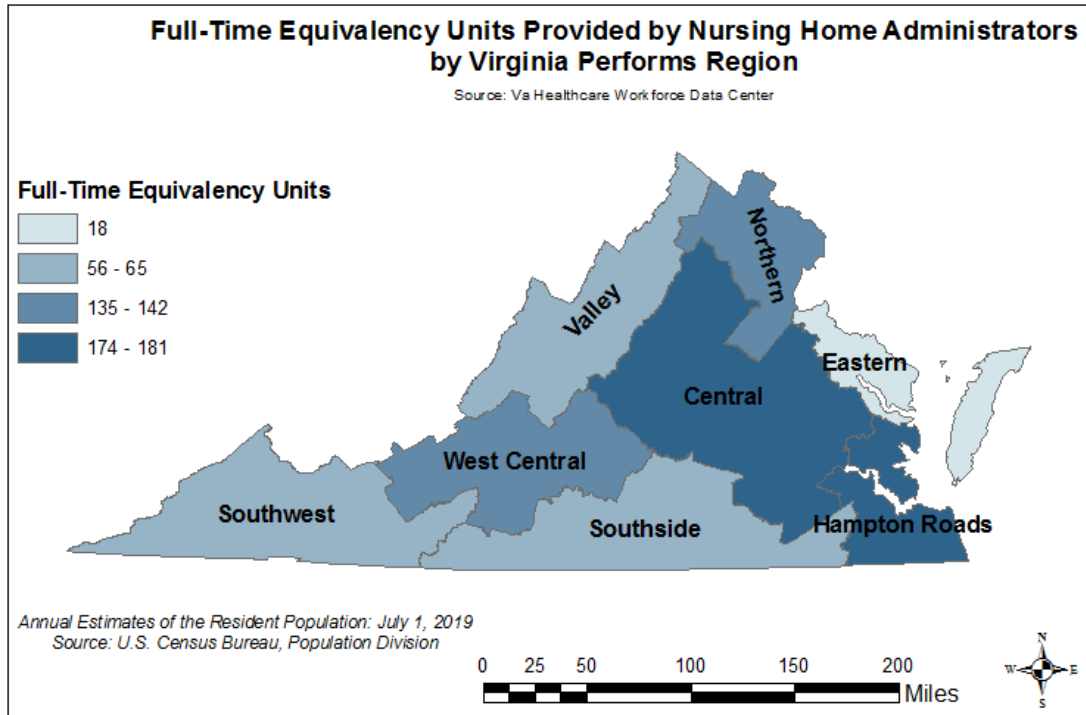
| Full-Time Equivalency Units |         |        |
|-----------------------------|---------|--------|
| Age                         | Average | Median |
| Age                         |         |        |
| Under 30                    | 0.92    | 0.99   |
| 30 to 34                    | 1.04    | 1.07   |
| 35 to 39                    | 1.18    | 1.18   |
| 40 to 44                    | 1.11    | 1.13   |
| 45 to 49                    | 1.08    | 1.10   |
| 50 to 54                    | 1.18    | 1.18   |
| 55 to 59                    | 1.16    | 1.22   |
| 60 and Over                 | 1.18    | 1.22   |
| Gender                      |         |        |
| Male                        | 1.14    | 1.20   |
| Female                      | 1.13    | 1.18   |

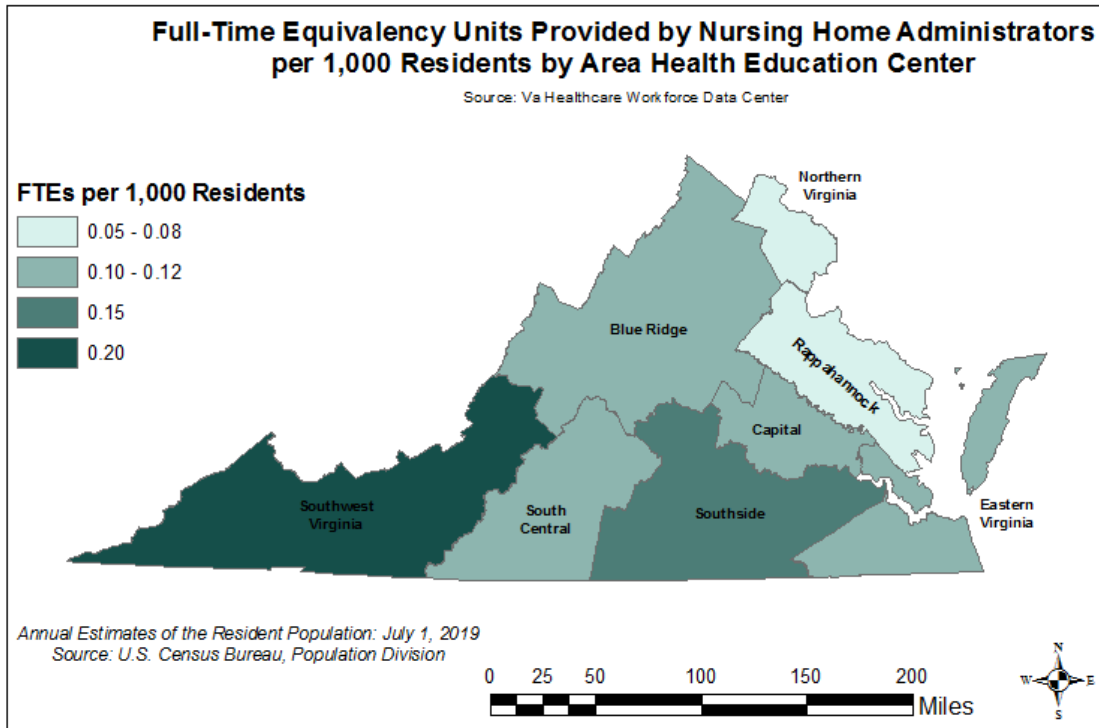
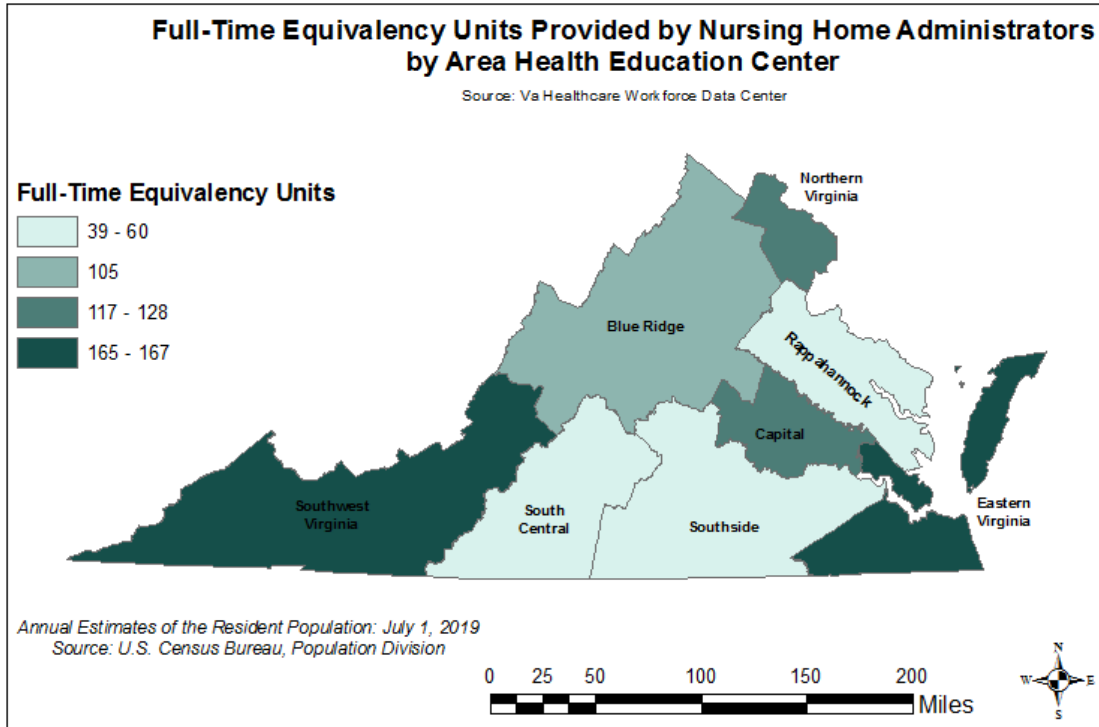
Source: Va. Healthcare Workforce Data Center



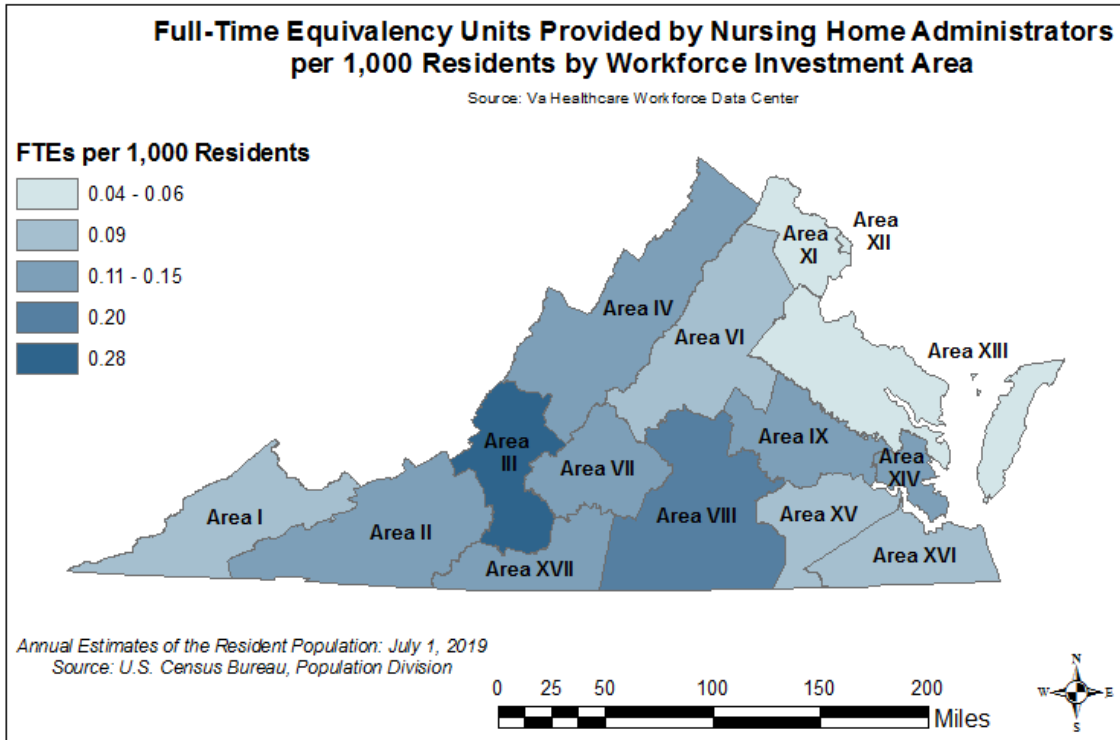
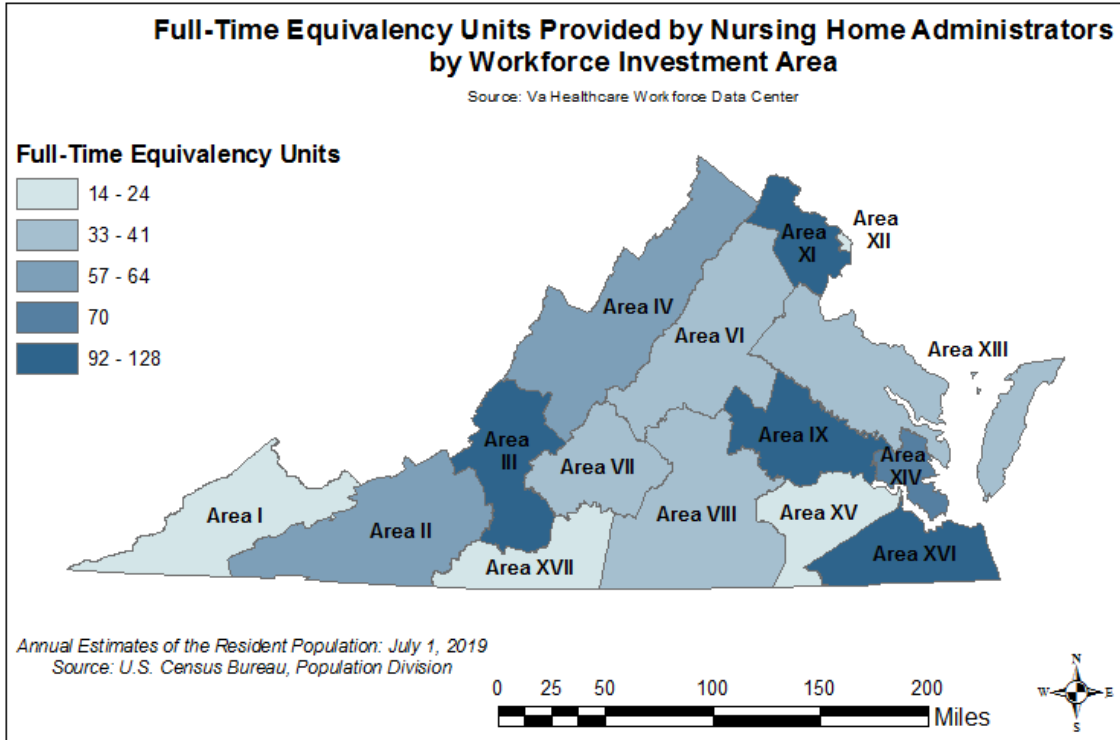
Source: Va. Healthcare Workforce Data Center

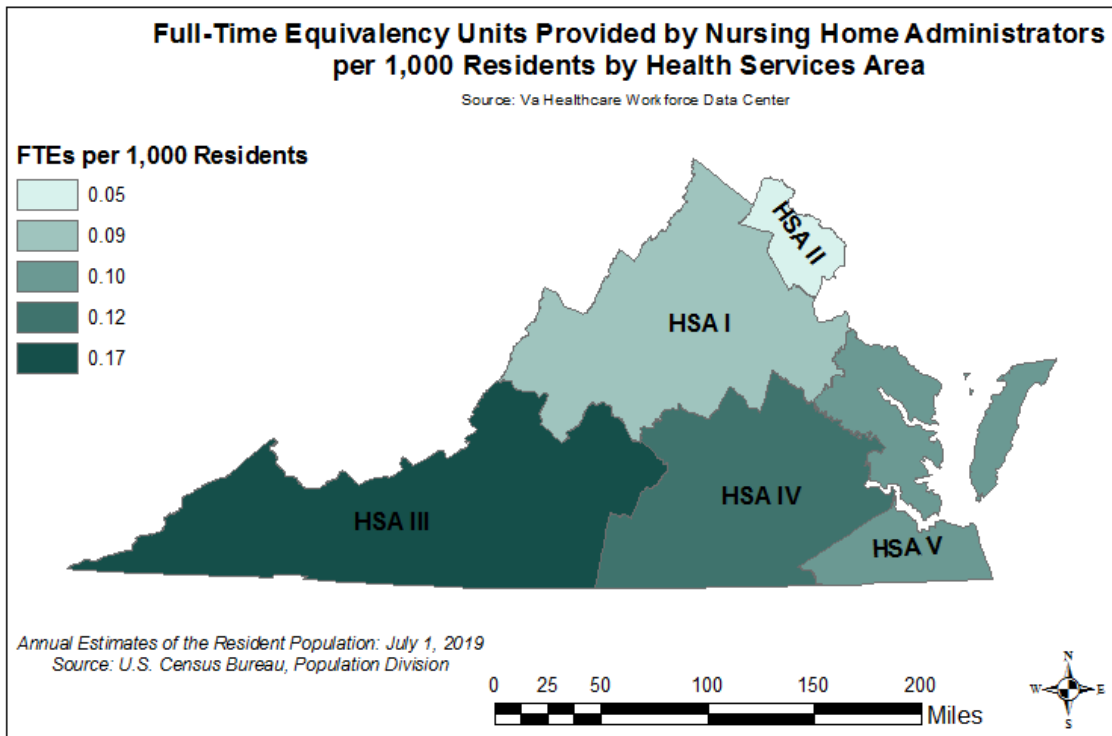
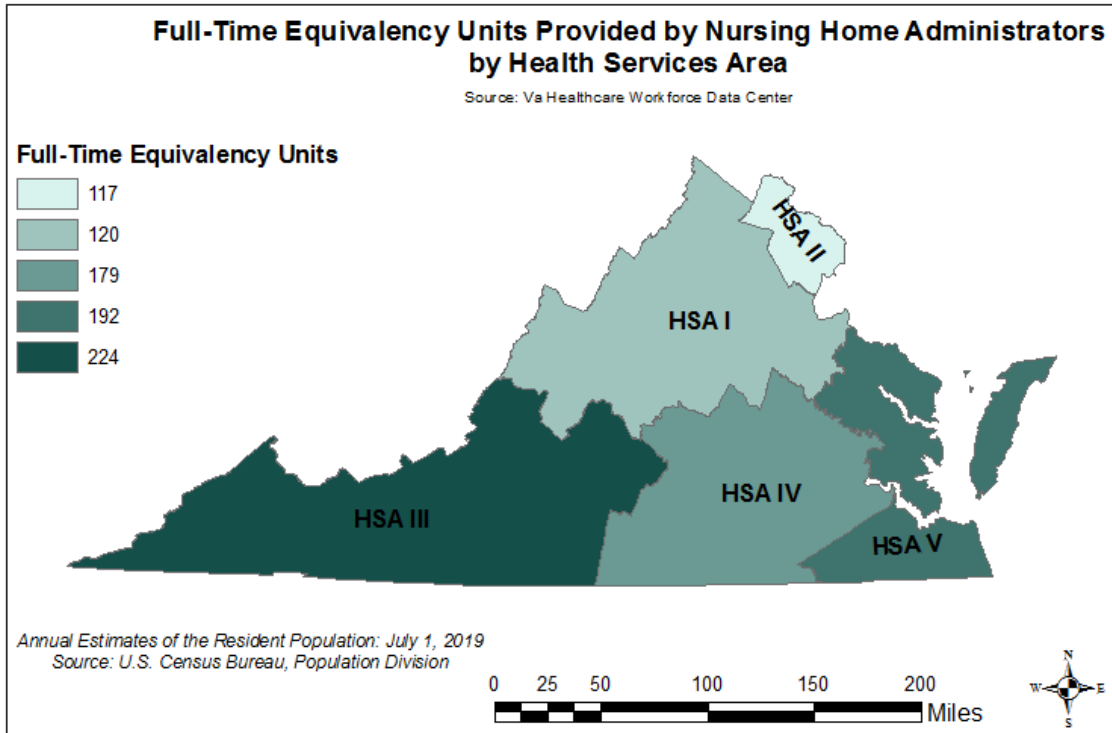
<sup>2</sup> Number of residents in 2019 was used as the denominator.

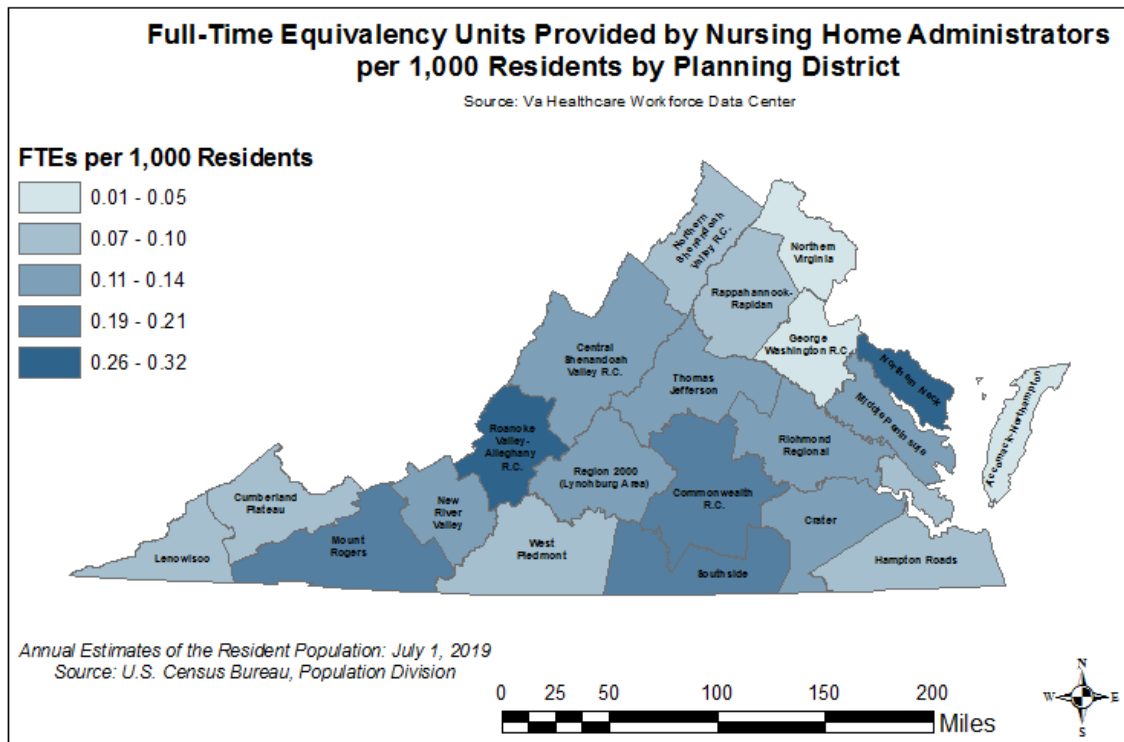
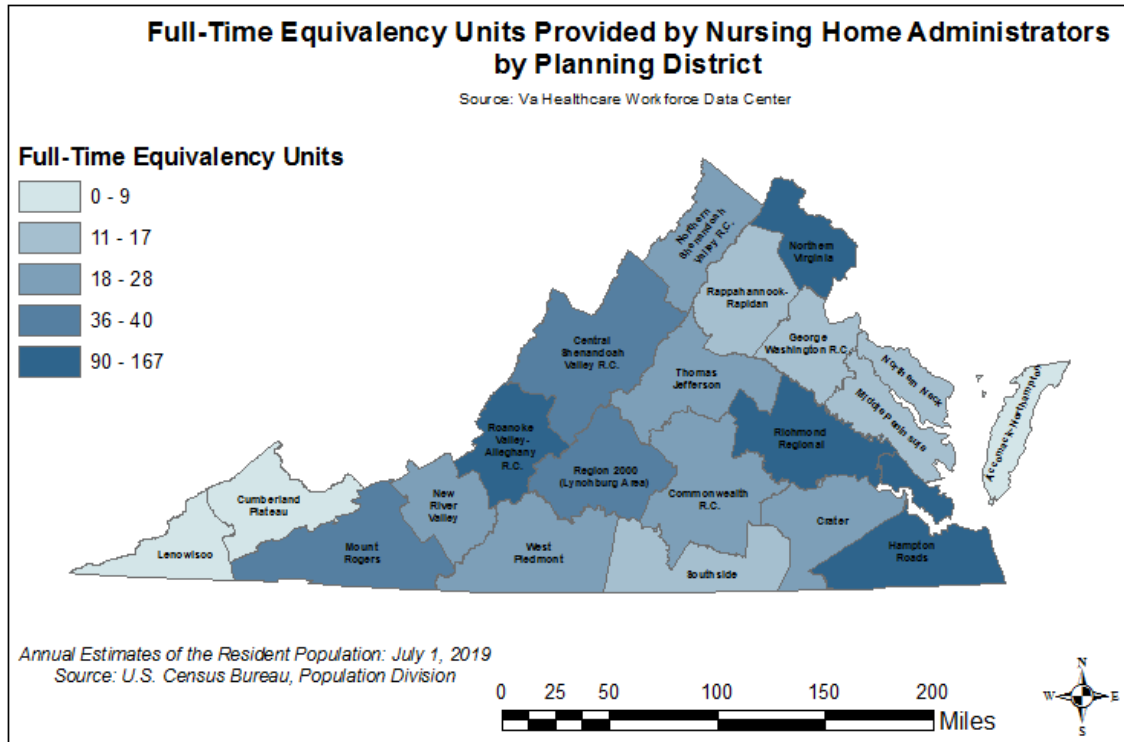












## Appendices

### Appendix A: Weights

| Rural Status                                | Location Weight |        |        | Total Weight |       |
|---------------------------------------------|-----------------|--------|--------|--------------|-------|
|                                             | #               | Rate   | Weight | Min.         | Max.  |
| <b>Metro, 1 Million+</b>                    | 402             | 88.81% | 1.126  | 1.038        | 1.284 |
| <b>Metro, 250,000 to 1 Million</b>          | 118             | 89.83% | 1.113  | 1.026        | 1.269 |
| <b>Metro, 250,000 or Less</b>               | 76              | 88.16% | 1.134  | 1.046        | 1.293 |
| <b>Urban, Pop. 20,000+, Metro Adj.</b>      | 12              | 75.00% | 1.333  | 1.270        | 1.520 |
| <b>Urban, Pop. 20,000+, Non-Adj.</b>        | 0               | NA     | NA     | NA           | NA    |
| <b>Urban, Pop. 2,500-19,999, Metro Adj.</b> | 49              | 89.80% | 1.114  | 1.027        | 1.270 |
| <b>Urban, Pop. 2,500-19,999, Non-Adj.</b>   | 27              | 81.48% | 1.227  | 1.131        | 1.399 |
| <b>Rural, Metro Adj.</b>                    | 28              | 92.86% | 1.077  | 0.993        | 1.228 |
| <b>Rural, Non-Adj.</b>                      | 17              | 76.47% | 1.308  | 1.205        | 1.491 |
| <b>Virginia Border State/D.C.</b>           | 143             | 74.83% | 1.336  | 1.232        | 1.524 |
| <b>Other U.S. State</b>                     | 98              | 74.49% | 1.342  | 1.237        | 1.531 |

Source: Va. Healthcare Workforce Data Center

| Age                | Age Weight |        |        | Total Weight |       |
|--------------------|------------|--------|--------|--------------|-------|
|                    | #          | Rate   | Weight | Min.         | Max.  |
| <b>Under 30</b>    | 51         | 74.51% | 1.342  | 1.228        | 1.531 |
| <b>30 to 34</b>    | 65         | 80.00% | 1.250  | 1.144        | 1.426 |
| <b>35 to 39</b>    | 93         | 78.49% | 1.274  | 1.165        | 1.453 |
| <b>40 to 44</b>    | 102        | 92.16% | 1.085  | 0.993        | 1.237 |
| <b>45 to 49</b>    | 125        | 88.80% | 1.126  | 1.030        | 1.284 |
| <b>50 to 54</b>    | 139        | 89.21% | 1.121  | 1.025        | 1.278 |
| <b>55 to 59</b>    | 131        | 88.55% | 1.129  | 1.033        | 1.288 |
| <b>60 and Over</b> | 264        | 81.82% | 1.222  | 1.118        | 1.394 |

Source: Va. Healthcare Workforce Data Center

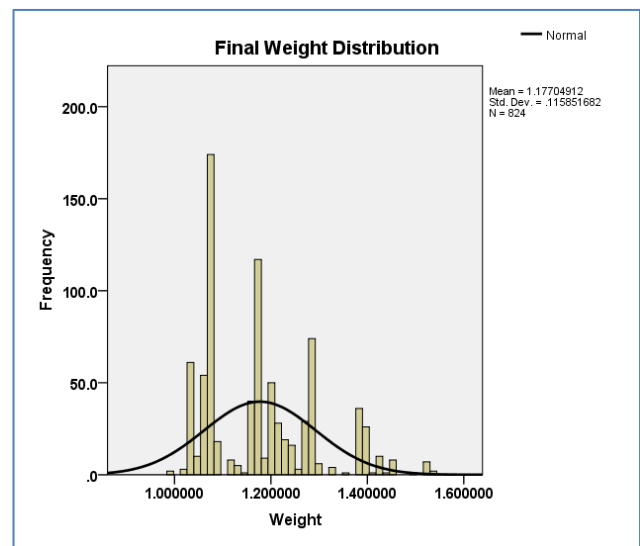
See the Methodology section on the HWDC website for details on HWDC methods:

<https://www.dhp.virginia.gov/PublicResources/HealthcareWorkforceDataCenter/>

Final weights are calculated by multiplying the two weights and the overall response rate:

Age Weight x Rural Weight x Response Rate =  
Final Weight.

**Overall Response Rate: 0.849485**



Source: Va. Healthcare Workforce Data Center

**DRAFT**

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# *Virginia's Assisted Living Facility Administrator Workforce: 2021*

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Healthcare Workforce Data Center

May 2021

Virginia Department of Health Professions  
Healthcare Workforce Data Center  
Perimeter Center  
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Henrico, VA 23233  
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Get a copy of this report from:

<https://www.dhp.virginia.gov/PublicResources/HealthcareWorkforceDataCenter/ProfessionReports/>

*More than 500 Assisted Living Facility Administrators voluntarily participated in this survey. Without their efforts, the work of the center would not be possible. The Department of Health Professions, the Healthcare Workforce Data Center, and the Board of Long-Term Care Administrators express our sincerest appreciation for their ongoing cooperation.*

***Thank You!***

***Virginia Department of Health Professions***

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*Richmond*

## ***Vice-Chair***

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Marj Pantone, ALFA  
*Virginia Beach*

## ***Executive Director***

Corie E. Tillman Wolf, JD

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# The Assisted Living Facility Administrator Workforce At a Glance:

## The Workforce

|                       |     |
|-----------------------|-----|
| Licensees:            | 692 |
| Virginia's Workforce: | 645 |
| FTEs:                 | 732 |

## Background

|                     |     |
|---------------------|-----|
| Rural Childhood:    | 46% |
| HS Degree in VA:    | 61% |
| Prof. Degree in VA: | 93% |

## Current Employment

|                       |     |
|-----------------------|-----|
| Employed in Prof.:    | 88% |
| Hold 1 Full-Time Job: | 81% |
| Satisfied?:           | 94% |

## Survey Response Rate

|                         |     |
|-------------------------|-----|
| All Licensees:          | 83% |
| Renewing Practitioners: | 96% |

## Health Admin. Edu.

|                    |     |
|--------------------|-----|
| Admin-in-Training: | 38% |
| Baccalaureate:     | 15% |

## Job Turnover

|                       |     |
|-----------------------|-----|
| Switched Jobs:        | 7%  |
| Employed Over 2 Yrs.: | 63% |

## Demographics

|                  |     |
|------------------|-----|
| Female:          | 81% |
| Diversity Index: | 48% |
| Median Age:      | 52  |

## Finances

|                            |     |
|----------------------------|-----|
| Median Income: \$80k-\$90k |     |
| Retirement Benefits:       | 54% |
| Under 40 w/ Ed. Debt:      | 44% |

## Time Allocation

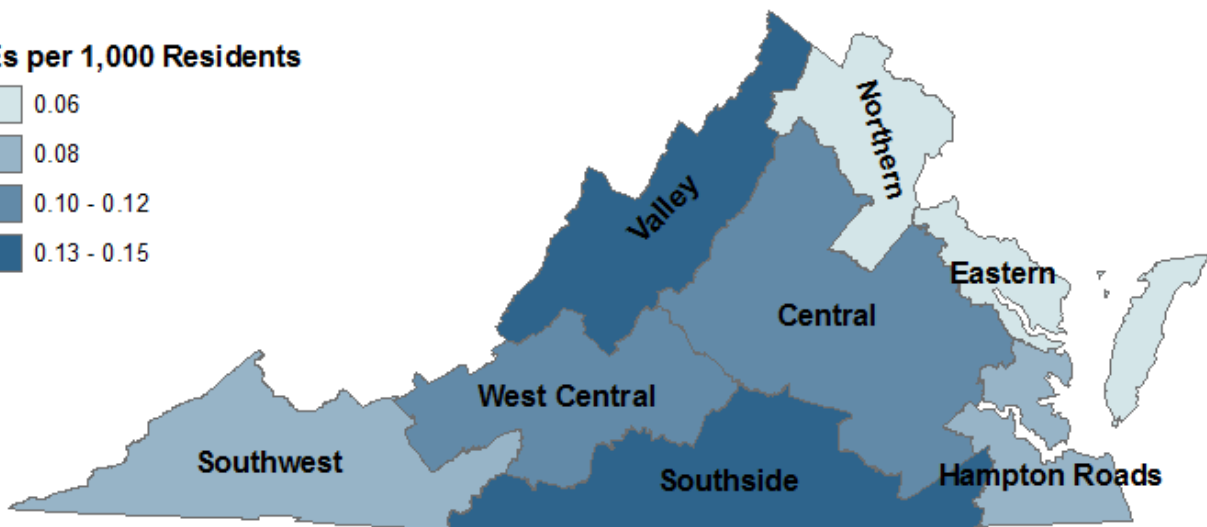
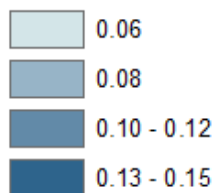
|                 |         |
|-----------------|---------|
| Administration: | 40%-49% |
| Supervisory:    | 20%-29% |
| Patient Care:   | 10%-19% |

Source: Va. Healthcare Workforce Data Center

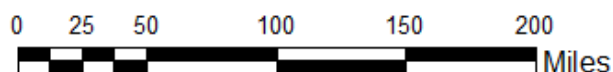
## Full-Time Equivalency Units Provided by Assisted Living Facility Administrators per 1,000 Residents by Virginia Performs Region

Source: Va Healthcare Workforce Data Center

### FTEs per 1,000 Residents



Annual Estimates of the Resident Population: July 1, 2019  
Source: U.S. Census Bureau, Population Division



This report contains the results of the 2021 Assisted Living Facility Administrator (ALFA) Workforce Survey. In total, 572 ALFAs voluntarily participated in this survey. The Virginia Department of Health Professions' Healthcare Workforce Data Center (HWDC) administers the survey during the license renewal process, which takes place every March for ALFAs. These survey respondents represents 83% of the 692 ALFAs who are licensed in the state and 96% of renewing practitioners.

The HWDC estimates that 645 ALFAs participated in Virginia's workforce during the survey time period, which is defined as those who worked at least a portion of the year in the state or who live in the state and intend to return to work in the profession at some point in the future. Virginia's ALFA workforce provided 732 "full-time equivalency units," which the HWDC defines simply as working 2,000 hours per year.

More than 80% of ALFAs are female, and the median age of the ALFA workforce is 52. In a random encounter between two ALFAs, there is a 48% chance that they would be of different races or ethnicities, a measure known as the diversity index. For ALFAs who are under the age of 40, this diversity index increases to 58%. The comparable diversity index for Virginia's population as a whole is 57%. Nearly half of all ALFAs grew up in a rural area, and 27% of this group of professionals currently work in non-metro areas of Virginia. In total, 15% of all ALFAs work in non-metro areas of the state.

Nearly 90% of ALFAs are currently employed in the profession, 81% hold one full-time job, and 47% work between 40 and 49 hours per week. Meanwhile, 2% of ALFAs have experienced involuntary unemployment at some point in the past year, and 1% have experienced underemployment over the same time period. Nearly all ALFAs work in the private sector, including 81% who work in the for-profit sector. The typical ALFA earns between \$80,000 and \$90,000 per year. In addition, 84% of all ALFAs receive at least one employer-sponsored benefit. More than nine out of every ten ALFAs are satisfied with their current work situation, including 68% who indicated that they are "very satisfied."

## Summary of Trends

---

In this section, all statistics for the current year are compared to the 2016 ALFA workforce. The number of licensed ALFAs in Virginia has increased by 8% (692 vs. 643). In addition, the size of the ALFA workforce has increased by 5% (645 vs. 614), and the number of FTEs provided by this workforce has grown by 3% (732 vs. 712). Virginia's renewing ALFAs are more likely to respond to the survey (96% vs. 89%).

The percentage of Virginia's ALFAs who are female has fallen (81% vs. 83%), and this decline is considerably larger among those ALFAs who are under the age of 40 (73% vs. 86%). The ALFA workforce has become more racially/ethnically diverse (48% vs. 40%), and this increase in the diversity index is even greater among those ALFAs who are under the age of 40 (58% vs. 39%). Although there has been no change in the percentage of ALFAs who grew up in a rural area (46%), this group of professionals is less likely to work in a non-metro area of Virginia (27% vs. 29%). In total, the percentage of all ALFAs who work in a non-metro area of the state has fallen (15% vs. 20%).

ALFAs are less likely to currently work in the profession (88% vs. 91%), hold one full-time job (81% vs 87%), or work between 40 and 49 hours per week (47% vs. 49%). The coronavirus pandemic seems to have had little impact on the employment instability of Virginia's ALFAs as their one-year rates of involuntary unemployment (2% vs. 1%) and underemployment (1% vs. < 1%) have both risen only slightly. The percentage of ALFAs who work in the for-profit sector has fallen (81% vs. 83%).

The median annual income of Virginia's ALFAs has increased (\$80k-\$90k vs. \$60k-\$70k). In addition, ALFAs are more likely to receive at least one employer-sponsored benefit (84% vs. 82%), including those who have access to dental insurance (64% vs. 58%) and a retirement plan (54% vs. 47%). Regardless, the percentage of ALFAs who indicated that they are satisfied with their current work situation has fallen slightly (94% vs. 95%), and this decline was even larger among those ALFAs who indicated that they are "very satisfied" (68% vs. 71%).

A Closer Look:

| Licensees              |            |             |
|------------------------|------------|-------------|
| License Status         | #          | %           |
| Renewing Practitioners | 574        | 83%         |
| New Licensees          | 49         | 7%          |
| Non-Renewals           | 69         | 10%         |
| <b>All Licensees</b>   | <b>692</b> | <b>100%</b> |

Source: Va. Healthcare Workforce Data Center

*HWDC surveys tend to achieve very high response rates. Nearly all renewing ALFAs submitted a survey. These respondents represent 83% of all ALFAs who held a license at some point in the past year.*

Definitions

- 1. The Survey Period:** The survey was conducted in March 2021.
- 2. Target Population:** All ALFAs who held a Virginia license at some point between April 2020 and March 2021.
- 3. Survey Population:** The survey was available to ALFAs who renewed their licenses online. It was not available to those who did not renew, including some ALFAs newly licensed in the past year.

| Response Rates      |                 |             |               |
|---------------------|-----------------|-------------|---------------|
| Statistic           | Non Respondents | Respondents | Response Rate |
| <b>By Age</b>       |                 |             |               |
| Under 30            | 4               | 11          | 73%           |
| 30 to 34            | 5               | 42          | 89%           |
| 35 to 39            | 15              | 53          | 78%           |
| 40 to 44            | 12              | 61          | 84%           |
| 45 to 49            | 13              | 86          | 87%           |
| 50 to 54            | 14              | 90          | 87%           |
| 55 to 59            | 17              | 87          | 84%           |
| 60 and Over         | 40              | 142         | 78%           |
| <b>Total</b>        | <b>120</b>      | <b>572</b>  | <b>83%</b>    |
| <b>New Licenses</b> |                 |             |               |
| Issued in Past Year | 30              | 19          | 39%           |
| <b>Metro Status</b> |                 |             |               |
| Non-Metro           | 20              | 111         | 85%           |
| Metro               | 90              | 415         | 82%           |
| Not in Virginia     | 10              | 46          | 82%           |

Source: Va. Healthcare Workforce Data Center

| Response Rates               |     |
|------------------------------|-----|
| Completed Surveys            | 572 |
| Response Rate, All Licensees | 83% |
| Response Rate, Renewals      | 96% |

Source: Va. Healthcare Workforce Data Center

At a Glance:

Licensed Administrators

Number: 692  
 New: 7%  
 Not Renewed: 10%

Response Rates

All Licensees: 83%  
 Renewing Practitioners: 96%

Source: Va. Healthcare Workforce Data Center

## At a Glance:

### Workforce

ALFA Workforce: 645  
 FTEs: 732

### Utilization Ratios

Licensees in VA Workforce: 93%  
 Licensees per FTE: 0.95  
 Workers per FTE: 0.88

Source: Va. Healthcare Workforce Data Center

## Definitions

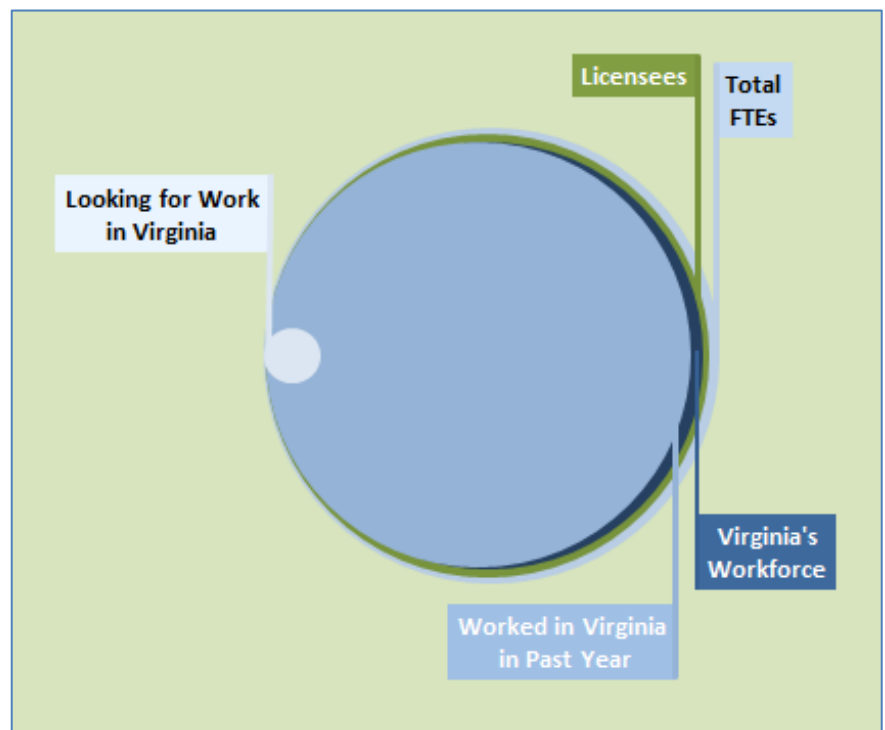
- 1. Virginia's Workforce:** A licensee with a primary or secondary work site in Virginia at any time in the past year or who indicated intent to return to Virginia's workforce at any point in the future.
- 2. Full-Time Equivalency Unit (FTE):** The HWDC uses 2,000 (40 hours for 50 weeks) as its baseline measure for FTEs.
- 3. Licensees in VA Workforce:** The proportion of licensees in Virginia's Workforce.
- 4. Licensees per FTE:** An indication of the number of licensees needed to create 1 FTE. Higher numbers indicate lower licensee participation.
- 5. Workers per FTE:** An indication of the number of workers in Virginia's workforce needed to create 1 FTE. Higher numbers indicate lower utilization of available workers.

### Virginia's ALFA Workforce

| Status                          | #   | %    |
|---------------------------------|-----|------|
| Worked in Virginia in Past Year | 635 | 98%  |
| Looking for Work in Virginia    | 11  | 2%   |
| Virginia's Workforce            | 645 | 100% |
| Total FTEs                      | 732 |      |
| Licensees                       | 692 |      |

Source: Va. Healthcare Workforce Data Center

*Weighting is used to estimate the figures in this report. Unless otherwise noted, figures refer to the Virginia Workforce only. For more information on the HWDC's methodology, visit: <https://www.dhp.virginia.gov/PublicResources/HealthcareWorkforceDataCenter/>*



Source: Va. Healthcare Workforce Data Center

A Closer Look:

| Age & Gender |            |            |            |            |            |                |
|--------------|------------|------------|------------|------------|------------|----------------|
| Age          | Male       |            | Female     |            | Total      |                |
|              | #          | % Male     | #          | % Female   | #          | % in Age Group |
| Under 30     | 4          | 30%        | 10         | 70%        | 14         | 3%             |
| 30 to 34     | 13         | 32%        | 27         | 68%        | 40         | 7%             |
| 35 to 39     | 13         | 22%        | 45         | 78%        | 58         | 11%            |
| 40 to 44     | 11         | 19%        | 46         | 81%        | 57         | 10%            |
| 45 to 49     | 14         | 20%        | 56         | 80%        | 69         | 13%            |
| 50 to 54     | 16         | 21%        | 62         | 79%        | 79         | 14%            |
| 55 to 59     | 10         | 12%        | 78         | 88%        | 88         | 16%            |
| 60 and Over  | 27         | 19%        | 120        | 81%        | 147        | 27%            |
| <b>Total</b> | <b>108</b> | <b>20%</b> | <b>444</b> | <b>81%</b> | <b>552</b> | <b>100%</b>    |

Source: Va. Healthcare Workforce Data Center

| Race & Ethnicity   |             |            |             |                |             |
|--------------------|-------------|------------|-------------|----------------|-------------|
| Race/<br>Ethnicity | Virginia*   | ALFAs      |             | ALFAs Under 40 |             |
|                    | %           | #          | %           | #              | %           |
| White              | 61%         | 381        | 68%         | 65             | 59%         |
| Black              | 19%         | 129        | 23%         | 29             | 26%         |
| Hispanic           | 10%         | 11         | 2%          | 4              | 4%          |
| Asian              | 7%          | 20         | 4%          | 7              | 6%          |
| Two or More Races  | 3%          | 11         | 2%          | 5              | 5%          |
| Other Race         | 0%          | 6          | 1%          | 1              | 1%          |
| <b>Total</b>       | <b>100%</b> | <b>558</b> | <b>100%</b> | <b>111</b>     | <b>100%</b> |

\*Population data in this chart is from the U.S. Census, Annual Estimates of the Resident Population by Sex, Race, and Hispanic Origin for the United States, States, and Counties: July 1, 2019.

Source: Va. Healthcare Workforce Data Center

At a Glance:

**Gender**

% Female: 81%  
% Under 40 Female: 73%

**Age**

Median Age: 52  
% Under 40: 20%  
% 55 and Over: 43%

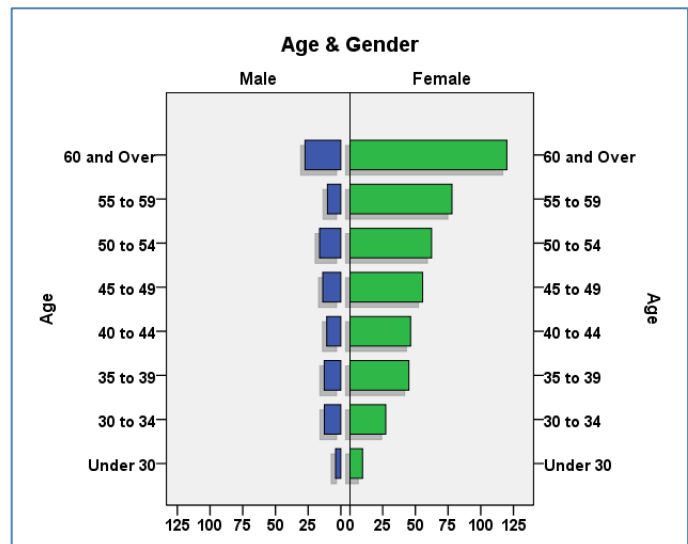
**Diversity**

Diversity Index: 48%  
Under 40 Div. Index: 58%

Source: Va. Healthcare Workforce Data Center

*In a chance encounter between two ALFAs, there is a 48% chance that they would be of different races or ethnicities (a measure known as the diversity index). For Virginia's population as a whole, the comparable number is 57%.*

*One out of every five ALFAs are under the age of 40, and 73% of this group of professionals are female. In addition, the diversity index among ALFAs who are under the age of 40 is 58%.*



Source: Va. Healthcare Workforce Data Center

## At a Glance:

### Childhood

Urban Childhood: 17%  
 Rural Childhood: 46%

### Virginia Background

HS in Virginia: 61%  
 Prof. Edu. in VA: 93%  
 HS or Prof. Edu. in VA: 94%

### Location Choice

% Rural to Non-Metro: 27%  
 % Urban/Suburban to Non-Metro: 5%

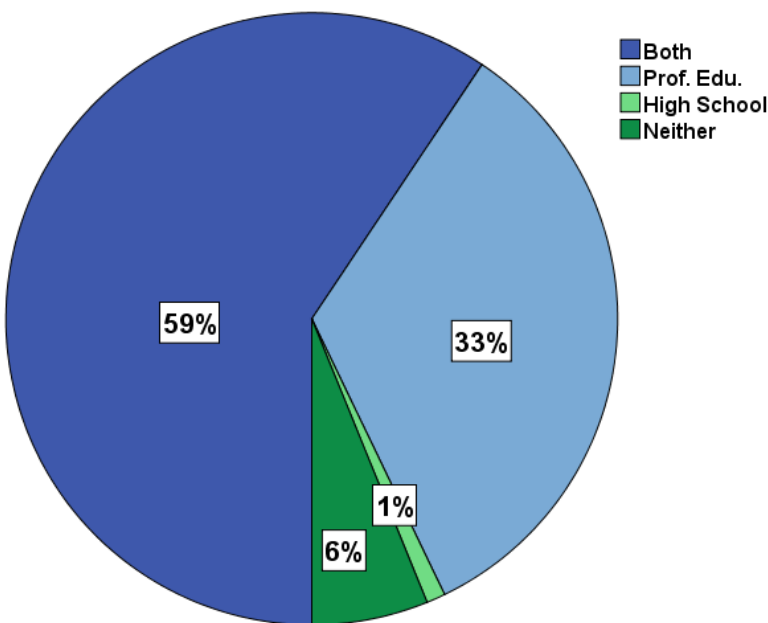
Source: Va. Healthcare Workforce Data Center

## A Closer Look:

| Primary Location:<br>USDA Rural Urban Continuum |                                          | Rural Status of Childhood<br>Location |            |            |
|-------------------------------------------------|------------------------------------------|---------------------------------------|------------|------------|
| Code                                            | Description                              | Rural                                 | Suburban   | Urban      |
| <b>Metro Counties</b>                           |                                          |                                       |            |            |
| 1                                               | Metro, 1 Million+                        | 33%                                   | 47%        | 20%        |
| 2                                               | Metro, 250,000 to 1 Million              | 55%                                   | 32%        | 14%        |
| 3                                               | Metro, 250,000 or Less                   | 54%                                   | 30%        | 17%        |
| <b>Non-Metro Counties</b>                       |                                          |                                       |            |            |
| 4                                               | Urban, Pop. 20,000+, Metro Adjacent      | 72%                                   | 17%        | 11%        |
| 6                                               | Urban, Pop. 2,500-19,999, Metro Adjacent | 88%                                   | 12%        | 0%         |
| 7                                               | Urban, Pop. 2,500-19,999, Non-Adjacent   | 81%                                   | 0%         | 19%        |
| 8                                               | Rural, Metro Adjacent                    | 71%                                   | 29%        | 0%         |
| 9                                               | Rural, Non-Adjacent                      | 100%                                  | 0%         | 0%         |
| <b>Overall</b>                                  |                                          | <b>46%</b>                            | <b>38%</b> | <b>17%</b> |

Source: Va. Healthcare Workforce Data Center

## Educational Background in Virginia



Source: Va. Healthcare Workforce Data Center

Nearly half of all ALFAs grew up in a rural area, and 27% of this group of professionals currently work in a non-metro area of Virginia. In total, 15% of all ALFAs currently work in a non-metro area of the state.

## Top Ten States for Assisted Living Facility Administrator Recruitment

| Rank | All Assisted Living Facility Administrators |     |                    |     |
|------|---------------------------------------------|-----|--------------------|-----|
|      | High School                                 | #   | Init. Prof. Degree | #   |
| 1    | Virginia                                    | 333 | Virginia           | 455 |
| 2    | Outside U.S./Canada                         | 43  | North Carolina     | 6   |
| 3    | New York                                    | 28  | New Jersey         | 4   |
| 4    | Pennsylvania                                | 21  | Maryland           | 4   |
| 5    | North Carolina                              | 16  | Tennessee          | 3   |
| 6    | Maryland                                    | 13  | Georgia            | 2   |
| 7    | Florida                                     | 8   | Florida            | 2   |
| 8    | New Jersey                                  | 8   | New York           | 2   |
| 9    | California                                  | 7   | Pennsylvania       | 1   |
| 10   | Ohio                                        | 7   | Illinois           | 1   |

Source: Va. Healthcare Workforce Data Center

*More than 60% of all licensed ALFAs received their high school degree in Virginia, and 93% received their initial professional degree in the state.*

*Among ALFAs who have been licensed in the past five years, 58% received their high school degree in Virginia, and 92% received their initial professional degree in the state.*

| Rank | Licensed in the Past Five Years |     |                    |     |
|------|---------------------------------|-----|--------------------|-----|
|      | High School                     | #   | Init. Prof. Degree | #   |
| 1    | Virginia                        | 118 | Virginia           | 169 |
| 2    | Outside U.S./Canada             | 14  | Tennessee          | 3   |
| 3    | New York                        | 9   | New Jersey         | 3   |
| 4    | North Carolina                  | 7   | Georgia            | 2   |
| 5    | Maryland                        | 6   | Maryland           | 1   |
| 6    | California                      | 6   | Iowa               | 1   |
| 7    | Connecticut                     | 5   | North Carolina     | 1   |
| 8    | Ohio                            | 5   | Texas              | 1   |
| 9    | Pennsylvania                    | 4   | West Virginia      | 1   |
| 10   | Florida                         | 4   | Florida            | 1   |

Source: Va. Healthcare Workforce Data Center

*In total, 15% of all licensees were not part of Virginia's ALFA workforce. More than 90% of these licensees worked at some point in the past year, including 76% who currently work as an ALFA.*

### At a Glance:

#### Not in VA Workforce

|                     |     |
|---------------------|-----|
| Total:              | 47  |
| % of Licensees:     | 7%  |
| Federal/Military:   | 0%  |
| VA Border State/DC: | 15% |

Source: Va. Healthcare Workforce Data Center

A Closer Look:

| Highest Degree       |                       |             |                      |             |
|----------------------|-----------------------|-------------|----------------------|-------------|
| Degree               | Health Administration |             | Degree in All Fields |             |
|                      | #                     | %           | #                    | %           |
| No Specific Training | 77                    | 15%         | -                    | -           |
| Admin-in-Training    | 203                   | 38%         | -                    | -           |
| High School/GED      | -                     | -           | 120                  | 22%         |
| Associate            | 48                    | 9%          | 109                  | 20%         |
| Baccalaureate        | 81                    | 15%         | 193                  | 36%         |
| Graduate Cert.       | 8                     | 2%          | 13                   | 2%          |
| Masters              | 54                    | 10%         | 102                  | 19%         |
| Doctorate            | 2                     | 0%          | 5                    | 1%          |
| Other                | 57                    | 11%         | -                    | -           |
| <b>Total</b>         | <b>530</b>            | <b>100%</b> | <b>542</b>           | <b>100%</b> |

Source: Va. Healthcare Workforce Data Center

### At a Glance:

**Health Admin. Education**

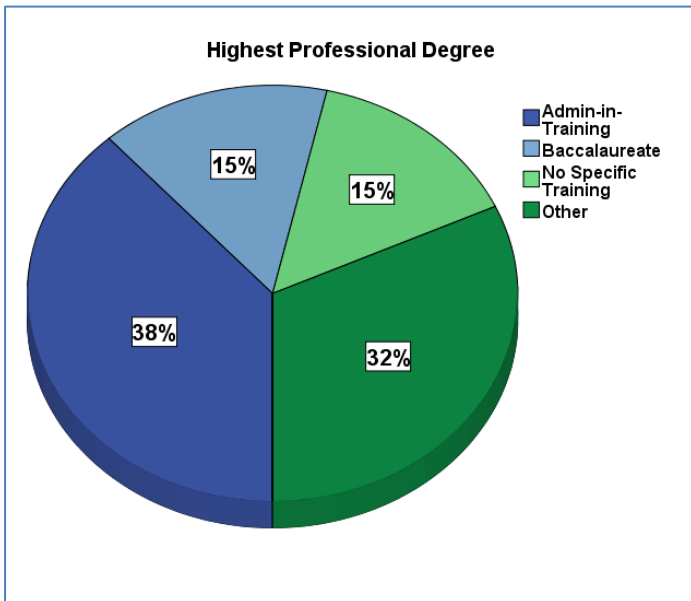
- Admin-in-Training: 38%
- Baccalaureate Degree: 15%
- Master's Degree: 10%

**Education Debt**

- Carry Debt: 28%
- Under Age 40 w/ Debt: 44%
- Median Debt: \$30k-\$40k

Source: Va. Healthcare Workforce Data Center

More than one-quarter of all ALFAs carry education debt, including 44% of those under the age of 40. For those with education debt, the median debt burden is between \$30,000 and \$40,000.



Source: Va. Healthcare Workforce Data Center

| Education Debt     |            |             |                |             |
|--------------------|------------|-------------|----------------|-------------|
| Amount Carried     | All ALFAs  |             | ALFAs Under 40 |             |
|                    | #          | %           | #              | %           |
| None               | 320        | 71%         | 53             | 55%         |
| Less than \$10,000 | 21         | 5%          | 5              | 5%          |
| \$10,000-\$19,999  | 9          | 2%          | 3              | 3%          |
| \$20,000-\$29,999  | 15         | 3%          | 5              | 5%          |
| \$30,000-\$39,999  | 20         | 4%          | 8              | 8%          |
| \$40,000-\$49,999  | 11         | 2%          | 6              | 6%          |
| \$50,000-\$59,999  | 9          | 2%          | 3              | 3%          |
| \$60,000-\$69,999  | 12         | 3%          | 1              | 1%          |
| \$70,000-\$79,999  | 6          | 1%          | 3              | 3%          |
| \$80,000-\$89,999  | 8          | 2%          | 2              | 2%          |
| \$90,000-\$99,999  | 1          | 0%          | 0              | 0%          |
| \$100,000 or More  | 16         | 4%          | 6              | 6%          |
| <b>Total</b>       | <b>450</b> | <b>100%</b> | <b>96</b>      | <b>100%</b> |

Source: Va. Healthcare Workforce Data Center



## At a Glance:

### Licenses/Registrations

|                    |     |
|--------------------|-----|
| Nurse (RN or LPN): | 17% |
| RMA:               | 14% |
| CNA:               | 3%  |

### Job Titles

|                     |     |
|---------------------|-----|
| Administrator:      | 40% |
| Executive Director: | 22% |
| Owner:              | 7%  |

Source: Va. Healthcare Workforce Data Center

## A Closer Look:

| Licenses and Registrations         |            |            |
|------------------------------------|------------|------------|
| License/Registration               | #          | %          |
| <b>ALF Administrator</b>           | 549        | 85%        |
| <b>Nurse (RN or LPN)</b>           | 108        | 17%        |
| <b>Registered Medication Aide</b>  | 90         | 14%        |
| <b>Certified Nursing Assistant</b> | 21         | 3%         |
| <b>Nursing Home Administrator</b>  | 6          | 1%         |
| <b>Speech-Language Pathologist</b> | 2          | 0%         |
| <b>Occupational Therapist</b>      | 1          | 0%         |
| <b>Physical Therapist</b>          | 1          | 0%         |
| <b>Other</b>                       | 45         | 7%         |
| <b>At Least One License</b>        | <b>552</b> | <b>86%</b> |

Source: Va. Healthcare Workforce Data Center

| Title                                 | Primary    |            | Secondary |           |
|---------------------------------------|------------|------------|-----------|-----------|
|                                       | #          | %          | #         | %         |
| <b>Administrator</b>                  | 255        | 40%        | 22        | 3%        |
| <b>Executive Director</b>             | 145        | 22%        | 11        | 2%        |
| <b>Owner</b>                          | 48         | 7%         | 7         | 1%        |
| <b>President or Executive Officer</b> | 29         | 4%         | 0         | 0%        |
| <b>Assistant Administrator</b>        | 28         | 4%         | 2         | 0%        |
| <b>Other</b>                          | 117        | 18%        | 21        | 3%        |
| <b>At Least One Title</b>             | <b>514</b> | <b>80%</b> | <b>56</b> | <b>9%</b> |

Source: Va. Healthcare Workforce Data Center

*Two out of every five ALFAs hold the title of administrator at their primary work location. Another 22% hold the title of executive director.*

## At a Glance:

### Employment

Employed in Profession: 88%  
Involuntarily Unemployed: 2%

### Positions Held

1 Full-Time: 81%  
2 or More Positions: 12%

### Weekly Hours:

40 to 49: 47%  
60 or More: 18%  
Less than 30: 3%

Source: Va. Healthcare Workforce Data Center

## A Closer Look:

| Current Work Status                                   |            |             |
|-------------------------------------------------------|------------|-------------|
| Status                                                | #          | %           |
| Employed, Capacity Unknown                            | 0          | 0%          |
| Employed in a Capacity Related to Long-Term Care      | 484        | 88%         |
| Employed, NOT in a Capacity Related to Long-Term Care | 46         | 8%          |
| Not Working, Reason Unknown                           | 0          | 0%          |
| Involuntarily Unemployed                              | 10         | 2%          |
| Voluntarily Unemployed                                | 7          | 1%          |
| Retired                                               | 2          | < 1%        |
| <b>Total</b>                                          | <b>549</b> | <b>100%</b> |

Source: Va. Healthcare Workforce Data Center

Nearly 90% of all licensed ALFAs are currently employed in the profession, 81% hold one full-time job, and 47% work between 40 and 49 hours per week.

| Current Positions                               |            |             |
|-------------------------------------------------|------------|-------------|
| Positions                                       | #          | %           |
| No Positions                                    | 19         | 3%          |
| One Part-Time Position                          | 20         | 4%          |
| Two Part-Time Positions                         | 4          | 1%          |
| One Full-Time Position                          | 442        | 81%         |
| One Full-Time Position & One Part-Time Position | 38         | 7%          |
| Two Full-Time Positions                         | 12         | 2%          |
| More than Two Positions                         | 9          | 2%          |
| <b>Total</b>                                    | <b>544</b> | <b>100%</b> |

Source: Va. Healthcare Workforce Data Center

| Current Weekly Hours |            |             |
|----------------------|------------|-------------|
| Hours                | #          | %           |
| 0 Hours              | 19         | 4%          |
| 1 to 9 Hours         | 4          | 1%          |
| 10 to 19 Hours       | 6          | 1%          |
| 20 to 29 Hours       | 7          | 1%          |
| 30 to 39 Hours       | 17         | 3%          |
| 40 to 49 Hours       | 251        | 47%         |
| 50 to 59 Hours       | 136        | 25%         |
| 60 to 69 Hours       | 62         | 12%         |
| 70 to 79 Hours       | 18         | 3%          |
| 80 or More Hours     | 17         | 3%          |
| <b>Total</b>         | <b>537</b> | <b>100%</b> |

Source: Va. Healthcare Workforce Data Center

**A Closer Look:**

| Annual Income       |            |             |
|---------------------|------------|-------------|
| Income Level        | #          | %           |
| Volunteer Work Only | 4          | 1%          |
| Less than \$30,000  | 30         | 7%          |
| \$30,000-\$39,999   | 13         | 3%          |
| \$40,000-\$49,999   | 30         | 7%          |
| \$50,000-\$59,999   | 26         | 6%          |
| \$60,000-\$69,999   | 49         | 12%         |
| \$70,000-\$79,999   | 54         | 13%         |
| \$80,000-\$89,999   | 52         | 12%         |
| \$90,000-\$99,999   | 47         | 11%         |
| \$100,000-\$109,999 | 35         | 8%          |
| \$110,000-\$119,999 | 30         | 7%          |
| \$120,000-\$129,999 | 20         | 5%          |
| \$130,000 or More   | 34         | 8%          |
| <b>Total</b>        | <b>424</b> | <b>100%</b> |

Source: Va. Healthcare Workforce Data Center

## At a Glance:

**Earnings**  
Median Income: \$80k-\$90k

**Benefits**  
Paid Vacation: 82%  
Retirement: 54%

**Satisfaction**  
Satisfied: 94%  
Very Satisfied: 68%

Source: Va. Healthcare Workforce Data Center

| Employer-Sponsored Benefits |            |            |
|-----------------------------|------------|------------|
| Benefit                     | #          | %          |
| Paid Vacation               | 397        | 82%        |
| Paid Sick Leave             | 325        | 67%        |
| Dental Insurance            | 311        | 64%        |
| Retirement                  | 263        | 54%        |
| Group Life Insurance        | 253        | 52%        |
| Signing/Retention Bonus     | 54         | 11%        |
| <b>At Least One Benefit</b> | <b>407</b> | <b>84%</b> |

\*From any employer at time of survey.

Source: Va. Healthcare Workforce Data Center

*The median annual income for ALFAs is between \$80,000 and \$90,000. In addition, 84% of ALFAs receive at least one employer-sponsored benefit, including 54% who have access to a retirement plan.*

*More than nine out of every ten ALFAs are satisfied with their current employment situation, including 68% who indicated that they are "very satisfied."*

| Job Satisfaction      |            |             |
|-----------------------|------------|-------------|
| Level                 | #          | %           |
| Very Satisfied        | 365        | 68%         |
| Somewhat Satisfied    | 138        | 26%         |
| Somewhat Dissatisfied | 15         | 3%          |
| Very Dissatisfied     | 15         | 3%          |
| <b>Total</b>          | <b>534</b> | <b>100%</b> |

Source: Va. Healthcare Workforce Data Center

**A Closer Look:**

| Employment Instability in the Past Year                                                                |            |            |
|--------------------------------------------------------------------------------------------------------|------------|------------|
| In The Past Year, Did You . . . ?                                                                      | #          | %          |
| <b>Work Two or More Positions at the Same Time?</b>                                                    | 108        | 17%        |
| <b>Switch Employers or Practices?</b>                                                                  | 45         | 7%         |
| <b>Experience Voluntary Unemployment?</b>                                                              | 15         | 2%         |
| <b>Experience Involuntary Unemployment?</b>                                                            | 14         | 2%         |
| <b>Work Part-Time or Temporary Positions, But Would Have Preferred a Full-Time/Permanent Position?</b> | 8          | 1%         |
| <b>Experience At Least One?</b>                                                                        | <b>175</b> | <b>27%</b> |

Source: Va. Healthcare Workforce Data Center

**At a Glance:**

**Unemployment Experience**

Involuntarily Unemployed: 2%  
Underemployed: 1%

**Turnover & Tenure**

Switched Jobs: 7%  
New Location: 20%  
Over 2 Years: 63%  
Over 2 Yrs., 2<sup>nd</sup> Location: 55%

Source: Va. Healthcare Workforce Data Center

*Only 2% of Virginia's ALFAs experienced involuntary unemployment at some point in the past year. By comparison, Virginia's average monthly unemployment rate was 6.9% during the same time period.<sup>1</sup>*

**Location Tenure**

| Tenure                                        | Primary    |             | Secondary  |             |
|-----------------------------------------------|------------|-------------|------------|-------------|
|                                               | #          | %           | #          | %           |
| <b>Not Currently Working at This Location</b> | 4          | 1%          | 4          | 7%          |
| <b>Less than 6 Months</b>                     | 52         | 10%         | 9          | 15%         |
| <b>6 Months to 1 Year</b>                     | 37         | 7%          | 7          | 12%         |
| <b>1 to 2 Years</b>                           | 101        | 19%         | 8          | 13%         |
| <b>3 to 5 Years</b>                           | 91         | 17%         | 12         | 20%         |
| <b>6 to 10 Years</b>                          | 86         | 16%         | 6          | 10%         |
| <b>More than 10 Years</b>                     | 151        | 29%         | 15         | 25%         |
| <b>Subtotal</b>                               | <b>522</b> | <b>100%</b> | <b>60</b>  | <b>100%</b> |
| <b>Did Not Have Location</b>                  | 16         |             | 576        |             |
| <b>Item Missing</b>                           | 107        |             | 9          |             |
| <b>Total</b>                                  | <b>645</b> |             | <b>645</b> |             |

Source: Va. Healthcare Workforce Data Center

*More than 60% of ALFAs have worked at their primary location for more than two years.*

<sup>1</sup> As reported by the U.S. Bureau of Labor Statistics. Over the past year, the non-seasonally adjusted monthly unemployment rate fluctuated between a low of 5.1% and a high of 11.0%. At the time of publication, the unemployment rate from March 2021 was still preliminary.

## At a Glance:

### Concentration

|                |     |
|----------------|-----|
| Top Region:    | 23% |
| Top 3 Regions: | 65% |
| Lowest Region: | 1%  |

### Locations

|                        |     |
|------------------------|-----|
| 2 or More (Past Year): | 13% |
| 2 or More (Now*):      | 11% |

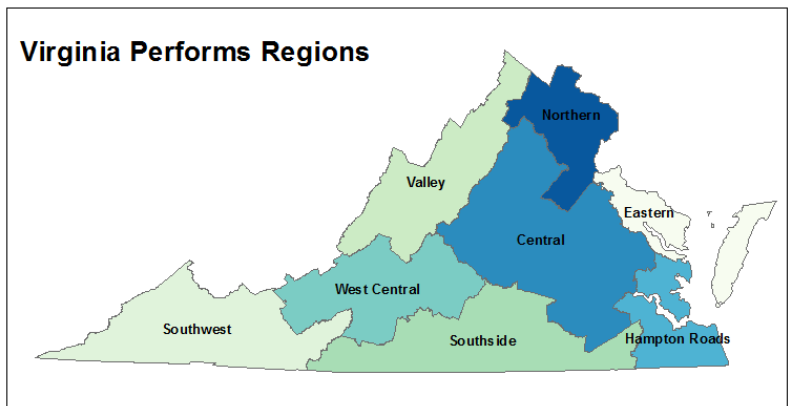
Source: Va. Healthcare Workforce Data Center

Nearly two-thirds of all ALFAs in the state work in Central Virginia, Northern Virginia, and Hampton Roads.

## A Closer Look:

| Regional Distribution of Work Locations |                  |             |                    |             |
|-----------------------------------------|------------------|-------------|--------------------|-------------|
| VA Performs Region                      | Primary Location |             | Secondary Location |             |
|                                         | #                | %           | #                  | %           |
| Central                                 | 121              | 23%         | 12                 | 22%         |
| Northern                                | 119              | 23%         | 12                 | 22%         |
| Hampton Roads                           | 96               | 19%         | 7                  | 13%         |
| West Central                            | 70               | 14%         | 2                  | 4%          |
| Valley                                  | 52               | 10%         | 3                  | 6%          |
| Southside                               | 34               | 7%          | 11                 | 20%         |
| Southwest                               | 20               | 4%          | 1                  | 2%          |
| Eastern                                 | 5                | 1%          | 3                  | 6%          |
| Virginia Border State/D.C.              | 1                | 0%          | 1                  | 2%          |
| Other U.S. State                        | 0                | 0%          | 2                  | 4%          |
| Outside of the U.S.                     | 0                | 0%          | 0                  | 0%          |
| <b>Total</b>                            | <b>518</b>       | <b>100%</b> | <b>54</b>          | <b>100%</b> |
| Item Missing                            | 111              |             | 13                 |             |

Source: Va. Healthcare Workforce Data Center



Source: Va. Healthcare Workforce Data Center

While 11% of ALFAs currently have multiple work locations, 13% have had multiple work locations over the past 12 months.

| Number of Work Locations |                             |             |                     |             |
|--------------------------|-----------------------------|-------------|---------------------|-------------|
| Locations                | Work Locations in Past Year |             | Work Locations Now* |             |
|                          | #                           | %           | #                   | %           |
| 0                        | 11                          | 2%          | 13                  | 3%          |
| 1                        | 453                         | 85%         | 459                 | 86%         |
| 2                        | 36                          | 7%          | 35                  | 7%          |
| 3                        | 28                          | 5%          | 21                  | 4%          |
| 4                        | 1                           | 0%          | 1                   | 0%          |
| 5                        | 1                           | 0%          | 0                   | 0%          |
| 6 or More                | 2                           | 0%          | 2                   | 0%          |
| <b>Total</b>             | <b>532</b>                  | <b>100%</b> | <b>532</b>          | <b>100%</b> |

\*At the time of survey completion, March 2021.

Source: Va. Healthcare Workforce Data Center

**A Closer Look:**

| Location Sector                 |                  |             |                    |             |
|---------------------------------|------------------|-------------|--------------------|-------------|
| Sector                          | Primary Location |             | Secondary Location |             |
|                                 | #                | %           | #                  | %           |
| <b>For-Profit</b>               | 406              | 81%         | 43                 | 86%         |
| <b>Non-Profit</b>               | 85               | 17%         | 6                  | 12%         |
| <b>State/Local Government</b>   | 12               | 2%          | 1                  | 2%          |
| <b>Veterans Administration</b>  | 1                | 0%          | 0                  | 0%          |
| <b>U.S. Military</b>            | 0                | 0%          | 0                  | 0%          |
| <b>Other Federal Government</b> | 0                | 0%          | 0                  | 0%          |
| <b>Total</b>                    | <b>504</b>       | <b>100%</b> | <b>50</b>          | <b>100%</b> |
| <b>Did Not Have Location</b>    | 16               |             | 576                |             |
| <b>Item Missing</b>             | 125              |             | 19                 |             |

Source: Va. Healthcare Workforce Data Center

## At a Glance: (Primary Locations)

**Sector**

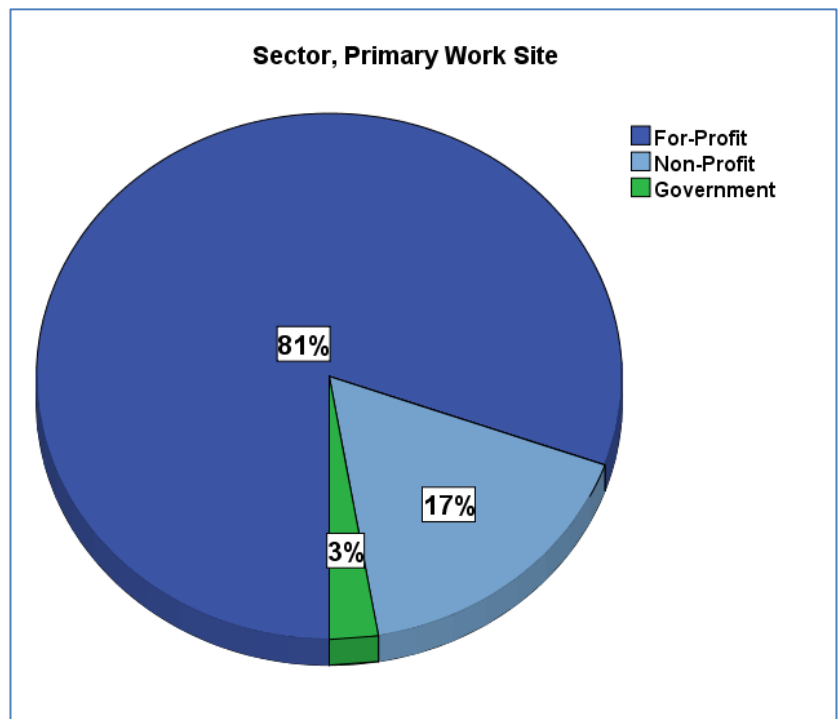
|             |     |
|-------------|-----|
| For-Profit: | 81% |
| Federal:    | 0%  |

**Top Establishments**

|                           |     |
|---------------------------|-----|
| Assisted Living Facility: | 70% |
| Continuing Care           |     |
| Retirement Community:     | 4%  |
| Skilled Nursing Facility: | 4%  |

Source: Va. Healthcare Workforce Data Center

Nearly all ALFAs work in the private sector, including 81% who work in the for-profit sector.



Source: Va. Healthcare Workforce Data Center

| Location Type                               |                  |            |                    |           |
|---------------------------------------------|------------------|------------|--------------------|-----------|
| Establishment Type                          | Primary Location |            | Secondary Location |           |
|                                             | #                | %          | #                  | %         |
| <b>Assisted Living Facility</b>             | 453              | 70%        | 42                 | 7%        |
| <b>Continuing Care Retirement Community</b> | 27               | 4%         | 0                  | 0%        |
| <b>Skilled Nursing Facility</b>             | 24               | 4%         | 3                  | 0%        |
| <b>Home/Community Health Care</b>           | 17               | 3%         | 3                  | 0%        |
| <b>Academic Institution</b>                 | 9                | 1%         | 3                  | 0%        |
| <b>Adult Day Care</b>                       | 6                | 1%         | 2                  | 0%        |
| <b>Hospice</b>                              | 5                | 1%         | 0                  | 0%        |
| <b>Acute Care/Rehabilitative Facility</b>   | 3                | 0%         | 0                  | 0%        |
| <b>Other Practice Type</b>                  | 32               | 5%         | 7                  | 1%        |
| <b>At Least One Establishment</b>           | <b>517</b>       | <b>80%</b> | <b>56</b>          | <b>9%</b> |

Source: Va. Healthcare Workforce Data Center

*Seven out of every ten ALFAs are employed at an assisted living facility as their primary work location.*

| Location Type                                                                  |                  |             |                    |             |
|--------------------------------------------------------------------------------|------------------|-------------|--------------------|-------------|
| Organization Type                                                              | Primary Location |             | Secondary Location |             |
|                                                                                | #                | %           | #                  | %           |
| <b>Independent/Stand Alone</b>                                                 | 253              | 53%         | 20                 | 42%         |
| <b>Facility Chain</b>                                                          | 181              | 38%         | 22                 | 46%         |
| <b>Hospital-Based</b>                                                          | 9                | 2%          | 0                  | 0%          |
| <b>College or University</b>                                                   | 5                | 1%          | 0                  | 0%          |
| <b>Integrated Health System (Veterans Administration, Large Health System)</b> | 4                | 1%          | 0                  | 0%          |
| <b>Other</b>                                                                   | 28               | 6%          | 6                  | 13%         |
| <b>Total</b>                                                                   | <b>480</b>       | <b>100%</b> | <b>48</b>          | <b>100%</b> |
| <b>Did Not Have Location</b>                                                   | 16               |             | 576                |             |
| <b>Item Missing</b>                                                            | 150              |             | 21                 |             |

Source: Va. Healthcare Workforce Data Center

*More than half of ALFAs are employed at an independent/stand-alone organization as their primary work location. Another 38% of ALFAs are employed at a facility chain organization.*

## At a Glance: (Primary Locations)

### Typical Time Allocation

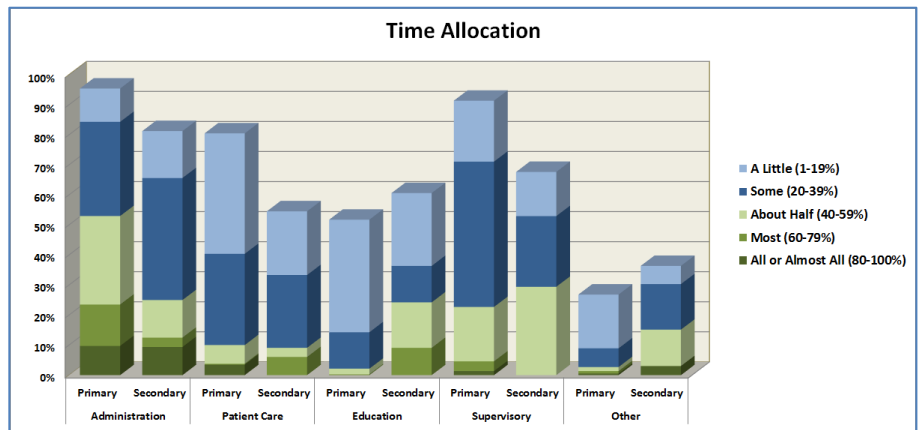
Administration: 40%-49%  
 Supervisory: 20%-29%  
 Patient Care: 10%-19%  
 Education: 1%-9%

### Roles

Administration: 24%  
 Supervisory: 5%  
 Patient Care: 4%

Source: Va. Healthcare Workforce Data Center

## A Closer Look:



Source: Va. Healthcare Workforce Data Center

*ALFAs typically spend nearly half of their time performing administrative tasks. In addition, 24% of ALFAs fill an administrative role, defined as spending 60% or more of their time on administrative activities.*

| Time Allocation                    |           |           |              |           |           |           |             |           |           |           |
|------------------------------------|-----------|-----------|--------------|-----------|-----------|-----------|-------------|-----------|-----------|-----------|
| Time Spent                         | Admin.    |           | Patient Care |           | Education |           | Supervisory |           | Other     |           |
|                                    | Pri. Site | Sec. Site | Pri. Site    | Sec. Site | Pri. Site | Sec. Site | Pri. Site   | Sec. Site | Pri. Site | Sec. Site |
| <b>All or Almost All (80-100%)</b> | 10%       | 9%        | 4%           | 0%        | 0%        | 0%        | 1%          | 0%        | 1%        | 3%        |
| <b>Most (60-79%)</b>               | 14%       | 3%        | 0%           | 6%        | 0%        | 9%        | 3%          | 0%        | 1%        | 0%        |
| <b>About Half (40-59%)</b>         | 29%       | 12%       | 6%           | 3%        | 2%        | 15%       | 18%         | 30%       | 1%        | 12%       |
| <b>Some (20-39%)</b>               | 31%       | 39%       | 30%          | 24%       | 12%       | 12%       | 48%         | 24%       | 6%        | 15%       |
| <b>A Little (1-19%)</b>            | 11%       | 15%       | 40%          | 21%       | 38%       | 24%       | 20%         | 15%       | 18%       | 6%        |
| <b>None (0%)</b>                   | 5%        | 18%       | 19%          | 45%       | 48%       | 39%       | 9%          | 33%       | 73%       | 64%       |

Source: Va. Healthcare Workforce Data Center



**A Closer Look:**

| Patient Workload   |                  |             |                    |             |
|--------------------|------------------|-------------|--------------------|-------------|
| # of Patients      | Primary Location |             | Secondary Location |             |
|                    | #                | %           | #                  | %           |
| <b>None</b>        | 37               | 8%          | 14                 | 26%         |
| <b>1-24</b>        | 89               | 20%         | 16                 | 30%         |
| <b>25-49</b>       | 86               | 19%         | 5                  | 9%          |
| <b>50-74</b>       | 76               | 17%         | 6                  | 11%         |
| <b>75-99</b>       | 66               | 15%         | 5                  | 9%          |
| <b>100-124</b>     | 35               | 8%          | 4                  | 7%          |
| <b>125-149</b>     | 19               | 4%          | 4                  | 7%          |
| <b>150-174</b>     | 12               | 3%          | 1                  | 2%          |
| <b>175-199</b>     | 6                | 1%          | 0                  | 0%          |
| <b>200 or More</b> | 15               | 3%          | 0                  | 0%          |
| <b>Total</b>       | <b>442</b>       | <b>100%</b> | <b>54</b>          | <b>100%</b> |

Source: Va. Healthcare Workforce Data Center

## At a Glance:

**Patient Workload (Median)**  
 Primary Location: 50-74  
 Secondary Location: 1-24

**Resident Capacity (Median)**  
 Primary Location: 50-100  
 Secondary Location: 25-50

Source: Va. Healthcare Workforce Data Center

*The median patient workload for ALFAs at their primary work location is between 50 and 74 patients. In addition, the typical ALFA works at a facility that contains between 50 and 100 beds for residents.*

| Resident Capacity     |                  |             |                    |             |
|-----------------------|------------------|-------------|--------------------|-------------|
| # of Beds             | Primary Location |             | Secondary Location |             |
|                       | #                | %           | #                  | %           |
| <b>Not Applicable</b> | 36               | 7%          | 11                 | 21%         |
| <b>10 or Less</b>     | 25               | 5%          | 9                  | 17%         |
| <b>10-25</b>          | 53               | 10%         | 4                  | 8%          |
| <b>25-50</b>          | 84               | 16%         | 6                  | 12%         |
| <b>50-100</b>         | 171              | 33%         | 11                 | 21%         |
| <b>100-150</b>        | 88               | 17%         | 7                  | 13%         |
| <b>150-250</b>        | 45               | 9%          | 4                  | 8%          |
| <b>More than 250</b>  | 10               | 2%          | 0                  | 0%          |
| <b>Total</b>          | <b>512</b>       | <b>100%</b> | <b>52</b>          | <b>100%</b> |

Source: Va. Healthcare Workforce Data Center

**A Closer Look:**

| Retirement Expectations          |            |             |                   |             |
|----------------------------------|------------|-------------|-------------------|-------------|
| Expected Retirement Age          | All ALFAs  |             | ALFAs 50 and Over |             |
|                                  | #          | %           | #                 | %           |
| <b>Under Age 50</b>              | 4          | 1%          | -                 | -           |
| <b>50 to 54</b>                  | 11         | 2%          | 0                 | 0%          |
| <b>55 to 59</b>                  | 19         | 4%          | 2                 | 1%          |
| <b>60 to 64</b>                  | 102        | 21%         | 52                | 19%         |
| <b>65 to 69</b>                  | 185        | 39%         | 104               | 37%         |
| <b>70 to 74</b>                  | 90         | 19%         | 72                | 26%         |
| <b>75 to 79</b>                  | 14         | 3%          | 12                | 4%          |
| <b>80 or Over</b>                | 11         | 2%          | 11                | 4%          |
| <b>I Do Not Intend to Retire</b> | 41         | 9%          | 28                | 10%         |
| <b>Total</b>                     | <b>476</b> | <b>100%</b> | <b>281</b>        | <b>100%</b> |

Source: Va. Healthcare Workforce Data Center

**At a Glance:**

**Retirement Expectations**

**All ALFAs**

|           |     |
|-----------|-----|
| Under 65: | 29% |
| Under 60: | 7%  |

**ALFAs 50 and Over**

|           |     |
|-----------|-----|
| Under 65: | 19% |
| Under 60: | 1%  |

**Time Until Retirement**

|                     |         |
|---------------------|---------|
| Within 2 Years:     | 7%      |
| Within 10 Years:    | 31%     |
| Half the Workforce: | By 2041 |

Source: Va. Healthcare Workforce Data Center

Nearly 30% of all ALFAs expect to retire before the age of 65. Among ALFAs who are age 50 and over, 19% expect to retire before the age of 65.

Within the next two years, 14% of ALFAs expect to pursue additional educational opportunities, and 12% of ALFAs expect to begin accepting Administrators-in-Training.

**Future Plans**

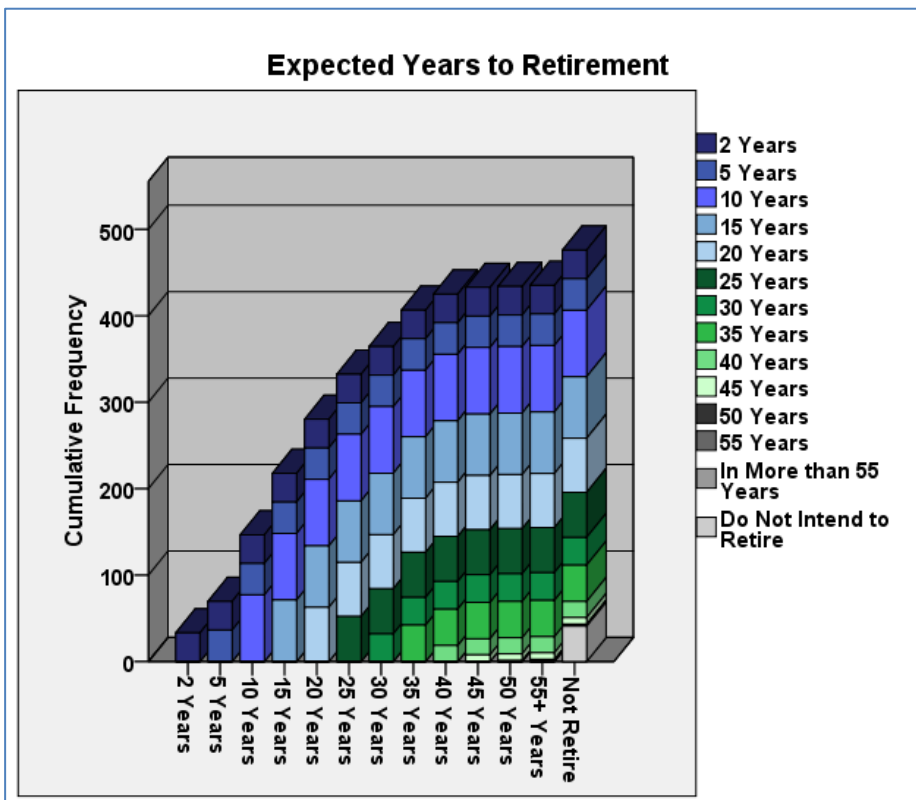
| Two-Year Plans:                    | #  | %   |
|------------------------------------|----|-----|
| <b>Decrease Participation</b>      |    |     |
| <b>Decrease Patient Care Hours</b> | 48 | 7%  |
| <b>Leave Virginia</b>              | 43 | 4%  |
| <b>Leave Profession</b>            | 23 | 4%  |
| <b>Cease Accepting Trainees</b>    | 6  | 1%  |
| <b>Decrease Teaching Hours</b>     | 0  | 0%  |
| <b>Increase Participation</b>      |    |     |
| <b>Pursue Additional Education</b> | 91 | 14% |
| <b>Begin Accepting Trainees</b>    | 78 | 12% |
| <b>Increase Patient Care Hours</b> | 34 | 5%  |
| <b>Increase Teaching Hours</b>     | 18 | 3%  |
| <b>Return to the Workforce</b>     | 7  | 1%  |

Source: Va. Healthcare Workforce Data Center

By comparing retirement expectation to age, we can estimate the maximum years to retirement for ALFAs. While 7% of ALFAs expect to retire in the next two years, 31% expect to retire within the next decade. More than half of the current ALFA workforce expect to retire by 2041.

| Time to Retirement            |            |             |              |
|-------------------------------|------------|-------------|--------------|
| Expect to Retire Within . . . | #          | %           | Cumulative % |
| 2 Years                       | 33         | 7%          | 7%           |
| 5 Years                       | 36         | 8%          | 14%          |
| 10 Years                      | 77         | 16%         | 31%          |
| 15 Years                      | 71         | 15%         | 46%          |
| 20 Years                      | 63         | 13%         | 59%          |
| 25 Years                      | 52         | 11%         | 70%          |
| 30 Years                      | 32         | 7%          | 76%          |
| 35 Years                      | 42         | 9%          | 85%          |
| 40 Years                      | 19         | 4%          | 89%          |
| 45 Years                      | 8          | 2%          | 91%          |
| 50 Years                      | 1          | 0%          | 91%          |
| 55 Years                      | 0          | 0%          | 91%          |
| In More than 55 Years         | 1          | 0%          | 91%          |
| Do Not Intend to Retire       | 41         | 9%          | 100%         |
| <b>Total</b>                  | <b>476</b> | <b>100%</b> |              |

Source: Va. Healthcare Workforce Data Center



Using these estimates, retirement will begin to reach over 10% of the current workforce every five years by 2031. Retirement will peak at 16% of the current workforce around the same time before declining to under 10% again by 2051.

Source: Va. Healthcare Workforce Data Center

## At a Glance:

### FTEs

Total: 732  
 FTEs/1,000 Residents<sup>2</sup>: .086  
 Average: 1.16

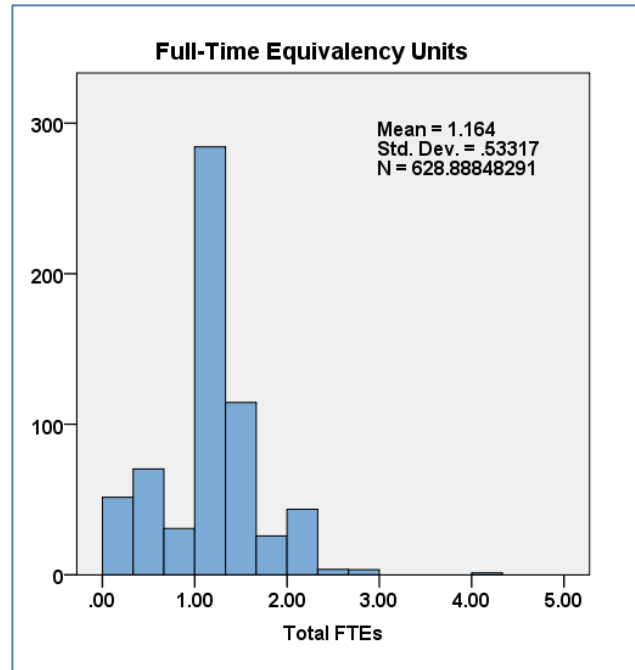
### Age & Gender Effect

Age, *Partial Eta*<sup>2</sup>: Small  
 Gender, *Partial Eta*<sup>2</sup>: Negligible

*Partial Eta*<sup>2</sup> Explained:  
*Partial Eta*<sup>2</sup> is a statistical  
 measure of effect size.

Source: Va. Healthcare Workforce Data Center

## A Closer Look:

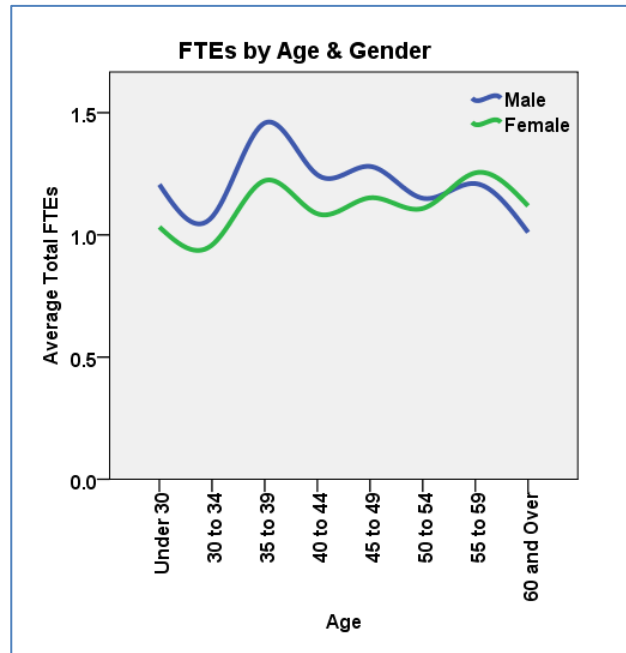


Source: Va. Healthcare Workforce Data Center

The typical ALFA provided 1.17 FTEs in the past year, or approximately 47 hours per week for 50 weeks. Statistical tests do not indicate that FTEs vary by age or gender.

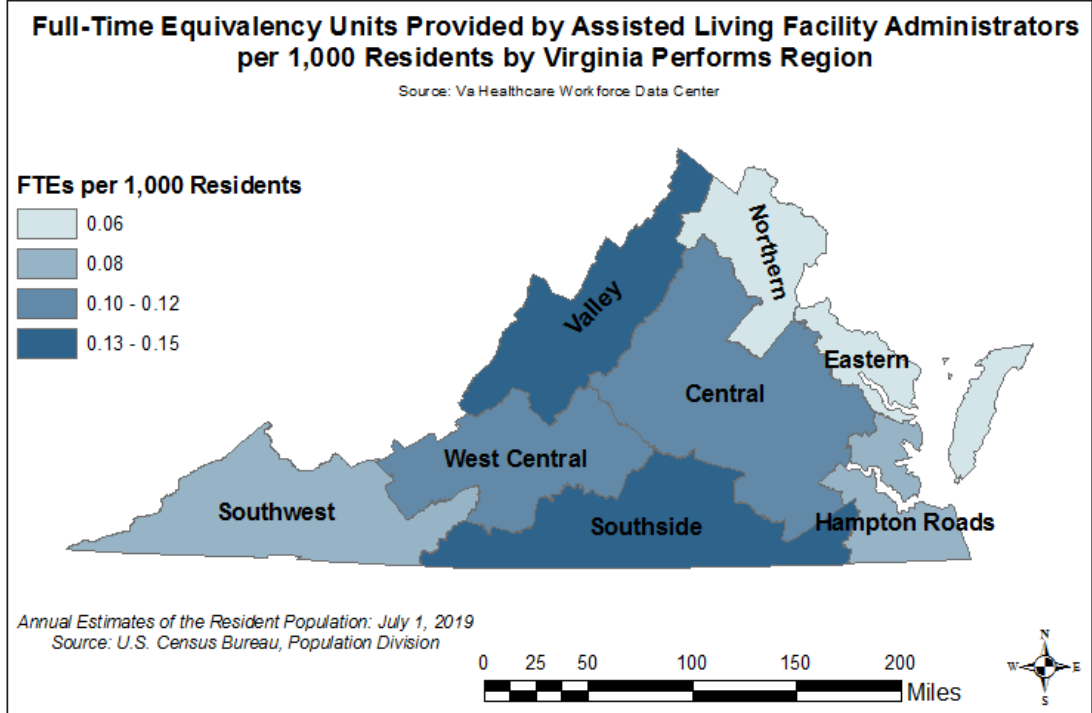
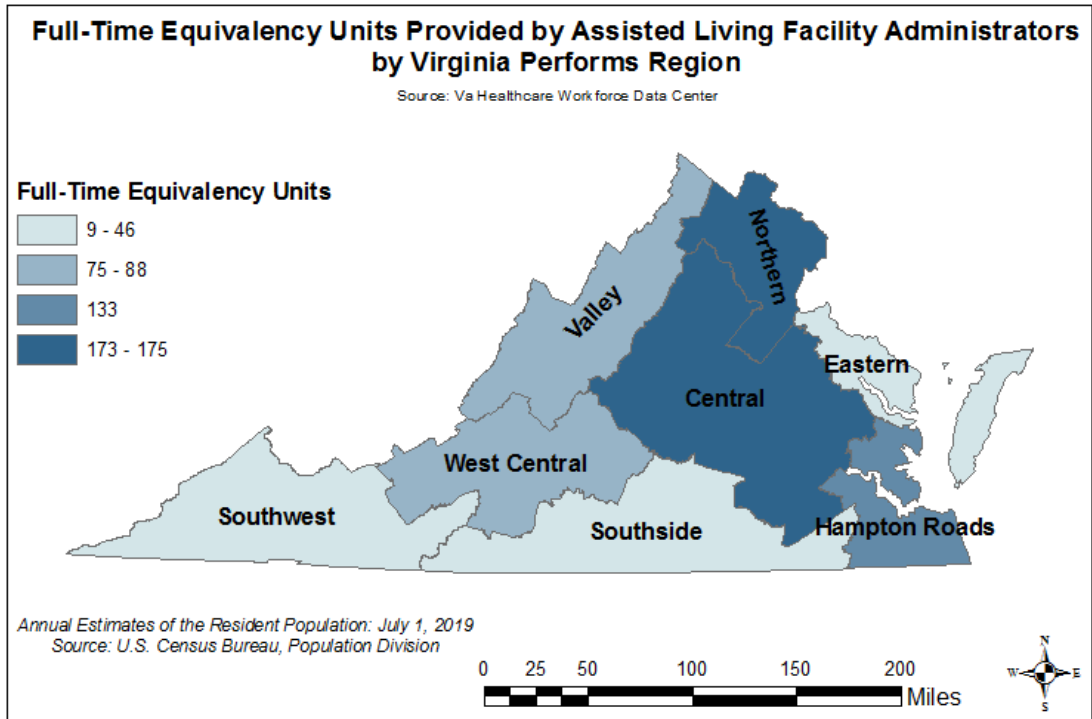
| Full-Time Equivalency Units |         |        |
|-----------------------------|---------|--------|
| Age                         | Average | Median |
| Age                         |         |        |
| Under 30                    | 1.09    | 1.18   |
| 30 to 34                    | 1.00    | 1.09   |
| 35 to 39                    | 1.26    | 1.22   |
| 40 to 44                    | 1.12    | 1.09   |
| 45 to 49                    | 1.42    | 1.35   |
| 50 to 54                    | 1.12    | 1.09   |
| 55 to 59                    | 1.23    | 1.22   |
| 60 and Over                 | 1.05    | 1.08   |
| Gender                      |         |        |
| Male                        | 1.18    | 1.22   |
| Female                      | 1.14    | 1.20   |

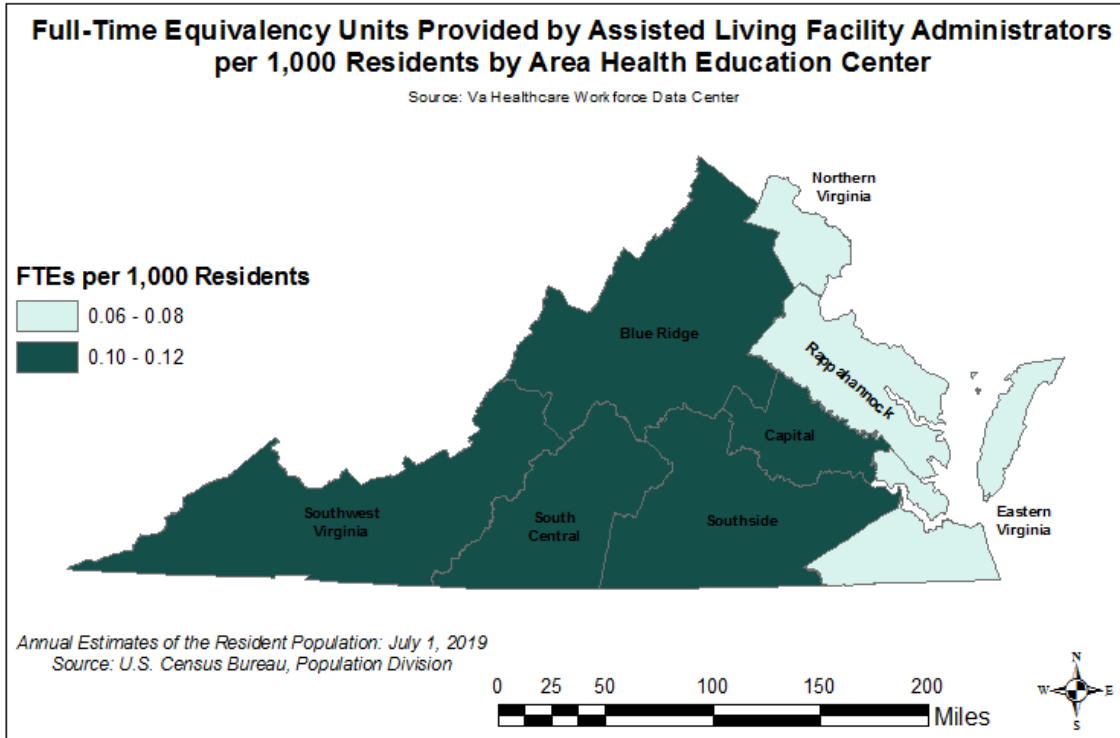
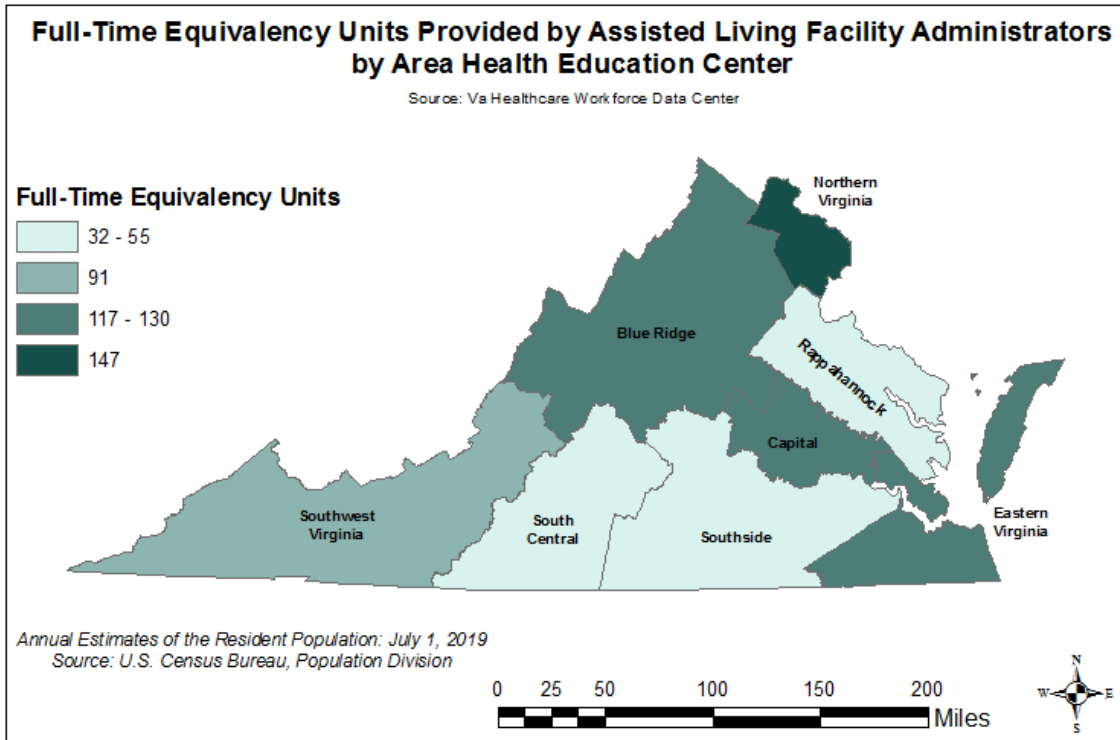
Source: Va. Healthcare Workforce Data Center

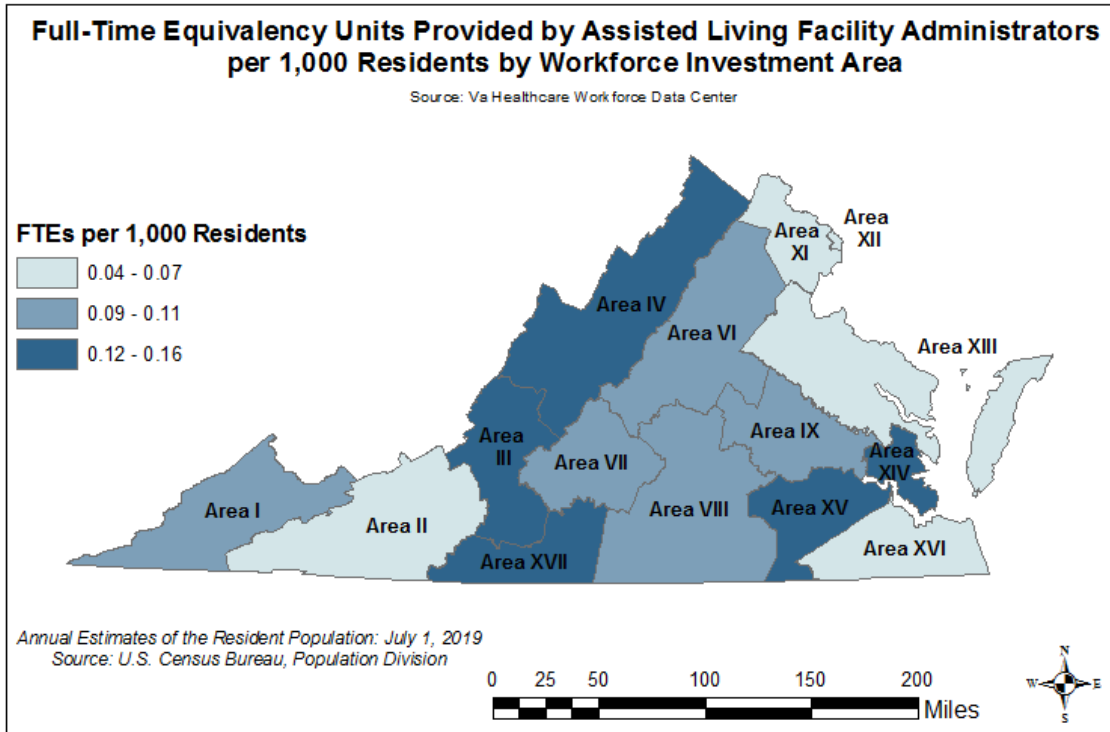
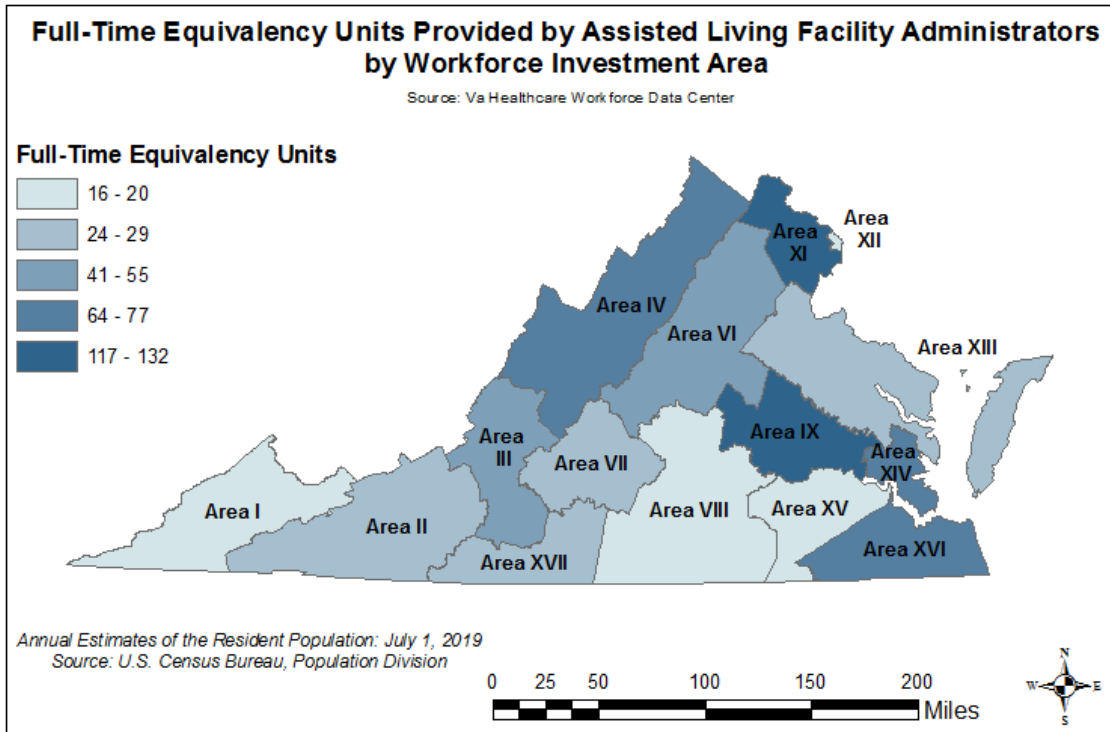


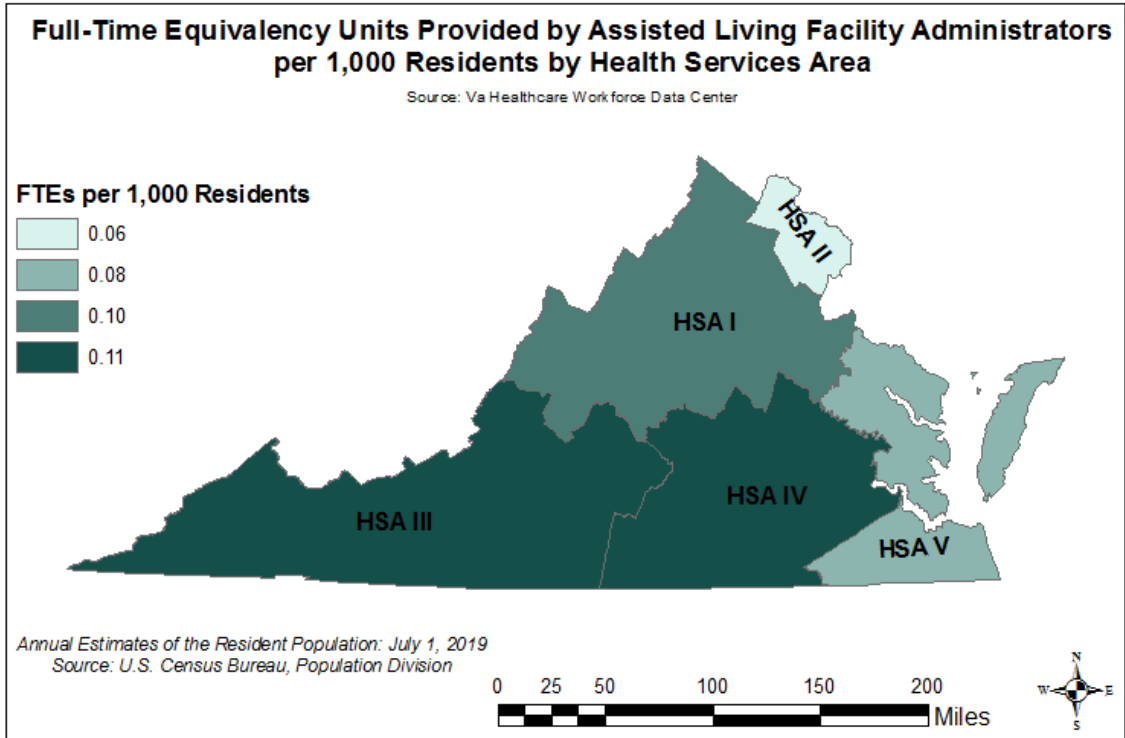
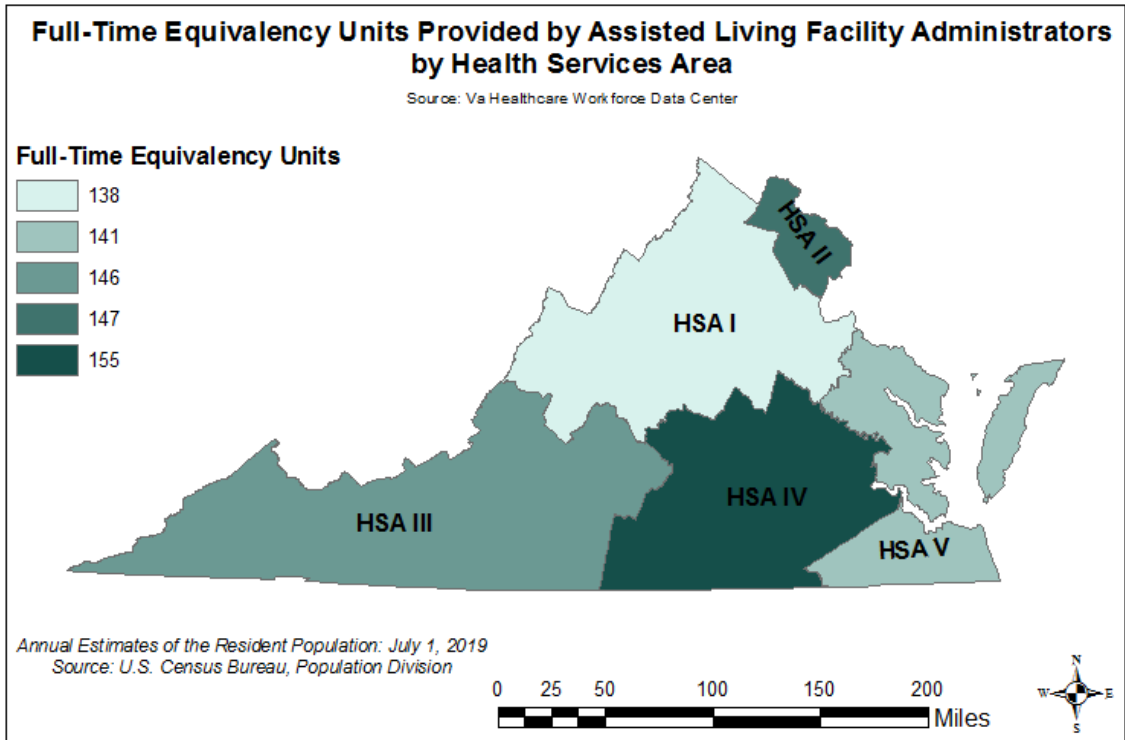
Source: Va. Healthcare Workforce Data Center

<sup>2</sup> Number of residents in 2019 was used as the denominator.

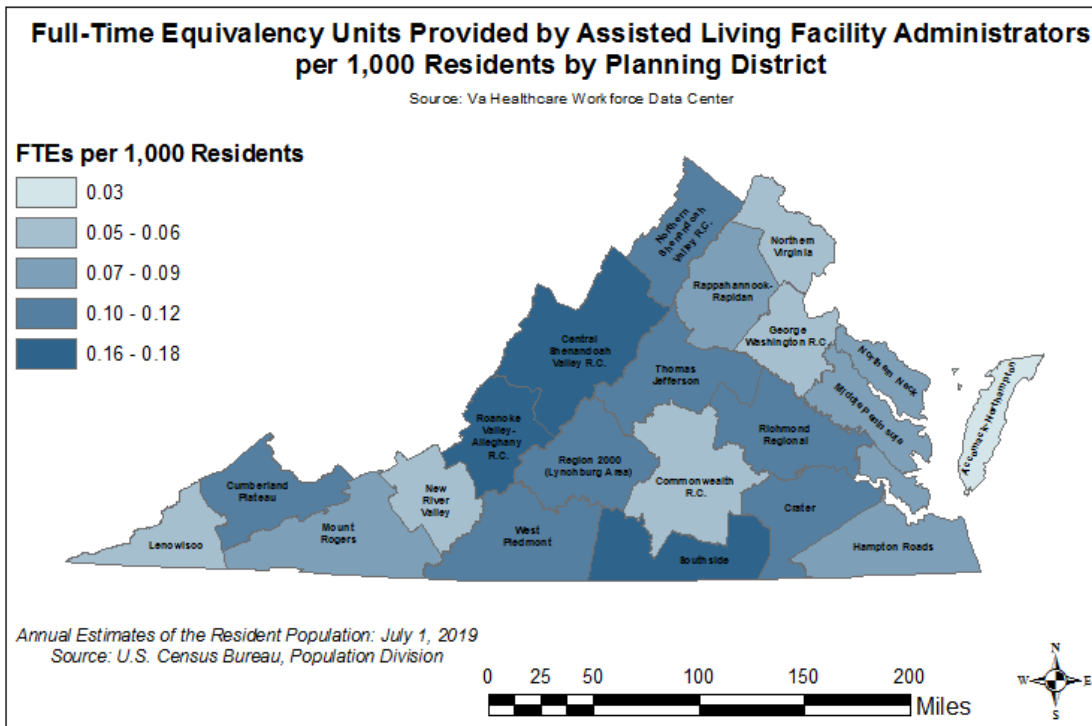
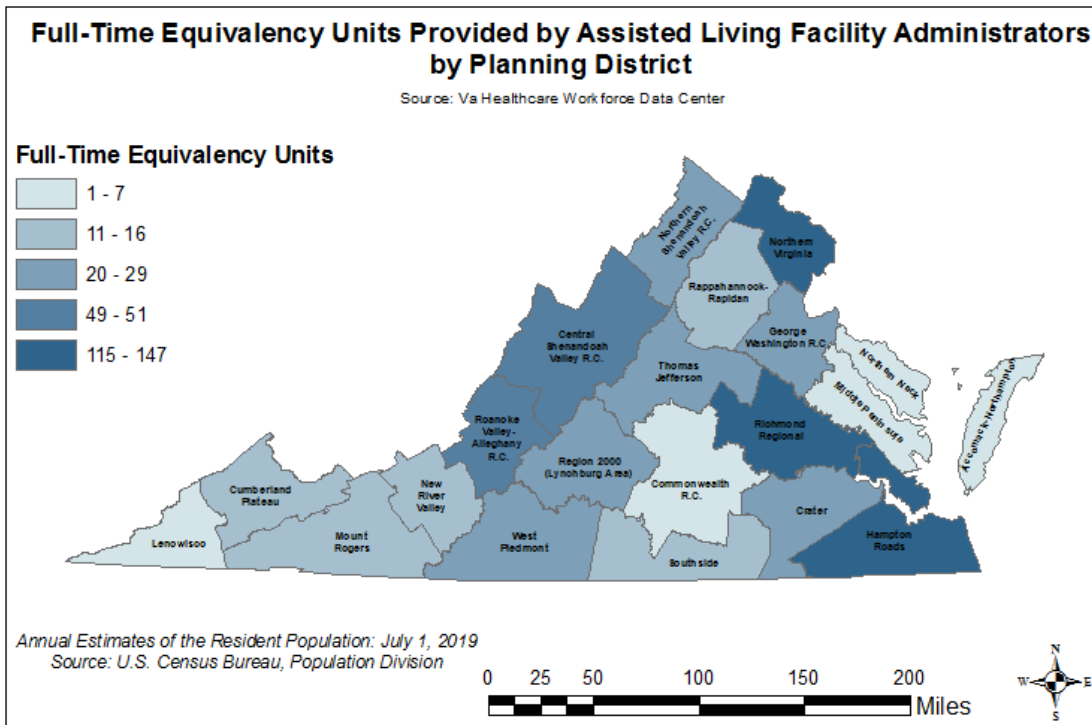












## Appendices

### Appendix A: Weights

| Rural Status                                | Location Weight |        |        | Total Weight |       |
|---------------------------------------------|-----------------|--------|--------|--------------|-------|
|                                             | #               | Rate   | Weight | Min.         | Max.  |
| <b>Metro, 1 Million+</b>                    | 381             | 83.46% | 1.198  | 1.108        | 1.350 |
| <b>Metro, 250,000 to 1 Million</b>          | 62              | 74.19% | 1.348  | 1.247        | 1.519 |
| <b>Metro, 250,000 or Less</b>               | 62              | 82.26% | 1.216  | 1.125        | 1.289 |
| <b>Urban, Pop. 20,000+, Metro Adj.</b>      | 19              | 63.16% | 1.583  | 1.465        | 1.679 |
| <b>Urban, Pop. 20,000+, Non-Adj.</b>        | 0               | NA     | NA     | NA           | NA    |
| <b>Urban, Pop. 2,500-19,999, Metro Adj.</b> | 56              | 92.86% | 1.077  | 0.996        | 1.214 |
| <b>Urban, Pop. 2,500-19,999, Non-Adj.</b>   | 25              | 92.00% | 1.087  | 1.005        | 1.153 |
| <b>Rural, Metro Adj.</b>                    | 19              | 78.95% | 1.267  | 1.172        | 1.428 |
| <b>Rural, Non-Adj.</b>                      | 12              | 75.00% | 1.333  | 1.233        | 1.414 |
| <b>Virginia Border State/D.C.</b>           | 41              | 85.37% | 1.171  | 1.084        | 1.242 |
| <b>Other U.S. State</b>                     | 15              | 73.33% | 1.364  | 1.298        | 1.446 |

Source: Va. Healthcare Workforce Data Center

| Age                | Age Weight |        |        | Total Weight |       |
|--------------------|------------|--------|--------|--------------|-------|
|                    | #          | Rate   | Weight | Min.         | Max.  |
| <b>Under 30</b>    | 15         | 73.33% | 1.364  | 1.214        | 1.519 |
| <b>30 to 34</b>    | 47         | 89.36% | 1.119  | 0.996        | 1.465 |
| <b>35 to 39</b>    | 68         | 77.94% | 1.283  | 1.142        | 1.679 |
| <b>40 to 44</b>    | 73         | 83.56% | 1.197  | 1.065        | 1.566 |
| <b>45 to 49</b>    | 99         | 86.87% | 1.151  | 1.025        | 1.298 |
| <b>50 to 54</b>    | 104        | 86.54% | 1.156  | 1.029        | 1.512 |
| <b>55 to 59</b>    | 104        | 83.65% | 1.195  | 1.064        | 1.565 |
| <b>60 and Over</b> | 182        | 78.02% | 1.282  | 1.141        | 1.677 |

Source: Va. Healthcare Workforce Data Center

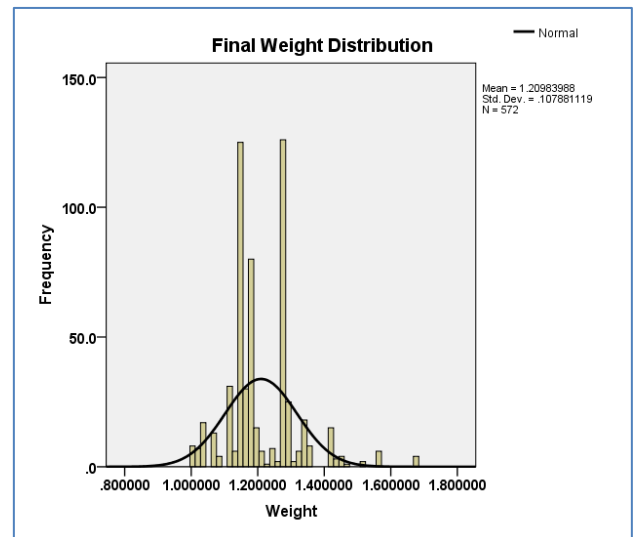
See the Methodology section on the HWDC website for details on HWDC methods:

<https://www.dhp.virginia.gov/PublicResources/HealthcareWorkforceDataCenter/>

Final weights are calculated by multiplying the two weights and the overall response rate:

Age Weight x Rural Weight x Response Rate = Final Weight.

**Overall Response Rate: 0.826590**



Source: Va. Healthcare Workforce Data Center

# Staff Reports

Virginia Department of Health Professions  
Cash Balance  
As of June 30, 2021

|                                                         | <u>114- Long Term Care<br/>Administrators</u> |
|---------------------------------------------------------|-----------------------------------------------|
| <b>Board Cash Balance as June 30, 2020</b>              | \$ 143,338                                    |
| <b>YTD FY21 Revenue</b>                                 | 594,745                                       |
| <b>Less: YTD FY21 Direct and Allocated Expenditures</b> | <u>472,161</u>                                |
| <b>Board Cash Balance as June 30, 2021</b>              | <u><u>\$ 265,921</u></u>                      |

Virginia Department of Health Professions  
Revenue and Expenditures Summary  
Department 11400 - Long-Term Care Administrators  
For the Period Beginning July 1, 2020 and Ending June 30, 2021

| Account Number | Account Description                           | Amount            | Budget            | Amount Under/(Over) Budget | % of Budget    |
|----------------|-----------------------------------------------|-------------------|-------------------|----------------------------|----------------|
| <b>4002400</b> | <b>Fee Revenue</b>                            |                   |                   |                            |                |
| 4002401        | Application Fee                               | 94,645.00         | 86,355.00         | (8,290.00)                 | 109.60%        |
| 4002406        | License & Renewal Fee                         | 496,480.00        | 501,085.00        | 4,605.00                   | 99.08%         |
| 4002407        | Dup. License Certificate Fee                  | 960.00            | 175.00            | (785.00)                   | 548.57%        |
| 4002409        | Board Endorsement - Out                       | 2,545.00          | 1,925.00          | (620.00)                   | 132.21%        |
| 4002421        | Monetary Penalty & Late Fees                  | -                 | 11,030.00         | 11,030.00                  | 0.00%          |
|                | <b>Total Fee Revenue</b>                      | <u>594,630.00</u> | <u>600,570.00</u> | <u>5,940.00</u>            | <u>99.01%</u>  |
| <b>4003000</b> | <b>Sales of Prop. &amp; Commodities</b>       |                   |                   |                            |                |
| 4003020        | Misc. Sales-Dishonored Payments               | 115.00            | -                 | (115.00)                   | 0.00%          |
|                | <b>Total Sales of Prop. &amp; Commodities</b> | <u>115.00</u>     | <u>-</u>          | <u>(115.00)</u>            | <u>0.00%</u>   |
|                | <b>Total Revenue</b>                          | <u>594,745.00</u> | <u>600,570.00</u> | <u>5,825.00</u>            | <u>99.03%</u>  |
| <b>5011110</b> | <b>Employer Retirement Contrib.</b>           | 8,876.05          | 9,527.00          | 650.95                     | 93.17%         |
| 5011120        | Fed Old-Age Ins- Sal St Emp                   | 4,709.02          | 5,552.00          | 842.98                     | 84.82%         |
| 5011140        | Group Insurance                               | 873.27            | 883.00            | 9.73                       | 98.90%         |
| 5011150        | Medical/Hospitalization Ins.                  | 18,174.20         | 9,128.00          | (9,046.20)                 | 199.10%        |
| 5011160        | Retiree Medical/Hospitalizatn                 | 732.15            | 738.00            | 5.85                       | 99.21%         |
| 5011170        | Long term Disability Ins                      | 398.20            | 402.00            | 3.80                       | 99.05%         |
|                | <b>Total Employee Benefits</b>                | <u>33,762.89</u>  | <u>26,230.00</u>  | <u>(7,532.89)</u>          | <u>128.72%</u> |
| <b>5011200</b> | <b>Salaries</b>                               |                   |                   |                            |                |
| 5011230        | Salaries, Classified                          | 65,240.16         | 65,883.00         | 642.84                     | 99.02%         |
| 5011250        | Salaries, Overtime                            | 24.99             | -                 | (24.99)                    | 0.00%          |
|                | <b>Total Salaries</b>                         | <u>65,265.15</u>  | <u>65,883.00</u>  | <u>617.85</u>              | <u>99.06%</u>  |
| <b>5011300</b> | <b>Special Payments</b>                       |                   |                   |                            |                |
| 5011310        | Bonuses and Incentives                        | 325.00            | -                 | (325.00)                   | 0.00%          |
| 5011340        | Specified Per Diem Payment                    | 750.00            | -                 | (750.00)                   | 0.00%          |
| 5011380        | Deferred Compnstn Match Pmts                  | 144.00            | 595.00            | 451.00                     | 24.20%         |
|                | <b>Total Special Payments</b>                 | <u>1,219.00</u>   | <u>595.00</u>     | <u>(624.00)</u>            | <u>204.87%</u> |
| <b>5011400</b> | <b>Wages</b>                                  |                   |                   |                            |                |
| 5011410        | Wages, General                                | -                 | 6,699.00          | 6,699.00                   | 0.00%          |
|                | <b>Total Wages</b>                            | <u>-</u>          | <u>6,699.00</u>   | <u>6,699.00</u>            | <u>0.00%</u>   |
| <b>5011600</b> | <b>Terminatn Personal Svce Costs</b>          |                   |                   |                            |                |
| 5011660        | Defined Contribution Match - Hy               | 531.84            | -                 | (531.84)                   | 0.00%          |
|                | <b>Total Terminatn Personal Svce Costs</b>    | <u>531.84</u>     | <u>-</u>          | <u>(531.84)</u>            | <u>0.00%</u>   |
| <b>5011930</b> | <b>Turnover/Vacancy Benefits</b>              |                   |                   |                            |                |
|                | <b>Total Personal Services</b>                | <u>100,778.88</u> | <u>99,407.00</u>  | <u>(1,371.88)</u>          | <u>101.38%</u> |
| <b>5012000</b> | <b>Contractual Svcs</b>                       |                   |                   |                            |                |
| <b>5012100</b> | <b>Communication Services</b>                 |                   |                   |                            |                |
| 5012110        | Express Services                              | -                 | 142.00            | 142.00                     | 0.00%          |
| 5012120        | Outbound Freight Services                     | 10.97             | -                 | (10.97)                    | 0.00%          |
| 5012140        | Postal Services                               | 1,348.17          | 1,300.00          | (48.17)                    | 103.71%        |
| 5012150        | Printing Services                             | 1.82              | 500.00            | 498.18                     | 0.36%          |
| 5012160        | Telecommunications Svcs (VITA)                | 215.13            | 1,320.00          | 1,104.87                   | 16.30%         |

Virginia Department of Health Professions  
Revenue and Expenditures Summary  
Department 11400 - Long-Term Care Administrators  
For the Period Beginning July 1, 2020 and Ending June 30, 2021

| Account Number | Account Description                 | Amount    | Budget    | Amount Under/(Over) Budget | % of Budget |
|----------------|-------------------------------------|-----------|-----------|----------------------------|-------------|
| 5012190        | Inbound Freight Services            | 0.82      | -         | (0.82)                     | 0.00%       |
|                | Total Communication Services        | 1,576.91  | 3,262.00  | 1,685.09                   | 48.34%      |
| 5012200        | Employee Development Services       |           |           |                            |             |
| 5012210        | Organization Memberships            | 1,500.00  | 1,500.00  | -                          | 100.00%     |
|                | Total Employee Development Services | 1,500.00  | 1,500.00  | -                          | 100.00%     |
| 5012300        | Health Services                     |           |           |                            |             |
| 5012360        | X-ray and Laboratory Services       | -         | 110.00    | 110.00                     | 0.00%       |
|                | Total Health Services               | -         | 110.00    | 110.00                     | 0.00%       |
| 5012400        | Mgmnt and Informational Svcs        | -         |           |                            |             |
| 5012420        | Fiscal Services                     | 10,356.87 | 7,990.00  | (2,366.87)                 | 129.62%     |
| 5012440        | Management Services                 | 101.28    | 6.00      | (95.28)                    | 1688.00%    |
| 5012470        | Legal Services                      | 908.93    | 500.00    | (408.93)                   | 181.79%     |
|                | Total Mgmnt and Informational Svcs  | 11,367.08 | 8,496.00  | (2,871.08)                 | 133.79%     |
| 5012500        | Repair and Maintenance Svcs         |           |           |                            |             |
| 5012510        | Custodial Services                  | 230.28    | -         | (230.28)                   | 0.00%       |
| 5012520        | Electrical Repair & Maint Srvc      | -         | 17.00     | 17.00                      | 0.00%       |
| 5012530        | Equipment Repair & Maint Srvc       | 665.16    | 500.00    | (165.16)                   | 133.03%     |
|                | Total Repair and Maintenance Svcs   | 895.44    | 517.00    | (378.44)                   | 173.20%     |
| 5012600        | Support Services                    |           |           |                            |             |
| 5012630        | Clerical Services                   | -         | 27.00     | 27.00                      | 0.00%       |
| 5012640        | Food & Dietary Services             | 140.74    | 783.00    | 642.26                     | 17.97%      |
| 5012660        | Manual Labor Services               | 267.36    | 1,182.00  | 914.64                     | 22.62%      |
| 5012670        | Production Services                 | 1,384.34  | 2,960.00  | 1,575.66                   | 46.77%      |
| 5012680        | Skilled Services                    | 3,872.73  | 1,408.00  | (2,464.73)                 | 275.05%     |
|                | Total Support Services              | 5,665.17  | 6,360.00  | 694.83                     | 89.08%      |
| 5012800        | Transportation Services             |           |           |                            |             |
| 5012820        | Travel, Personal Vehicle            | 351.33    | 2,680.00  | 2,328.67                   | 13.11%      |
| 5012850        | Travel, Subsistence & Lodging       | 108.77    | 500.00    | 391.23                     | 21.75%      |
| 5012880        | Trvl, Meal Reimb- Not Rprtbl        | 62.25     | 400.00    | 337.75                     | 15.56%      |
|                | Total Transportation Services       | 522.35    | 3,580.00  | 3,057.65                   | 14.59%      |
|                | Total Contractual Svcs              | 21,526.95 | 23,825.00 | 2,298.05                   | 90.35%      |
| 5013000        | Supplies And Materials              |           |           |                            |             |
| 5013100        | Administrative Supplies             |           |           |                            |             |
| 5013110        | Apparel Supplies                    | 8.25      | -         | (8.25)                     | 0.00%       |
| 5013120        | Office Supplies                     | 785.01    | 1,200.00  | 414.99                     | 65.42%      |
| 5013130        | Stationery and Forms                | -         | 100.00    | 100.00                     | 0.00%       |
|                | Total Administrative Supplies       | 793.26    | 1,300.00  | 506.74                     | 61.02%      |
| 5013400        | Medical and Laboratory Supp.        |           |           |                            |             |
| 5013420        | Medical and Dental Supplies         | 1.14      | -         | (1.14)                     | 0.00%       |
|                | Total Medical and Laboratory Supp.  | 1.14      | -         | (1.14)                     | 0.00%       |
| 5013500        | Repair and Maint. Supplies          |           |           |                            |             |
| 5013510        | Building Repair & Maint Materl      | 3.01      | -         | (3.01)                     | 0.00%       |
| 5013520        | Custodial Repair & Maint Matr       | 0.41      | -         | (0.41)                     | 0.00%       |

Virginia Department of Health Professions  
Revenue and Expenditures Summary  
Department 11400 - Long-Term Care Administrators  
For the Period Beginning July 1, 2020 and Ending June 30, 2021

| Account Number | Account Description                | Amount     | Budget     | Amount Under/(Over) |             |
|----------------|------------------------------------|------------|------------|---------------------|-------------|
|                |                                    |            |            | Budget              | % of Budget |
| 5013530        | Electrcal Repair & Maint Matrl     | -          | 2.00       | 2.00                | 0.00%       |
|                | Total Repair and Maint. Supplies   | 3.42       | 2.00       | (1.42)              | 171.00%     |
| 5013600        | Residential Supplies               |            |            |                     |             |
| 5013620        | Food and Dietary Supplies          | -          | 81.00      | 81.00               | 0.00%       |
|                | Total Residential Supplies         | -          | 81.00      | 81.00               | 0.00%       |
|                | Total Supplies And Materials       | 797.82     | 1,383.00   | 585.18              | 57.69%      |
| 5014000        | Transfer Payments                  |            |            |                     |             |
| 5014100        | Awards, Contrib., and Claims       |            |            |                     |             |
| 5014130        | Premiums                           | -          | 300.00     | 300.00              | 0.00%       |
|                | Total Awards, Contrib., and Claims | -          | 300.00     | 300.00              | 0.00%       |
|                | Total Transfer Payments            | -          | 300.00     | 300.00              | 0.00%       |
| 5015000        | Continuous Charges                 |            |            |                     |             |
| 5015100        | Insurance-Fixed Assets             |            |            |                     |             |
| 5015160        | Property Insurance                 | -          | 25.00      | 25.00               | 0.00%       |
|                | Total Insurance-Fixed Assets       | -          | 25.00      | 25.00               | 0.00%       |
| 5015300        | Operating Lease Payments           |            |            |                     |             |
| 5015340        | Equipment Rentals                  | 6.94       | -          | (6.94)              | 0.00%       |
| 5015350        | Building Rentals                   | 9.60       | -          | (9.60)              | 0.00%       |
| 5015390        | Building Rentals - Non State       | 4,875.44   | 4,613.00   | (262.44)            | 105.69%     |
|                | Total Operating Lease Payments     | 4,891.98   | 4,613.00   | (278.98)            | 106.05%     |
| 5015500        | Insurance-Operations               |            |            |                     |             |
| 5015510        | General Liability Insurance        | -          | 91.00      | 91.00               | 0.00%       |
| 5015540        | Surety Bonds                       | -          | 6.00       | 6.00                | 0.00%       |
|                | Total Insurance-Operations         | -          | 97.00      | 97.00               | 0.00%       |
|                | Total Continuous Charges           | 4,891.98   | 4,735.00   | (156.98)            | 103.32%     |
| 5022000        | Equipment                          |            |            |                     |             |
| 5022100        | Computer Hrdware & Sftware         |            |            |                     |             |
| 5022170        | Other Computer Equipment           | 38.41      | -          | (38.41)             | 0.00%       |
|                | Total Computer Hrdware & Sftware   | 38.41      | -          | (38.41)             | 0.00%       |
| 5022200        | Educational & Cultural Equip       |            |            |                     |             |
| 5022240        | Reference Equipment                | -          | 36.00      | 36.00               | 0.00%       |
|                | Total Educational & Cultural Equip | -          | 36.00      | 36.00               | 0.00%       |
| 5022600        | Office Equipment                   |            |            |                     |             |
| 5022610        | Office Appurtenances               | -          | 17.00      | 17.00               | 0.00%       |
| 5022640        | Office Machines                    | -          | 100.00     | 100.00              | 0.00%       |
|                | Total Office Equipment             | -          | 117.00     | 117.00              | 0.00%       |
| 5022700        | Specific Use Equipment             |            |            |                     |             |
| 5022710        | Household Equipment                | 9.16       | -          | (9.16)              | 0.00%       |
| 5022740        | Non Power Rep & Maint- Equip       | 0.68       | -          | (0.68)              | 0.00%       |
|                | Total Specific Use Equipment       | 9.84       | -          | (9.84)              | 0.00%       |
|                | Total Equipment                    | 48.25      | 153.00     | 104.75              | 31.54%      |
|                | Total Expenditures                 | 128,043.88 | 129,803.00 | 1,759.12            | 98.64%      |

Virginia Department of Health Professions  
Revenue and Expenditures Summary  
Department 11400 - Long-Term Care Administrators  
For the Period Beginning July 1, 2020 and Ending June 30, 2021

| Account Number                                           | Account Description         | Amount               | Budget              | Amount Under/(Over) Budget | % of Budget    |
|----------------------------------------------------------|-----------------------------|----------------------|---------------------|----------------------------|----------------|
| <b>Allocated Expenditures</b>                            |                             |                      |                     |                            |                |
| 20600                                                    | Funeral\LTCA\PT             | 92,838.79            | 97,196.43           | 4,357.64                   | 95.52%         |
| 30100                                                    | Data Center                 | 51,195.85            | 63,733.92           | 12,538.07                  | 80.33%         |
| 30200                                                    | Human Resources             | 7,315.79             | 7,703.29            | 387.50                     | 94.97%         |
| 30300                                                    | Finance                     | 23,426.90            | 23,847.76           | 420.86                     | 98.24%         |
| 30400                                                    | Director's Office           | 7,921.94             | 8,568.70            | 646.76                     | 92.45%         |
| 30500                                                    | Enforcement                 | 119,527.54           | 128,496.95          | 8,969.41                   | 93.02%         |
| 30600                                                    | Administrative Proceedings  | 22,095.81            | 48,153.86           | 26,058.05                  | 45.89%         |
| 30700                                                    | Impaired Practitioners      | 296.06               | 17.59               | (278.46)                   | 1682.84%       |
| 30800                                                    | Attorney General            | 9,189.98             | 6,495.62            | (2,694.36)                 | 141.48%        |
| 30900                                                    | Board of Health Professions | 6,348.29             | 6,449.83            | 101.54                     | 98.43%         |
| 31100                                                    | Maintenance and Repairs     | 149.96               | 936.80              | 786.83                     | 16.01%         |
| 31300                                                    | Emp. Recognition Program    | 108.20               | 517.69              | 409.49                     | 20.90%         |
| 31400                                                    | Conference Center           | 657.37               | 135.73              | (521.64)                   | 484.32%        |
| 31500                                                    | Pgm Devlpmnt & Implmentn    | 3,044.97             | 3,841.72            | 796.75                     | 79.26%         |
| <b>Total Allocated Expenditures</b>                      |                             | <u>344,117.46</u>    | <u>396,095.89</u>   | <u>51,978.43</u>           | <u>86.88%</u>  |
| <b>Net Revenue in Excess (Shortfall) of Expenditures</b> |                             | <u>\$ 122,583.66</u> | <u>\$ 74,671.11</u> | <u>\$ (47,912.55)</u>      | <u>164.16%</u> |



## Long-Term Care Administrators Monthly Snapshot for January 2021

Long-Term Care Administrators has closed more cases in January than received. Long-Term Care Administrators has closed 3 patient care cases and 0 non-patient care cases for a total of 3 cases.

| Cases Closed     |          |
|------------------|----------|
| Patient Care     | 3        |
| Non-Patient Care | 0        |
| <b>Total</b>     | <b>3</b> |

Long-Term Care Administrators has received 2 patient care cases and 0 non-patient care cases for a total of 2 cases.

| Cases Received   |          |
|------------------|----------|
| Patient Care     | 2        |
| Non-Patient Care | 0        |
| <b>Total</b>     | <b>2</b> |

As of January 31, 2021 there were 71 patient care cases open and 12 non-patient care cases open for a total of 83 cases.

| Cases Open       |           |
|------------------|-----------|
| Patient Care     | 71        |
| Non-Patient Care | 12        |
| <b>Total</b>     | <b>83</b> |

There are 2,244 Long-Term Care Administrators licenses as of February 1, 2021. The number of current licenses are broken down by profession in the following chart.

| Current Licenses                               |              |
|------------------------------------------------|--------------|
| Acting ALF-Administrator-In-Training           | 4            |
| ALF-Administrator-In-Training                  | 92           |
| Assisted Living Facility Administrator         | 680          |
| Assisted Living Facility Preceptor             | 199          |
| NH-Administrator-in-Training                   | 74           |
| Nursing Home Administrator                     | 977          |
| Nursing Home Preceptor                         | 218          |
| <b>Total for Long-Term Care Administrators</b> | <b>2,244</b> |

There were 18 licenses issued for Long-Term Care Administrators for the month of January. The number of licenses issued are broken down by profession in the following chart.

| Licenses Issued                                |           |
|------------------------------------------------|-----------|
| Acting ALF-Administrator-In-Training           | 1         |
| ALF-Administrator-In-Training                  | 3         |
| Assisted Living Facility Administrator         | 2         |
| Assisted Living Facility Preceptor             | 1         |
| NH-Administrator-in-Training                   | 2         |
| Nursing Home Administrator                     | 9         |
| <b>Total for Long-Term Care Administrators</b> | <b>18</b> |

## Long-Term Care Administrators Monthly Snapshot for February 2021

Long-Term Care Administrators has received more cases in February than closed. Long-Term Care Administrators has closed 4 patient care cases and 2 non-patient care cases for a total of 6 cases.

| Cases Closed     |          |
|------------------|----------|
| Patient Care     | 4        |
| Non-Patient Care | 2        |
| <b>Total</b>     | <b>6</b> |

Long-Term Care Administrators has received 4 patient care cases and 7 non-patient care cases for a total of 11 cases.

| Cases Received   |           |
|------------------|-----------|
| Patient Care     | 4         |
| Non-Patient Care | 7         |
| <b>Total</b>     | <b>11</b> |

As of February 28, 2021 there were 75 patient care cases open and 16 non-patient care cases open for a total of 91 cases.

| Cases Open       |           |
|------------------|-----------|
| Patient Care     | 75        |
| Non-Patient Care | 16        |
| <b>Total</b>     | <b>91</b> |

There are 2,255 Long-Term Care Administrators licenses as of March 1, 2021. The number of current licenses are broken down by profession in the following chart.

| Current Licenses                               |              |
|------------------------------------------------|--------------|
| Acting ALF-Administrator-In-Training           | 5            |
| ALF-Administrator-In-Training                  | 90           |
| Assisted Living Facility Administrator         | 684          |
| Assisted Living Facility Preceptor             | 200          |
| NH-Administrator-in-Training                   | 71           |
| Nursing Home Administrator                     | 983          |
| Nursing Home Preceptor                         | 222          |
| <b>Total for Long-Term Care Administrators</b> | <b>2,255</b> |

There were 22 licenses issued for Long-Term Care Administrators for the month of February. The number of licenses issued are broken down by profession in the following chart.

| Licenses Issued                        |   |
|----------------------------------------|---|
| Acting ALF-Administrator-In-Training   | 1 |
| ALF-Administrator-In-Training          | 3 |
| Assisted Living Facility Administrator | 3 |
| Assisted Living Facility Preceptor     | 1 |
| NH-Administrator-in-Training           | 2 |

|                                                |           |
|------------------------------------------------|-----------|
| Nursing Home Administrator                     | 8         |
| Nursing Home Preceptor                         | 4         |
| <b>Total for Long-Term Care Administrators</b> | <b>22</b> |

## Long-Term Care Administrators Monthly Snapshot for March 2021

Long-Term Care Administrators closed as many cases in March as received. Long-Term Care Administrators closed 2 patient care cases and 6 non-patient care cases for a total of 8 cases.

| Cases Closed     |          |
|------------------|----------|
| Patient Care     | 2        |
| Non-Patient Care | 6        |
| <b>Total</b>     | <b>8</b> |

Long-Term Care Administrators received 6 patient care cases and 2 non-patient care cases for a total of 8 cases.

| Cases Received   |          |
|------------------|----------|
| Patient Care     | 6        |
| Non-Patient Care | 2        |
| <b>Total</b>     | <b>8</b> |

As of March 31, 2021 there were 79 patient care cases open and 12 non-patient care cases open for a total of 91 cases.

| Cases Open       |           |
|------------------|-----------|
| Patient Care     | 79        |
| Non-Patient Care | 12        |
| <b>Total</b>     | <b>91</b> |

There are 2,274 Long-Term Care Administrator licensees as of April 1, 2021. The number of current licenses are broken down by profession in the following chart.

| Current Licenses                       |              |
|----------------------------------------|--------------|
| Acting ALF-Administrator-In-Training   | 4            |
| ALF-Administrator-In-Training          | 86           |
| Assisted Living Facility Administrator | 690          |
| Assisted Living Facility Preceptor     | 202          |
| NH Administrator-In-Training           | 72           |
| Nursing Home Administrator             | 995          |
| Nursing Home Preceptor                 | 225          |
| <b>Total</b>                           | <b>2,274</b> |

There were 26 licenses issued for Long-Term Care Administrators for the month of March. The number of licenses issued are broken down by profession in the following chart.

| Licenses Issued                        |           |
|----------------------------------------|-----------|
| ALF-Administrator-In-Training          | 5         |
| Assisted Living Facility Administrator | 6         |
| Assisted Living Facility Preceptor     | 1         |
| NH-Administrator-in-Training           | 4         |
| Nursing Home Administrator             | 9         |
| Nursing Home Preceptor                 | 1         |
| <b>Total</b>                           | <b>26</b> |

## Long-Term Care Administrators Monthly Snapshot for April 2021

Long-Term Care Administrators closed more cases in April than received. Long-Term Care Administrators closed 5 patient care cases and 3 non-patient care cases for a total of 8 cases.

| Cases Closed     |          |
|------------------|----------|
| Patient Care     | 5        |
| Non-Patient Care | 3        |
| <b>Total</b>     | <b>8</b> |

The board received 4 patient care cases and 1 non-patient care case for a total of 5 cases.

| Cases Received   |          |
|------------------|----------|
| Patient Care     | 4        |
| Non-Patient Care | 1        |
| <b>Total</b>     | <b>5</b> |

As of April 30 2021, there were 78 patient care cases open and 10 non-patient care cases open for a total of 88 cases.

| Cases Open       |           |
|------------------|-----------|
| Patient Care     | 78        |
| Non-Patient Care | 10        |
| <b>Total</b>     | <b>88</b> |

There were 2,114 Long-Term Care Administrators licensees as of May 1, 2021. The number of current licenses are broken down by profession in the following chart.

| Current Licenses                               |              |
|------------------------------------------------|--------------|
| Acting ALF-Administrator-In-Training           | 6            |
| ALF-Administrator-In-Training                  | 84           |
| Assisted Living Facility Administrator         | 637          |
| Assisted Living Facility Preceptor             | 184          |
| NH-Administrator-in-Training                   | 72           |
| Nursing Home Administrator                     | 927          |
| Nursing Home Preceptor                         | 204          |
| <b>Total for Long-Term Care Administrators</b> | <b>2,114</b> |

There were 37 licenses issued for Long-Term Care Administrators for the month of April. The number of licenses issued are broken down by profession in the following chart.

| Licenses Issued                                |           |
|------------------------------------------------|-----------|
| Acting ALF-Administrator-In-Training           | 3         |
| ALF-Administrator-In-Training                  | 5         |
| Assisted Living Facility Administrator         | 5         |
| Assisted Living Facility Preceptor             | 3         |
| NH-Administrator-in-Training                   | 5         |
| Nursing Home Administrator                     | 14        |
| Nursing Home Preceptor                         | 2         |
| <b>Total for Long-Term Care Administrators</b> | <b>37</b> |

## Long-Term Care Administrators Monthly Snapshot for May 2021

Long-Term Care Administrators has received more cases in May than closed. Long-Term Care Administrators has closed 5 patient care cases and 4 non-patient care cases for a total of 9 cases.

| Cases Closed     |          |
|------------------|----------|
| Patient Care     | 5        |
| Non-Patient Care | 4        |
| <b>Total</b>     | <b>9</b> |

The board has received 9 patient care cases and 3 non-patient care cases for a total of 12 cases.

| Cases Received   |           |
|------------------|-----------|
| Patient Care     | 9         |
| Non-Patient Care | 3         |
| <b>Total</b>     | <b>12</b> |

As of May 31 2021, there are 83 patient care cases open and 9 non-patient care cases open for a total of 92 cases.

| Cases Open       |           |
|------------------|-----------|
| Patient Care     | 83        |
| Non-Patient Care | 9         |
| <b>Total</b>     | <b>92</b> |

There are 2,133 Long-Term Care Administrators licensees as of June 1, 2021. The number of current licenses are broken down by profession in the following chart.

| Current Licenses                               |              |
|------------------------------------------------|--------------|
| Acting ALF-Administrator-In-Training           | 5            |
| ALF-Administrator-In-Training                  | 83           |
| Assisted Living Facility Administrator         | 643          |
| Assisted Living Facility Preceptor             | 187          |
| NH-Administrator-in-Training                   | 77           |
| Nursing Home Administrator                     | 931          |
| Nursing Home Preceptor                         | 207          |
| <b>Total for Long-Term Care Administrators</b> | <b>2,133</b> |

There were 20 licenses issued for Long-Term Care Administrators for the month of May. The number of licenses issued are broken down by profession in the following chart.

| Licenses Issued                                |           |
|------------------------------------------------|-----------|
| ALF-Administrator-In-Training                  | 6         |
| Assisted Living Facility Administrator         | 4         |
| NH-Administrator-in-Training                   | 5         |
| Nursing Home Administrator                     | 4         |
| Nursing Home Preceptor                         | 1         |
| <b>Total for Long-Term Care Administrators</b> | <b>20</b> |

## Long-Term Care Administrators Monthly Snapshot for June 2021

Long-Term Care Administrators received more cases in June than closed. Long-Term Care Administrators closed 6 patient care cases and 1 non-patient care case for a total of 7 cases.

| Cases Closed     |          |
|------------------|----------|
| Patient Care     | 6        |
| Non-Patient Care | 1        |
| <b>Total</b>     | <b>7</b> |

The board received 7 patient care cases and 2 non-patient care cases for a total of 9 cases.

| Cases Received   |          |
|------------------|----------|
| Patient Care     | 7        |
| Non-Patient Care | 2        |
| <b>Total</b>     | <b>9</b> |

As of June 30 2021, there were 84 patient care cases open and 10 non-patient care cases open for a total of 94 cases.

| Cases Open       |           |
|------------------|-----------|
| Patient Care     | 84        |
| Non-Patient Care | 10        |
| <b>Total</b>     | <b>94</b> |

There were 2,152 Long-Term Care Administrators licensees as of July 1, 2021. The number of current licenses are broken down by profession in the following chart.

| Current Licenses                               |              |
|------------------------------------------------|--------------|
| Acting ALF-Administrator-In-Training           | 6            |
| ALF-Administrator-In-Training                  | 86           |
| Assisted Living Facility Administrator         | 648          |
| Assisted Living Facility Preceptor             | 188          |
| NH Administrator-In-Training                   | 72           |
| Nursing Home Administrator                     | 943          |
| Nursing Home Preceptor                         | 209          |
| <b>Total for Long-Term Care Administrators</b> | <b>2,152</b> |

There were 21 licenses issued for Long-Term Care Administrators for the month of June. The number of licenses issued are broken down by profession in the following chart.

| Licenses Issued                                |           |
|------------------------------------------------|-----------|
| Acting ALF-Administrator-In-Training           | 2         |
| ALF-Administrator-In-Training                  | 7         |
| Assisted Living Facility Administrator         | 1         |
| Assisted Living Facility Preceptor             | 2         |
| NH-Administrator-in-Training                   | 3         |
| Nursing Home Administrator                     | 6         |
| <b>Total for Long-Term Care Administrators</b> | <b>21</b> |

## Long Term Care Administrators Monthly Snapshot for July 2021

Long Term Care Administrators closed more cases in July than received. Long Term Care Administrators closed 6 patient care cases and 1 non-patient care case for a total of 7 cases.

| Cases Closed     |          |
|------------------|----------|
| Patient Care     | 6        |
| Non-Patient Care | 1        |
| <b>Total</b>     | <b>7</b> |

The board received 1 patient care case and 1 non-patient care case for a total of 2 cases.

| Cases Received   |          |
|------------------|----------|
| Patient Care     | 1        |
| Non-Patient Care | 1        |
| <b>Total</b>     | <b>2</b> |

As of July 30 2021, there were 80 patient care cases open and 10 non-patient care cases open for a total of 90 cases.

| Cases Open       |           |
|------------------|-----------|
| Patient Care     | 80        |
| Non-Patient Care | 10        |
| <b>Total</b>     | <b>90</b> |

There were 2,177 Long Term Care Administrators licenses as of August 1, 2021. The number of current licenses are broken down by profession in the following chart.

| Current Licenses                               |              |
|------------------------------------------------|--------------|
| Acting ALF-Administrator-In-Training           | 5            |
| ALF-Administrator-In-Training                  | 88           |
| Assisted Living Facility Administrator         | 655          |
| Assisted Living Facility Preceptor             | 190          |
| NH-Administrator-in-Training                   | 78           |
| Nursing Home Administrator                     | 949          |
| Nursing Home Preceptor                         | 212          |
| <b>Total for Long-Term Care Administrators</b> | <b>2,177</b> |

There were 27 licenses issued for Long Term Care Administrators for the month of July. The number of licenses issued are broken down by profession in the following chart.

| Licenses Issued                                |           |
|------------------------------------------------|-----------|
| ALF-Administrator-In-Training                  | 3         |
| Assisted Living Facility Administrator         | 6         |
| Assisted Living Facility Preceptor             | 2         |
| NH-Administrator-in-Training                   | 9         |
| Nursing Home Administrator                     | 4         |
| Nursing Home Preceptor                         | 3         |
| <b>Total for Long-Term Care Administrators</b> | <b>27</b> |



## Long-Term Care Administrators Monthly Snapshot for August 2021

Long-Term Care Administrators closed more cases in August than received. Long-Term Care Administrators closed 1 patient care case and 3 non-patient care cases for a total of 4 cases.

| Cases Closed     |          |
|------------------|----------|
| Patient Care     | 1        |
| Non-Patient Care | 3        |
| <b>Total</b>     | <b>4</b> |

The board received 1 patient care case and 1 non-patient care case for a total of 2 cases.

| Cases Received   |          |
|------------------|----------|
| Patient Care     | 1        |
| Non-Patient Care | 1        |
| <b>Total</b>     | <b>2</b> |

As of August 31 2021, there were 82 patient care cases open and 10 non-patient care cases open for a total of 92 cases.

| Cases Open       |           |
|------------------|-----------|
| Patient Care     | 82        |
| Non-Patient Care | 10        |
| <b>Total</b>     | <b>92</b> |

There were 2,200 Long-Term Care Administrators licensees as of September 1, 2021. The number of current licenses are broken down by profession in the following chart.

| Current Licenses                               |              |
|------------------------------------------------|--------------|
| Acting ALF-Administrator-In-Training           | 7            |
| ALF-Administrator-In-Training                  | 88           |
| Assisted Living Facility Administrator         | 659          |
| Assisted Living Facility Preceptor             | 196          |
| NH-Administrator-in-Training                   | 72           |
| Nursing Home Administrator                     | 962          |
| Nursing Home Preceptor                         | 216          |
| <b>Total for Long-Term Care Administrators</b> | <b>2,200</b> |

There were 38 licenses issued for Long-Term Care Administrators for the month of August. The number of licenses issued are broken down by profession in the following chart.

| License Issued                                 |           |
|------------------------------------------------|-----------|
| Acting ALF-Administrator-In-Training           | 2         |
| ALF-Administrator-In-Training                  | 11        |
| Assisted Living Facility Administrator         | 3         |
| Assisted Living Facility Preceptor             | 5         |
| NH-Administrator-in-Training                   | 6         |
| Nursing Home Administrator                     | 10        |
| Nursing Home Preceptor                         | 1         |
| <b>Total for Long-Term Care Administrators</b> | <b>38</b> |

# Legislative and Regulatory Report

**Report on Regulatory Actions  
Board of Long-Term Care Administrators  
(as of September 7, 2021)**

| Board                |                                                                               | Board of Long-Term Care Administrators                                                                                                                            |
|----------------------|-------------------------------------------------------------------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| Chapter              | Action / Stage Information                                                    |                                                                                                                                                                   |
| [18 VAC 95 - 30<br>] | Regulations Governing the Practice of Assisted Living Facility Administrators | <a href="#">Recommendations of RAP on qualifications for licensure [Action 5471]</a><br><br><b>NOIRA</b> - Register Date: 3/1/21<br>Comment period ended: 3/31/21 |

# Board Discussion and Actions

# Virginia Board of Long-Term Care Administrators

## Meetings Held with Electronic Participation

### **Purpose:**

To establish a written policy for holding meetings of the Board of Long-Term Care Administrators with electronic participation by some of its members and the public.

### **Policy:**

This policy for conducting a meeting with electronic participation shall be in accordance with § 2.2-3708.2 of the Code of Virginia.

### **Authority:**

§ [2.2-3708.2](#). Meetings held through electronic communication means.

*A. The following provisions apply to all public bodies:*

*1. Subject to the requirements of subsection C, all public bodies may conduct any meeting wherein the public business is discussed or transacted through electronic communication means if, on or before the day of a meeting, a member of the public body holding the meeting notifies the chair of the public body that:*

*a. Such member is unable to attend the meeting due to (i) a temporary or permanent disability or other medical condition that prevents the member's physical attendance or (ii) a family member's medical condition that requires the member to provide care for such family member, thereby preventing the member's physical attendance; or*

*b. Such member is unable to attend the meeting due to a personal matter and identifies with specificity the nature of the personal matter. Participation by a member pursuant to this subdivision b is limited each calendar year to two meetings or 25 percent of the meetings held per calendar year rounded up to the next whole number, whichever is greater.*

*2. If participation by a member through electronic communication means is approved pursuant to subdivision 1, the public body holding the meeting shall record in its minutes the remote location from which the member participated; however, the remote location need not be open to the public. If participation is approved pursuant to subdivision 1 a, the public body shall also include in its minutes the fact that the member participated through electronic communication means due to (i) a temporary or permanent disability or other medical condition that prevented the member's physical attendance or (ii) a family member's medical condition that required the member to provide care for such family member, thereby preventing the member's physical attendance. If participation is approved pursuant to subdivision 1 b, the public body shall also include in its minutes the specific nature of the personal matter cited by the member.*

*If a member's participation from a remote location pursuant to subdivision 1 b is disapproved because such participation would violate the policy adopted pursuant to subsection C, such disapproval shall be recorded in the minutes with specificity.*

3. Any public body, or any joint meetings thereof, may meet by electronic communication means without a quorum of the public body physically assembled at one location when the Governor has declared a state of emergency in accordance with § [44-146.17](#) or the locality in which the public body is located has declared a local state of emergency pursuant to § [44-146.21](#), provided that (i) the catastrophic nature of the declared emergency makes it impracticable or unsafe to assemble a quorum in a single location and (ii) the purpose of the meeting is to provide for the continuity of operations of the public body or the discharge of its lawful purposes, duties, and responsibilities. The public body convening a meeting in accordance with this subdivision shall:

- a. Give public notice using the best available method given the nature of the emergency, which notice shall be given contemporaneously with the notice provided to members of the public body conducting the meeting;
- b. Make arrangements for public access to such meeting through electronic communication means, including videoconferencing if already used by the public body;
- c. Provide the public with the opportunity to comment at those meetings of the public body when public comment is customarily received; and
- d. Otherwise comply with the provisions of this chapter.

The nature of the emergency, the fact that the meeting was held by electronic communication means, and the type of electronic communication means by which the meeting was held shall be stated in the minutes.

The provisions of this subdivision 3 shall be applicable only for the duration of the emergency declared pursuant to § [44-146.17](#) or [44-146.21](#).

B. The following provisions apply to regional public bodies:

1. Subject to the requirements in subsection C, regional public bodies may also conduct any meeting wherein the public business is discussed or transacted through electronic communication means if, on the day of a meeting, a member of a regional public body notifies the chair of the public body that such member's principal residence is more than 60 miles from the meeting location identified in the required notice for such meeting.
2. If participation by a member through electronic communication means is approved pursuant to this subsection, the public body holding the meeting shall record in its minutes the remote location from which the member participated; however, the remote location need not be open to the public.

If a member's participation from a remote location is disapproved because such participation would violate the policy adopted pursuant to subsection C, such disapproval shall be recorded in the minutes with specificity.

C. Participation by a member of a public body in a meeting through electronic communication means pursuant to subdivisions A 1 and 2 and subsection B shall be authorized only if the following conditions are met:

1. The public body has adopted a written policy allowing for and governing participation of its members by electronic communication means, including an approval process for such participation, subject to the express limitations imposed by this section. Once adopted, the policy shall be applied strictly and uniformly, without exception, to the entire membership and without regard to the identity of the member requesting remote participation or the matters that will be considered or voted on at the meeting;
2. A quorum of the public body is physically assembled at one primary or central meeting location; and

3. The public body makes arrangements for the voice of the remote participant to be heard by all persons at the primary or central meeting location.

D. The following provisions apply to state public bodies:

1. Except as provided in subsection D of § [2.2-3707.01](#), state public bodies may also conduct any meeting wherein the public business is discussed or transacted through electronic communication means, provided that (i) a quorum of the public body is physically assembled at one primary or central meeting location, (ii) notice of the meeting has been given in accordance with subdivision 2, and (iii) members of the public are provided a substantially equivalent electronic communication means through which to witness the meeting. For the purposes of this subsection, "witness" means observe or listen.

If a state public body holds a meeting through electronic communication means pursuant to this subsection, it shall also hold at least one meeting annually where members in attendance at the meeting are physically assembled at one location and where no members participate by electronic communication means.

2. Notice of any regular meeting held pursuant to this subsection shall be provided at least three working days in advance of the date scheduled for the meeting. Notice, reasonable under the circumstance, of special, emergency, or continued meetings held pursuant to this section shall be given contemporaneously with the notice provided to members of the public body conducting the meeting. For the purposes of this subsection, "continued meeting" means a meeting that is continued to address an emergency or to conclude the agenda of a meeting for which proper notice was given.

The notice shall include the date, time, place, and purpose for the meeting; shall identify the primary or central meeting location and any remote locations that are open to the public pursuant to subdivision 4; shall include notice as to the electronic communication means by which members of the public may witness the meeting; and shall include a telephone number that may be used to notify the primary or central meeting location of any interruption in the telephonic or video broadcast of the meeting. Any interruption in the telephonic or video broadcast of the meeting shall result in the suspension of action at the meeting until repairs are made and public access is restored.

3. A copy of the proposed agenda and agenda packets and, unless exempt, all materials that will be distributed to members of a public body for a meeting shall be made available for public inspection at the same time such documents are furnished to the members of the public body conducting the meeting.

4. Public access to the remote locations from which additional members of the public body participate through electronic communication means shall be encouraged but not required. However, if three or more members are gathered at the same remote location, then such remote location shall be open to the public.

5. If access to remote locations is afforded, (i) all persons attending the meeting at any of the remote locations shall be afforded the same opportunity to address the public body as persons attending at the primary or central location and (ii) a copy of the proposed agenda and agenda packets and, unless exempt, all materials that will be distributed to members of the public body for the meeting shall be made available for inspection by members of the public attending the meeting at any of the remote locations at the time of the meeting.

6. The public body shall make available to the public at any meeting conducted in accordance with this subsection a public comment form prepared by the Virginia Freedom of Information Advisory Council in accordance with § [30-179](#).

7. Minutes of all meetings held by electronic communication means shall be recorded as required by § 2.2-3707. Votes taken during any meeting conducted through electronic communication means shall be recorded by name in roll-call fashion and included in the minutes. For emergency meetings held by electronic communication means, the nature of the emergency shall be stated in the minutes.

8. Any authorized state public body that meets by electronic communication means pursuant to this subsection shall make a written report of the following to the Virginia Freedom of Information Advisory Council by December 15 of each year:

a. The total number of meetings held that year in which there was participation through electronic communication means;

b. The dates and purposes of each such meeting;

c. A copy of the agenda for each such meeting;

d. The primary or central meeting location of each such meeting;

e. The types of electronic communication means by which each meeting was held;

f. If possible, the number of members of the public who witnessed each meeting through electronic communication means;

g. The identity of the members of the public body recorded as present at each meeting, and whether each member was present at the primary or central meeting location or participated through electronic communication means;

h. The identity of any members of the public body who were recorded as absent at each meeting and any members who were recorded as absent at a meeting but who monitored the meeting through electronic communication means;

i. If members of the public were granted access to a remote location from which a member participated in a meeting through electronic communication means, the number of members of the public at each such remote location;

j. A summary of any public comment received about the process of conducting a meeting through electronic communication means; and

k. A written summary of the public body's experience conducting meetings through electronic communication means, including its logistical and technical experience.

E. Nothing in this section shall be construed to prohibit the use of interactive audio or video means to expand public participation.

#### **Procedures:**

1. In order to conduct a meeting with electronic participation, a quorum of the board or a committee of the board must be physically present at a central location.
2. If a quorum is attained, one or more members of the board or committee may participate electronically if, on or before the day of a meeting, the member notifies the chair and the executive director that he/she is unable to attend the meeting due to: 1) a temporary or permanent disability or other medical condition that prevents the member's physical attendance; 2) a family member's medical condition that requires the member to provide care for such family member, thereby preventing the member's physical attendance; or 3) a personal matter, identifying with specificity the nature of the personal matter. Attendance by a member electronically for personal reasons is limited to two meetings per calendar year or no more than 25% of meetings held.



3. Participation by a member through electronic communication means must be approved by the board chair or president.
4. The board or committee holding the meeting shall record in its minutes the remote location from which the member participated; however, the remote location does not need to be open to the public.
5. The board or committee shall also include in its minutes the fact that the member participated through electronic communication means due to a temporary or permanent disability or other medical condition that prevented the member's physical attendance or if the member participated electronically due to a personal matter, the minutes shall state the specific nature of the personal matter cited by the member. If a member's participation from a remote location is disapproved because it would violate this policy, it must be recorded in the minutes with specificity.
6. If a board or committee holds a meeting through electronic communication, it must also hold at least one meeting annually where members are in attendance at the central location and no members participate electronically.
7. Notice of a meeting to be conducted electronically, along with the agenda, should be provided to the public contemporaneously with such information being sent to board members at least three working days in advance of such meeting. Notice of special, emergency, or continued meetings must be given contemporaneously with the notice provided to members.
8. Meeting notices and agendas shall be posted on the Virginia Regulatory Townhall (which sends notice to Commonwealth Calendar and the Board's website). They should also be provided electronically to interested parties on the Board's public participation guidelines list.
9. The notice shall include the date, time, place, and purpose for the meeting; shall identify the primary meeting location; shall include notice as to the electronic communication means by which members of the public may participate in the meeting; and shall include a telephone number that may be used to notify the primary or central meeting location of any interruption in the telephonic or video broadcast of the meeting. Any interruption in the telephonic or video broadcast of the meeting shall result in the suspension of action at the meeting until repairs are made and public access is restored.
10. The board or committee must make arrangement for the voice of the remote participant(s) to be heard by all persons at the primary or central meeting location.
11. The agenda shall include a link to a public comment form prepared by the Virginia Freedom of Information Advisory Council in accordance with § 30-179 to allow members of the public to assess their experience with participation in the electronic meeting.

**Form:**

Link to Public comment form from the Freedom of Information Council  
<http://foiacouncil.dls.virginia.gov/sample%20letters/welcome.htm>

**Adopted on (date):** October \_\_, 2021

DRAFT

Consideration of  
Recommendations from  
Legislative/Regulatory  
Committee and  
Adoption of Proposed  
Regulations

**Project 6286 - NOIRA**

**Board Of Long-Term Care Administrators**

**Recommendations of RAP on qualifications for licensure**

Chapter 20

Regulations Governing the Practice of Nursing Home Administrators

**18VAC95-20-175. Continuing education requirements.**

A. In order to renew a nursing home administrator license, an applicant shall attest on his renewal application to completion of 20 hours of approved continuing education for each renewal year.

1. Up to 10 of the 20 hours may be obtained through Internet or self-study courses and up to 10 continuing education hours in excess of the number required may be transferred or credited to the next renewal year.

2. Up to two hours of the 20 hours required for annual renewal may be satisfied through delivery of services, without compensation, to low-income individuals receiving health services through a local health department or a free clinic organized in whole or primarily for the delivery of those services. One hour of continuing education may be credited for one hour of providing such volunteer services, as documented by the health department or free clinic.

3. At least two hours of continuing education for each renewal year shall relate to the care of residents with mental or cognitive impairments, including Alzheimer's disease and dementia.

4. A licensee who serves as the registered preceptor in an approved AIT or Assisted Living Facility AIT program may receive one hour of continuing education credit for each week of training up to a maximum of 10 hours of self-study course credit for each renewal year.

~~3.~~ 5. A licensee is exempt from completing continuing education requirements and considered in compliance on the first renewal date following initial licensure.

B. In order for continuing education to be approved by the board, it shall (i) be related to health care administration and shall be approved or offered by NAB, an accredited institution, or a government agency or (ii) as provided in subdivision A 2 of this section.

C. Documentation of continuing education.

1. The licensee shall retain in his personal files for a period of three renewal years complete documentation of continuing education including evidence of attendance or participation as provided by the approved sponsor for each course taken.

2. Evidence of attendance shall be an original document provided by the approved sponsor and shall include:

a. Date the course was taken;

b. Hours of attendance or participation;

c. Participant's name; and

d. Signature of an authorized representative of the approved sponsor.

3. If contacted for an audit, the licensee shall forward to the board by the date requested a signed affidavit of completion on forms provided by the board and evidence of attendance or participation as provided by the approved sponsor.

D. The board may grant an extension of up to one year or an exemption for all or part of the continuing education requirements due to circumstances beyond the control of the administrator,

such as a certified illness, a temporary disability, mandatory military service, or officially declared disasters. The request for an extension shall be received in writing and granted by the board prior to the renewal date.

**18VAC95-20-310. Required hours of training.**

A. The AIT program shall consist of 2,000 hours of continuous training in a facility as prescribed in 18VAC95-20-330 to be completed within 24 months. An extension may be granted by the board on an individual case basis. The board may reduce the required hours for applicants with certain qualifications as prescribed in subsection B and C of this section.

B. An AIT applicant with prior health care work experience may request approval to receive a maximum 1,000 hours of credit toward the total 2,000 hours as follows:

1. The applicant shall have been employed full time for four of the past five consecutive years immediately prior to application as an assistant administrator or director of nursing in a training facility as prescribed in 18VAC95-20-330, or as the licensed administrator of an assisted living facility;
2. The applicant with experience as a hospital administrator shall have been employed full time for three of the past five years immediately prior to application as a hospital administrator-of-record or an assistant hospital administrator in a hospital setting having responsibilities in all of the following areas:
  - a. Regulatory;
  - b. Fiscal;
  - c. Supervisory;
  - d. Personnel; and
  - e. Management; or

3. The applicant who holds a license as a registered nurse shall have held an administrative level supervisory position for at least four of the past five consecutive years, in a training facility as prescribed in 18VAC95-20-330.

C. An AIT applicant with the following educational qualifications shall meet these requirements:

1. An applicant with a master's or a baccalaureate degree in a health care-related field that meets the requirements of 18VAC95-20-221 with no internship shall complete 320 hours in an AIT program;

2. An applicant with a master's degree in a field other than health care shall complete 1,000 hours in an AIT program;

3. An applicant with a baccalaureate degree in a field other than health care shall complete 1,500 hours in an AIT program; or

4. An applicant with 60 semester hours of education in an accredited college or university shall complete 2,000 hours in an AIT program.

D. An AIT shall be required to serve weekday, evening, night and weekend shifts and to receive training in all areas of nursing home operation. An AIT shall receive credit for no more than 40 hours of training per week.

E. An AIT shall not receive credit for hours spent in performance of one's duties as an employee of a training facility.

F. An AIT shall complete training on the care of residents with cognitive or mental impairments, including Alzheimer's disease and dementia.

**18VAC95-20-340. Supervision of trainees.**

A. Training shall be under the supervision of a preceptor who is registered or recognized by a licensing board.

B. A preceptor may supervise no more than two AIT's at any one time.

C. A preceptor shall:

1. Provide direct instruction, planning, and evaluation in the training facility;
2. Shall be routinely present with the trainee for on-site supervision in the training facility as appropriate to the experience and training of the AIT and the needs of the residents in the facility; and
3. Shall continually evaluate the development and experience of the AIT to determine specific areas in the Domains of Practice that need to be addressed.

**18VAC95-20-390. Training plan.**

Prior to the beginning of the AIT program, the preceptor shall develop and submit for board approval a training plan that shall include and be designed around the specific training needs of the administrator-in-training. The training plan shall address the Domains of Practice approved by NAB that is in effect at the time the training program is submitted for approval. An AIT program shall include training in each of the learning areas ~~in the Domains of Practice~~ as outlined in the NAB AIT Manual.

**18VAC95-20-400. Reporting requirements.**

A. The preceptor shall maintain progress reports on forms prescribed by the board for each month of training. The preceptor shall document in the progress report evidence of on-site supervision of the AIT training.



B. The AIT's ~~certificate~~ final report of completion ~~plus~~ with the accumulated original monthly reports shall be submitted by the preceptor to the board within 30 days following the completion of the AIT program.

## Chapter 30

### Regulations Governing the Practice of Assisted Living Facility Administrators

#### **18VAC95-30-70. Continuing education requirements.**

A. In order to renew an assisted living administrator license, an applicant shall attest on his renewal application to completion of 20 hours of approved continuing education for each renewal year.

1. Up to 10 of the 20 hours may be obtained through Internet or self-study courses and up to 10 continuing education hours in excess of the number required may be transferred or credited to the next renewal year.

2. Up to two hours of the 20 hours required for annual renewal may be satisfied through delivery of services, without compensation, to low-income individuals receiving health services through a local health department or a free clinic organized in whole or primarily for the delivery of those services. One hour of continuing education may be credited for one hour of providing such volunteer services, as documented by the health department or free clinic.

3. At least two hours of continuing education for each renewal year shall relate to the care of residents with mental or cognitive impairments, including Alzheimer's disease and dementia.

4. A licensee who serves as the registered preceptor in an approved ALF AIT program may receive one hour of continuing education credit for each week of training up to a maximum of 10 hours of self-study course credit for each renewal year.

~~3.~~ 5. A licensee is exempt from completing continuing education requirements for the first renewal following initial licensure in Virginia.

B. In order for continuing education to be approved by the board, it shall (i) be related to the Domains of Practice for residential care/assisted living and approved or offered by NAB, an accredited educational institution, or a governmental agency or (ii) be as provided in subdivision A 2 of this section.

C. Documentation of continuing education.

1. The licensee shall retain in his personal files for a period of three renewal years complete documentation of continuing education including evidence of attendance or participation as provided by the approved sponsor for each course taken.

2. Evidence of attendance shall be an original document provided by the approved sponsor and shall include:

a. Date the course was taken;

b. Hours of attendance or participation;

c. Participant's name; and

d. Signature of an authorized representative of the approved sponsor.

3. If contacted for an audit, the licensee shall forward to the board by the date requested a signed affidavit of completion on forms provided by the board and evidence of attendance or participation as provided by the approved sponsor.

D. The board may grant an extension of up to one year or an exemption for all or part of the continuing education requirements due to circumstances beyond the control of the administrator, such as a certified illness, a temporary disability, mandatory military service, or officially declared

disasters. The request for an extension shall be submitted in writing and granted by the board prior to the renewal date.

**18VAC95-30-100. Educational and training requirements for initial licensure.**

A. To be qualified for initial licensure as an assisted living facility administrator, an applicant shall hold a high school diploma or general education diploma (GED) and hold one of the following qualifications:

1. Administrator-in-training program.

a. Complete at least 30 semester hours of postsecondary education in an accredited college or university ~~in any subject~~ with at least 15 of the 30 semester hours in business or human services or a combination thereof and 640 hours in an ALF AIT program as specified in 18VAC95-30-150;

b. Complete an educational program as a licensed practical nurse and hold a current, unrestricted license or multistate licensure privilege and 640 hours in an ALF AIT program;

c. Complete an educational program as a registered nurse and hold a current, unrestricted license or multistate licensure privilege and 480 hours in an ALF AIT program;

d. Complete at least 30 semester hours in an accredited college or university with courses in the content areas of (i) client/resident care, (ii) human resources management, (iii) financial management, (iv) physical environment, and (v) leadership and governance, and 480 hours in an ALF AIT program;

e. Hold a master's or a baccalaureate degree in health care-related field or a comparable field that meets the requirements of subsection B of this section with no internship or practicum and 320 hours in an ALF AIT program; or

f. Hold a master's or baccalaureate degree in an unrelated field and 480 hours in an ALF AIT program; or

g. Have at least three years of health care experience, to include at least one consecutive year in a managerial or supervisory role, in a health care setting within the five years prior to application and 640 hours in an ALF AIT program. For purposes of this qualification, these definitions shall apply: (i) "health care experience" means full-time equivalency experience in providing care to residents or patients in a health care setting; (ii) "health care setting" means a licensed home health organization, licensed hospice program, licensed hospital or nursing home, licensed assisted living facility, licensed adult day program, or licensed mental health or developmental services facility; and (iii) "managerial or supervisory role" means an employment role that includes management responsibility and supervision of two or more staff.

2. Certificate program.

Hold a baccalaureate or higher degree in a field unrelated to health care from an accredited college or university and successfully complete a certificate program with a minimum of 21 semester hours study in a health care-related field that meets course content requirements of subsection B of this section from an accredited college or university and successfully complete not less than a 320-hour internship or practicum that addresses the Domains of Practice as specified in 18VAC95-30-160 in a licensed assisted living facility as part of the certificate program under the supervision of a preceptor; or

3. Degree and practical experience.

Hold a baccalaureate or higher degree in a health care-related field that meets the course content requirements of subsection B of this section from an accredited college

or university and have completed not less than a 320-hour internship or practicum that addresses the Domains of Practice as specified in 18VAC95-30-160 in a licensed assisted living facility as part of the degree program under the supervision of a preceptor.

B. To meet the educational requirements for a degree in a health care-related field, an applicant must provide an official transcript from an accredited college or university that documents successful completion of a minimum of 21 semester hours of coursework concentrated on the administration and management of health care services to include a minimum of six semester hours in the content area set out in subdivision 1 of this subsection, three semester hours in each of the content areas in subdivisions 2 through 5 of this subsection, and three semester hours for an internship or practicum.

1. Customer care, supports, and services;
2. Human resources;
3. Finance;
4. Environment;
5. Leadership and management.

**18VAC95-30-160. Required content of an ALF administrator-in-training program.**

A. Prior to the beginning of the training program, the preceptor shall develop and submit for board approval a training plan that shall include and be designed around the specific training needs of the administrator-in-training. The training plan shall include the tasks and the knowledge and skills required to complete those tasks as approved by NAB as the domains of practice for residential care/assisted living in effect at the time the training is being provided. An AIT program shall include training in each of the learning areas ~~in the domains of practice~~ as outlined in the NAB AIT Manual.

B. An ALF AIT shall be required to serve weekday, evening, night and weekend shifts and to receive training in all areas of an assisted living facility operation.

C. An AIT shall receive credit for no more than 40 hours of training per week.

E. With the exception of an AIT who is serving as the acting administrator, an AIT shall not receive credit for hours spent in performance of one's duties as an employee of a training facility.

D. An ALF AIT shall complete training on the care of residents with cognitive or mental impairments, including Alzheimer's disease and dementia.

**18VAC95-30-170. Training facilities.**

A. Training in an ALF AIT program or for an internship shall be conducted only in:

1. An assisted living facility or unit licensed by the Virginia Board of Social Services or by a similar licensing body in another jurisdiction;
2. An assisted living facility owned or operated by an agency of any city, county, or the Commonwealth or of the United States government; or
3. An assisted living unit located in and operated by a licensed hospital as defined in § 32.1-123 of the Code of Virginia, a state-operated hospital, or a hospital licensed in another jurisdiction.

B. Training in an ALF AIT program or for an internship shall not be conducted in:

1. A new ALF AIT program or internship shall not be conducted in a An assisted living facility with a provisional license as determined by the Department of Social Services in which the AIT program is a new ALF AIT program;

2. An assisted living facility with a conditional license as determined by the Department of Social Services in which the AIT applicant is the owner of the facility;

3. A facility that is licensed as residential only and does not require an administrator licensed by the Board of Long-Term Care Administrators; or

4. An assisted living facility with a licensed resident capacity of less than 20 residents.

**18VAC95-30-180. Preceptors.**

A. Training in an ALF AIT program shall be under the supervision of a preceptor who is registered or recognized by Virginia or a similar licensing board in another jurisdiction.

B. To be registered by the board as a preceptor, a person shall:

1. Hold a current, unrestricted Virginia assisted living facility administrator or nursing home administrator license;
2. Be employed full time as an administrator in a training facility for a minimum of two of the past four years immediately prior to registration or be a regional administrator with on-site supervisory responsibilities for a training facility;
3. Provide evidence that he has completed the online preceptor training course offered by NAB; and
4. Submit an application and fee as prescribed in 18VAC95-30-40. The board may waive such application and fee for a person who is already approved as a preceptor for nursing home licensure.

C. A preceptor shall:

1. Provide direct instruction, planning, and evaluation;
2. Be routinely present ~~with~~ for on-site supervision of the trainee in the training facility as appropriate to the experience and training of the ALF AIT and the needs of the residents in the facility; and

3. Continually evaluate the development and experience of the trainee to determine specific areas needed for concentration.

D. A preceptor may supervise no more than two trainees at any one time.

E. A preceptor for a person who is serving as an acting administrator while in an ALF AIT program shall be present in the training facility for face-to-face instruction and review of the trainee's performance for a minimum of four hours per week.

F. To renew registration as a preceptor, a person shall:

1. Hold a current, unrestricted Virginia assisted living facility or nursing home license and be employed by or have an a written agreement with a training facility for a preceptorship; and

2. Meet the renewal requirements of 18VAC95-30-60.

**18VAC95-30-190. Reporting requirements.**

A. The preceptor shall maintain progress reports on forms prescribed by the board for each month of training. The preceptor shall document in the progress report evidence of on-site supervision of the AIT training. For a person who is serving as an acting administrator while in an ALF AIT program, the preceptor shall include in the progress report evidence of face-to-face instruction and review for a minimum of ~~two~~ four hours per week.

B. The trainee's ~~certification~~ final report of completion ~~plus~~ with the accumulated original monthly reports shall be submitted by the preceptor to the board within 30 days following the completion of the program.



# Readoption of Guidance Documents

- 95-2, Procedures for Auditing Continuing Education
- 95-4, Board Policy on the Use of Confidential Consent Agreements

## Virginia Board of Long-Term Care Administrators

### Procedures for Auditing Continuing Education

A. The Board of Long Term-Care Administrators at the Department of Health Professions may audit a random sample of licensees to investigate compliance with the Board's continuing education ("CE") requirements. The Board may also audit active licensees, who by terms of a Confidential Consent Agreement ("CCA") or Board Order, are required to take CE courses in addition to the continuing education requirements for renewal of a license.

B. Board staff will review each audit report and either:

1. Send an acknowledgement letter of fulfillment of the continuing education requirements, or
2. Open a case for probable cause.

C. Once a case is opened for probable cause, Board staff may:

1. Issue a CCA if the licensee: a) was truthful in responding to the CE attestation on renewal; b) has not previously been found in violation of CE requirements; and c) is missing 10 hours or less of the 20 hours required for renewal. The CCA may require the licensee to submit proof of completion of the missing contact hours(s) within 90 days of the effective date of the CCA. Such contact hours cannot be used toward fulfillment of the next annual CE requirement for renewal.

2. Issue a pre-hearing consent order ("PHCO") if the licensee: a) was not truthful in responding to the CE attestation on renewal; b) has previously been found in violation of CE requirements; or c) is missing more than 10 hours of the 20 hours required for renewal. The following sanctions may apply:

(a) Monetary penalty of \$100 per missing contact hour, up to a maximum of \$1,000.

(b) Monetary penalty of \$300 for a fraudulent renewal attestation.

The PHCO may require submission of proof of completion of the missing contact hours within 90 days of entry of the order. Such contact hours cannot be used toward fulfillment of the next annual CE requirement for renewal.

D. The case will be referred to an informal fact-finding conference if the licensee:

1. Fails to respond to the audit or does not sign the CCA or PHCO that is offered; or
2. Has previously been disciplined pursuant to a Board Order for not meeting the CE requirements.

## **Board of Long-Term Care Administrators**

### **CONFIDENTIAL CONSENT AGREEMENTS**

Virginia Code § 54.1-2400(14) authorizes the health regulatory boards to resolve certain allegations of practitioner misconduct by means of a Confidential Consent Agreement (“CCA”). This agreement may be used by a board in lieu of public discipline, but only in cases involving minor misconduct and non-practice related infractions, where there is little or no injury to a patient or the public, and little likelihood of repetition by the practitioner.

A CCA shall not be used if the board determines there is probable cause to believe the practitioner has (i) demonstrated gross negligence or intentional misconduct in the care of patients or (ii) conducted his/her practice in such a manner as to be a danger to the health and welfare of patients or the public.

A CCA shall be considered neither a notice nor an order of a health regulatory board, both of which are public documents. The acceptance and content of a CCA shall not be disclosed by either the board or the practitioner who is the subject of the agreement.

A CCA may be offered and accepted at any time prior to the issuance of a notice of informal conference by the board. By law, the agreement document must include findings of fact and may include an admission or a finding of a violation. A CCA may be considered by the board in future disciplinary proceedings. A practitioner may only enter into two confidential consent agreements involving a standard of care violation within a 10-year period. The practitioner shall receive public discipline for any subsequent violation within the 10-year period following the entry of two CCAs unless the board finds that there are sufficient facts and circumstances to rebut the presumption that such further disciplinary action should be made public.

**Violations of regulation or statute that may qualify for resolution by a Confidential Consent Agreement include, but are not limited to:**

- First violation regarding continuing education requirements (see Guidance Document 95-2).
- First violation of minor record keeping requirements.
- Inadvertent failure to report incidents as required by facility licensure regulations and the failure to report did not place residents at risk.

# Revisions to Guidance Documents

- 95-12, Guidelines for Processing Applications for Licensure: Examination, Endorsement and Reinstatement
- 95-13, Guidance on Completion of Continuing Education

## Virginia Board of Long Term Care Administrators

### Guidelines for Processing Applications for Licensure: Examination, Endorsement and Reinstatement

Applicants for licensure or registration by examination, endorsement and reinstatement who meet the qualifications as set forth in the law and regulations shall be issued a license, registration, or certificate pursuant to authority delegated to the Executive Director of the Board of Long Term Care Administrators as specified in the Bylaws of the Board. (*See* Article VII, Bylaws.)

An applicant whose license, registration, or certificate has been revoked or suspended for any reason other than nonrenewal by another jurisdiction is not eligible for licensure or certification in Virginia unless the credential has been reinstated by the jurisdiction which revoked or suspended it. (Va. Code § 54.1-2408.) A suspension or revocation by another jurisdiction that has been stayed on terms is not considered to be reinstated for purposes of Va. Code § 54.1-2408.

Affirmative responses to any questions on applications for licensure, registration, or certification that might constitute grounds for the Board to refuse to admit a candidate to an examination, refuse to issue a license, registration, or certificate, or impose sanction shall be referred to the Board Chair for guidance on how to proceed.

A criminal conviction for any felony or any misdemeanor involving abuse, neglect, or moral turpitude may cause an applicant to be denied licensure or registration. (Regulations Governing the Practice of Nursing Home Administrators 18VAC95-20-470 and Regulations Governing the Practice of Assisted Living Facility Administrators 18VAC95-30-210) Each applicant, however, is considered on an individual basis, and there are no criminal convictions or impairments that are an absolute bar to licensure or registration by the Board of Long Term Care Administrators.

The Board of Long Term Care Administrators recognizes that certain criminal convictions may affect an individual's employment options after licensure or registration by the Board, including employment in certain health care settings, including nursing home and assisted living facilities, where "barrier crime" convictions may prohibit employment. (See e.g. Va. Code §§ 19.2-392.02, 32.1-126.01, 63.2-1720)

Until an individual applies for licensure, certification or registration, the Board of Long Term Care Administrators is unable to review, or consider for approval, an individual with a criminal conviction, history of action taken in another jurisdiction, or history of possible impairment. The Board has no jurisdiction until an application has been filed.

Applications for licensure, registration, and certification include questions about the applicant's history, including:

1. Any and all criminal convictions;
2. Any past action taken against the applicant in another state or jurisdiction, including denial of licensure, certification, or registration in another state or jurisdiction; and
3. Any mental or physical illness or chemical dependency condition that could interfere with the applicant's ability to practice.

Replying "yes" to any questions about convictions, past actions, or possible impairment does not mean the application will be denied. It simply means more information must be gathered and considered before

a decision can be made. Sometimes an administrative proceeding is required before a decision regarding the application can be made. The Board of Long Term Care Administrators has the ultimate authority to approve or deny an applicant for licensure, registration, or certification. (Regulations Governing the Practice of Nursing Home Administrators 18VAC95-20-470 and Regulations Governing the Practice of Assisted Living Facility Administrators 18VAC95-30-210)

**The following information will be requested from an applicant with criminal conviction:**

- A certified copy of all conviction orders (obtained from the courthouse of record);
- Evidence that all court ordered requirements were met (i.e., letter from the probation officer if on supervised probation, evidence of paid fines and restitution, etc.); and
- A letter from the applicant explaining the factual circumstances leading to the criminal offense(s).

**The following information will be requested from an applicant with past disciplinary action or licensure/certification/registration denial in another state (unrelated to criminal convictions):**

- A certified copy of the Order for disciplinary action or denial from the other state licensing entity;
- A certified copy of any subsequent actions (i.e. reinstatement), if applicable; and
- A letter from the applicant explaining the factual circumstances leading to the action or denial.

**The following information may be requested from applicants with a possible impairment:**

- Evidence of any past treatment (i.e., discharge summary from outpatient treatment and inpatient hospitalizations);
- A letter from the applicant's current treating healthcare provider(s) describing diagnosis, treatment regimen, compliance with treatment, and an analysis of the applicant's ability to practice safely; and
- A letter from the applicant explaining the factual circumstances of the condition or impairment and addressing ongoing efforts to function safely (including efforts to remain compliant with treatment, maintain sobriety, attendance at AA/NA meetings, etc.).

**The Executive Director may approve the application without referral to the Board Chair in the following cases:**

1. The applicant's history of a criminal conviction does not constitute grounds for denial (any felony or any misdemeanor involving abuse, neglect, or moral turpitude) or constitute grounds for Board action pursuant to Regulations Governing the Practice of Nursing Home Administrators 18VAC95-20-470 and Regulations Governing the Practice of Assisted Living Facility Administrators 18VAC95-30-210. (Article VII, Bylaws)
2. The applicant has a history of criminal conviction for felonies or misdemeanors involving abuse, neglect or moral turpitude, but the following criteria are met:
  - Conviction history includes only misdemeanors which are greater than 5 years old, as long as court requirements have been met;
  - If one misdemeanor conviction is less than 5 years old, the court requirements have been met, and the crime was unrelated to the license or registration sought; or
  - If the applicant was convicted of one felony more than 10 years ago, when that one felony was non-violent in nature and all court/probationary/parole requirements have been met.
3. Reported juvenile convictions.
4. Applicants with a conviction history previously reviewed and approved by the Board of Long Term Care Administrators, provided no subsequent criminal convictions exist. (Article VII, Bylaws.)

## BARRIER CRIMES

### for Licensed Assisted Living Facilities and Adult Day Care Programs

VA Code Ann. §§ 19.2-392.02; 63.2-1720; 63.2-1721

An assisted living facility or adult day care cannot hire anyone who has:

- A conviction for an offense in clause (i) of the barrier crime definition in § 19.2-392.02 of the Code.
- A licensed assisted living facility or adult day care center may hire an applicant convicted of one misdemeanor barrier crime not involving abuse or neglect, or any substantially similar offense under the laws of another jurisdiction, if five years have elapsed following the conviction.

**“Barrier crime” under Code § 19.2-392.02, Clause (i) includes:**

**Any FELONY violation of:**

| OFFENSE<br>Or Substantially Similar Offense Under the Laws of Another Jurisdiction                    | VA CODE<br>SECTION |
|-------------------------------------------------------------------------------------------------------|--------------------|
| Aiding prostitution or illicit sexual intercourse, etc.                                               | 18.2-348           |
| Brandishing a machete or other bladed weapon with intent to intimidate                                | 18.2-282.1         |
| Criminal Street Gang - Recruitment of persons for criminal street gang                                | 18.2-46.3          |
| Criminal Street Gang – Enhanced punishment for gang activity taking place in a gang-free zone         | 18.2-46.3:3        |
| Criminal Street Gang - Third or subsequent conviction of criminal street gang crimes                  | 18.2-46.3:1        |
| Criminal Street Gang Participation                                                                    | 18.2-46.2          |
| Discharging firearms or missiles within or at building or dwelling house                              | 18.2-279           |
| Pointing, holding, or brandishing firearm, air or gas operated weapon or object similar in appearance | 18.2-282           |
| Prostitution; commercial sexual conduct; commercial exploitation of a minor                           | 18.2-346.01        |
| Rioting                                                                                               | 18.2-405           |
| Setting spring gun or other deadly weapon                                                             | 18.2-281           |
| Shooting from vehicles so as to endanger persons                                                      | 18.2-286.1         |
| Stalking                                                                                              | 18.2-60.3          |
| Unlawful assembly                                                                                     | 18.2-406           |
| Using vehicles to promote prostitution or unlawful sexual intercourse                                 | 18.2-349           |
| Violation of a Protective Order                                                                       | 16.1-253.2         |
| Violation of a Protective Order                                                                       | 18.2-60.4          |
| Wearing of body armor while committing a crime                                                        | 18.2-287.2         |
| Willfully discharging firearms in public places                                                       | 18.2-280           |

**Any violation of:**

| OFFENSE<br>Or Substantially Similar Offense Under the Laws of Another Jurisdiction                                                                           | VA CODE<br>SECTION        |
|--------------------------------------------------------------------------------------------------------------------------------------------------------------|---------------------------|
| Abduction - Threatening, attempting or assisting in such abduction                                                                                           | 18.2-49                   |
| Abduction (Kidnapping)                                                                                                                                       | 18.2-47.A or<br>18.2-47.B |
| Abduction for Immoral Purposes                                                                                                                               | 18.2-48                   |
| Abuse and Neglect of Children                                                                                                                                | 18.2-371.1                |
| Abuse and Neglect of Incapacitated Adults                                                                                                                    | 18.2-369                  |
| Advocacy of change in government by force, violence or other unlawful means<br>[“coup” or “coup d’etat”]                                                     | 18.2-484                  |
| Aggressive Use of a Machine Gun                                                                                                                              | 18.2-290                  |
| <b>Arson</b>                                                                                                                                                 |                           |
| Arson – Burning Building or Structure While in Such Building or Structure with<br>Intent to Commit Felony                                                    | 18.2-82                   |
| Arson – Burning or Destroying Any Other Building or Structure                                                                                                | 18.2-80                   |
| Arson – Burning or Destroying Dwelling House, Etc.                                                                                                           | 18.2-77                   |
| Arson – Burning or Destroying Meeting House, Etc.                                                                                                            | 18.2-79                   |
| Arson – Burning or Destroying Personal Property, Standing Grain, Etc.                                                                                        | 18.2-81                   |
| Arson – Causing, Inciting, Etc. Threats to Bomb or Damage Buildings or Means of<br>Transportation; False Information as to Danger to Such Buildings, Etc.    | 18.2-84                   |
| Arson – Manufacture, Possession, Use, Etc. of Fire Bombs or Explosive Materials or<br>Devices                                                                | 18.2-85                   |
| Arson – Setting Fire to Woods, Fences, Grass, Etc.                                                                                                           | 18.2-86                   |
| Arson – Setting Off Chemical Bombs Capable of Producing Smoke in Certain<br>Public Buildings                                                                 | 18.2-87.1                 |
| Arson – Setting Woods, Etc., on Fire Intentionally Whereby Another is Damaged or<br>Jeopardized                                                              | 18.2-87                   |
| Arson – Threats to Bomb or Damage Buildings or Means of Transportation; False<br>Information as to Danger to Such Buildings, Etc.                            | 18.2-83                   |
| Arson- Carelessly Damaging Property by Fire                                                                                                                  | 18.2-88                   |
| Assault or Battery by Mob                                                                                                                                    | 18.2-42                   |
| <b>Assaults and Bodily Wounding</b>                                                                                                                          |                           |
| Assaults and Bodily Wounding – Adulteration of Food, Drink, Drugs, Cosmetics, Etc.                                                                           | 18.2-54.2                 |
| Assaults and Bodily Wounding – Aggravated Malicious Wounding                                                                                                 | 18.2-51.2                 |
| Assaults and Bodily Wounding – Allowing Access to Firearms by Children                                                                                       | 18.2-56.2                 |
| Assaults and Bodily Wounding – Assault and Battery                                                                                                           | 18.2-57                   |
| Assaults and Bodily Wounding – Assault and Battery Against a Family or<br>Household Member                                                                   | 18.2-57.2                 |
| Assaults and Bodily Wounding – Attempts to Poison                                                                                                            | 18.2-54.1                 |
| Assaults and Bodily Wounding – Bodily Injuries Caused by Prisoners, State<br>Juvenile Probationers, and State and Local Adult Probationers or Adult Parolees | 18.2-55                   |
| Assaults and Bodily Wounding – Disarming a Law-Enforcement or Correctional<br>Officer                                                                        | 18.2-57.02                |
| Assaults and Bodily Wounding – Hazing a Youth Gang Members                                                                                                   | 18.2-55.1                 |
| Assaults and Bodily Wounding – Hazing of a Student at Any School, College, or                                                                                | 18.2-56                   |



| <b>OFFENSE<br/>Or Substantially Similar Offense Under the Laws of Another Jurisdiction</b>                                                                            | <b>VA CODE<br/>SECTION</b> |
|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------------------------|
| University                                                                                                                                                            |                            |
| Assaults and Bodily Wounding – Maiming, Etc., of Another Resulting From Driving While Intoxicated                                                                     | 18.2-51.4                  |
| Assaults and Bodily Wounding – Maiming, Etc., of Another Resulting From Operating a Watercraft While Intoxicated                                                      | 18.2-51.5                  |
| Assaults and Bodily Wounding – Shooting, stabbing, etc., with Intent to Maim, Kill, Etc. by Mob                                                                       | 18.2-41                    |
| Assaults and Bodily Wounding – Malicious Bodily Injury by Means of Any Caustic Substance or Agent or Use of Any Explosive or Fire                                     | 18.2-52                    |
| Assaults and Bodily Wounding – Malicious Bodily Injury to Law-Enforcement Officers, Firefighters, Search and Rescue Personnel, or Emergency Medical Service Providers | 18.2-51.1                  |
| Assaults and Bodily Wounding – Pointing Laser at Law-Enforcement Officer                                                                                              | 18.2-57.01                 |
| Assaults and Bodily Wounding – Possession of Infectious Biological Substances or Radiological Agents                                                                  | 18.2-52.1                  |
| Assaults and Bodily Wounding – Reckless Endangerment of Others by Throwing Objects from Places Higher than One Story                                                  | 18.2-51.3                  |
| Assaults and Bodily Wounding – Reckless Handling of Firearms; Reckless Handling While Hunting                                                                         | 18.2-56.1                  |
| Assaults and Bodily Wounding – Shooting, Etc. in Committing or Attempting a Felony                                                                                    | 18.2-53                    |
| Assaults and Bodily Wounding – Shooting, Stabbing, Etc. With Intent to Maim, Kill, Etc.                                                                               | 18.2-51                    |
| Assaults and Bodily Wounding – Strangulation of Another                                                                                                               | 18.2-51.6                  |
| Assaults and Bodily Wounding – Use or Display of Firearm in Committing a Felony                                                                                       | 18.2-53.1                  |
| Burning cross on property of another or public place with intent to intimidate                                                                                        | 18.2-423                   |
| Burning object on property of another or a highway or other public place with intent to intimidate                                                                    | 18.2-423.01                |
| Carjacking                                                                                                                                                            | 18.2-58.1                  |
| Commercial sex trafficking                                                                                                                                            | 18.2-357.1                 |
| Commission of certain offenses in county, city or town declared by Governor to be in state of riot or insurrection                                                    | 18.2-413                   |
| Commission of felony by prisoners                                                                                                                                     | 53.1-203                   |
| Commission of felony while in juvenile facility or detention home                                                                                                     | 18.2-477.2                 |
| Conspiracy or incitement to riot                                                                                                                                      | 18.2-408                   |
| Conspiring to incite one race to insurrection against another race                                                                                                    | 18.2-485                   |
| Crimes Against Nature Involving Children (involving family member)                                                                                                    | 18.2-361.B                 |
| Delivery of Drugs, Firearms, Explosives, etc. to Prisoners or Committed Persons                                                                                       | 18.2-474.1                 |
| Displaying noose on property of another or a highway or other public place with intent to intimidate                                                                  | 18.2-423.2                 |
| Employing or Permitting a Minor to Assist in – Advertising, Etc., Obscene Items, Exhibitions, or Performances (included because of 18.2-379)                          | 18.2-376                   |
| Employing or Permitting a Minor to Assist in – Coercing Acceptance of Obscene Articles or Publications (included because of 18.2-379)                                 | 18.2-378                   |
| Employing or Permitting a Minor to Assist in – Unlawful Creation of an Image of Another                                                                               | 18.2-386.1                 |

| OFFENSE<br>Or Substantially Similar Offense Under the Laws of Another Jurisdiction                                                              | VA CODE<br>SECTION |
|-------------------------------------------------------------------------------------------------------------------------------------------------|--------------------|
| Employing or Permitting a Minor to Assist in – Display of Child Pornography or Grooming Video or Materials to a Child                           | 18.2-374.4         |
| Employing or Permitting a Minor to Assist in – Indecent Exposure (included because of 18.2-379)                                                 | 18.2-387           |
| Employing or Permitting a Minor to Assist in – Obscene Exhibitions and Performances (included because of 18.2-379)                              | 18.2-375           |
| Employing or Permitting a Minor to Assist in – Obscene Sexual Display (included because of 18.2-379)                                            | 18.2-387.1         |
| Employing or Permitting a Minor to Assist in – Possession, Reproduction, Distribution, Solicitation, and Facilitation of Child Pornography      | 18.2-374.1:1       |
| Employing or Permitting a Minor to Assist in – Production, Publication, Sale, Financing Etc., of Child Pornography                              | 18.2-374.1         |
| Employing or Permitting a Minor to Assist in – Production, Publication, Sale, Possession, Etc., of Obscene Items (included because of 18.2-379) | 18.2-374           |
| Employing or Permitting a Minor to Assist in – Unlawful Dissemination or Sale of Images of Another                                              | 18.2-386.2         |
| Employing or Permitting a Minor to Assist in – Use of Communications Systems to Facilitate Certain Offenses Involving Children                  | 18.2-374.3         |
| Employing or Permitting a Minor to Assist in an Act Constituting an Offense Under Article 5 (18.2-372 et seq.) of Chapter 8 of Title 18.2       | 18.2-379           |
| Enticing another into a dwelling house with intent to commit certain felonies                                                                   | 18.2-50.3          |
| Escape by persons committed to facility for sexually violent predators                                                                          | 37.2-917           |
| Escape by setting fire to jail                                                                                                                  | 18.2-480           |
| Escape from jail by force or violence without setting fire to jail (post-conviction)                                                            | 18.2-477           |
| Escape from jail or custody by force or violence without setting fire to jail (pre-conviction)                                                  | 18.2-478           |
| Escape from juvenile facility                                                                                                                   | 18.2-477.1         |
| Escape without force or violence or setting fire to jail                                                                                        | 18.2-479           |
| Extortion of money, property or pecuniary benefit                                                                                               | 18.2-59            |
| Failure to Secure Medical Attention for an Injured Child                                                                                        | 18.2-314           |
| Sexual intercourse by persons forbidden to marry; Incest                                                                                        | 18.2-366           |
| Injury to property or persons by persons unlawfully or riotously assembled                                                                      | 18.2-414           |
| <b>Murder or Manslaughter</b>                                                                                                                   |                    |
| Murder or Manslaughter – Felony Homicide                                                                                                        | 18.2-33            |
| Murder or Manslaughter – Involuntary Manslaughter                                                                                               | 18.2-36            |
| Murder or Manslaughter – Involuntary Manslaughter; Driving a Vehicle While Under the Influence                                                  | 18.2-36.1          |
| Murder or Manslaughter – Involuntary Manslaughter; Operating a Watercraft While Under the Influence                                             | 18.2-36.2          |
| Murder or Manslaughter – Killing a Fetus                                                                                                        | 18.2-32.2          |
| Murder or Manslaughter – Murder of a Pregnant Woman                                                                                             | 18.2-32.1          |
| Murder or Manslaughter – Murder, Capital                                                                                                        | 18.2-31            |
| Murder or Manslaughter – Murder, First and Second Degree                                                                                        | 18.2-32            |
| Murder or Manslaughter – Voluntary Manslaughter                                                                                                 | 18.2-35            |

| <b>OFFENSE<br/>Or Substantially Similar Offense Under the Laws of Another Jurisdiction</b>                                                                                                                                                                                                                                                                                                                                                                   | <b>VA CODE<br/>SECTION</b> |
|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------------------------|
| Taking, detaining, etc. person for prostitution, etc. or consenting thereto; human trafficking                                                                                                                                                                                                                                                                                                                                                               | 18.2-355                   |
| Penetration of mouth of child with lascivious intent                                                                                                                                                                                                                                                                                                                                                                                                         | 18.2-370.6                 |
| Placing swastika on certain property with intent to intimidate                                                                                                                                                                                                                                                                                                                                                                                               | 18.2-423.1                 |
| Possession of firearm while in possession of certain controlled substances                                                                                                                                                                                                                                                                                                                                                                                   | 18.2-308.4                 |
| Possession or Use of a Sawed-Off Shotgun or Rifle                                                                                                                                                                                                                                                                                                                                                                                                            | 18.2-300                   |
| Providing false information or failing to provide sex offender registration information                                                                                                                                                                                                                                                                                                                                                                      | 18.2-472.1                 |
| Receiving money for procuring person                                                                                                                                                                                                                                                                                                                                                                                                                         | 18.2-356                   |
| Receiving money from earnings of male or female prostitute                                                                                                                                                                                                                                                                                                                                                                                                   | 18.2-357                   |
| Robbery                                                                                                                                                                                                                                                                                                                                                                                                                                                      | 18.2-58                    |
| Sex offenses prohibiting entry onto school or other property                                                                                                                                                                                                                                                                                                                                                                                                 | 18.2-370.5                 |
| Sex offenses prohibiting proximity to children                                                                                                                                                                                                                                                                                                                                                                                                               | 18.2-370.2                 |
| Sex offenses prohibiting residing in proximity to children                                                                                                                                                                                                                                                                                                                                                                                                   | 18.2-370.3                 |
| Sex offenses prohibiting working on school property                                                                                                                                                                                                                                                                                                                                                                                                          | 18.2-370.4                 |
| <b>Sexual Assault</b>                                                                                                                                                                                                                                                                                                                                                                                                                                        |                            |
| Sexual Assault – Aggravated Sexual Battery                                                                                                                                                                                                                                                                                                                                                                                                                   | 18.2-67.3                  |
| Sexual Assault – Attempted Aggravated Sexual Battery                                                                                                                                                                                                                                                                                                                                                                                                         | 18.2-67.5                  |
| Sexual Assault – Attempted Forcible Sodomy                                                                                                                                                                                                                                                                                                                                                                                                                   | 18.2-67.5                  |
| Sexual Assault – Attempted Object Sexual Penetration                                                                                                                                                                                                                                                                                                                                                                                                         | 18.2-67.5                  |
| Sexual Assault – Attempted Rape                                                                                                                                                                                                                                                                                                                                                                                                                              | 18.2-67.5                  |
| Sexual Assault – Attempted Sexual Battery                                                                                                                                                                                                                                                                                                                                                                                                                    | 18.2-67.5                  |
| Sexual Assault – Carnal Knowledge of a Child Between 13 and 15 Years of Age                                                                                                                                                                                                                                                                                                                                                                                  | 18.2-63                    |
| Sexual Assault – Carnal Knowledge of an Inmate, Parolee, Probationer, Detainee, or Pretrial or Post Trial Offender                                                                                                                                                                                                                                                                                                                                           | 18.2-64.2                  |
| Sexual Assault – Carnal Knowledge of Certain Minors                                                                                                                                                                                                                                                                                                                                                                                                          | 18.2-64.1                  |
| Sexual Assault – Forcible Sodomy                                                                                                                                                                                                                                                                                                                                                                                                                             | 18.2-67.1                  |
| Sexual Assault – Infected Sexual Battery                                                                                                                                                                                                                                                                                                                                                                                                                     | 18.2-67.4:1                |
| Sexual Assault – Object Sexual Penetration                                                                                                                                                                                                                                                                                                                                                                                                                   | 18.2-67.2                  |
| Sexual Assault – Rape                                                                                                                                                                                                                                                                                                                                                                                                                                        | 18.2-61                    |
| Sexual Assault – Repeat offender (felony conviction after prior misdemeanor convictions of sexual battery in violation of § 18.2-67.4, attempted sexual battery in violation of § 18.2-67.5.C, a violation of § 18.2-371 involving consensual intercourse, anal intercourse, cunnilingus, fellatio, or anilingus with a child, indecent exposure of himself or procuring another to expose himself in violation of § 18.2-387, or a violation of § 18.2-130) | 18.2-67.5:1                |
| Sexual Assault – Repeat offender (life imprisonment for offense based on prior sexual assault convictions)                                                                                                                                                                                                                                                                                                                                                   | 18.2-67.5:3                |
| Sexual Assault – Repeat offender (maximum sentence for offense based on prior sexual assault convictions)                                                                                                                                                                                                                                                                                                                                                    | 18.2-67.5:2                |
| Sexual Assault – Sexual Abuse of a Child under 15 Years of Age                                                                                                                                                                                                                                                                                                                                                                                               | 18.2-67.4:2                |
| Sexual Assault – Sexual Battery                                                                                                                                                                                                                                                                                                                                                                                                                              | 18.2-67.4                  |
| Taking Indecent Liberties with Children                                                                                                                                                                                                                                                                                                                                                                                                                      | 18.2-370                   |
| Taking Indecent Liberties with Children (by person in custodial or supervisory position to child)                                                                                                                                                                                                                                                                                                                                                            | 18.2-370.1                 |

| OFFENSE<br>Or Substantially Similar Offense Under the Laws of Another Jurisdiction            | VA CODE<br>SECTION |
|-----------------------------------------------------------------------------------------------|--------------------|
| Terrorism - Committing, conspiring and aiding and abetting acts of terrorism                  | 18.2-46.5          |
| Terrorism - Act of bioterrorism against agricultural crops or animals                         | 18.2-46.7          |
| Terrorism - Possession, manufacture, distribution, etc. of weapon of terrorism or hoax device | 18.2-46.6          |
| Threats against the Governor or his immediate family                                          | 18.2-60.1          |
| Threats of Death or Bodily Injury                                                             | 18.2-60            |
| Treason                                                                                       | 18.2-481           |
| Paramilitary activity prohibited                                                              | 18.2-433.2         |
| Use of a Machine Gun in a Crime of Violence                                                   | 18.2-289           |

## Virginia Board of Long-Term Care Administrators

### Guidance on Completion of Continuing Education

#### **1. Mode of Completing Courses**

The Regulations of the Board of Long-Term Care Administrators for Nursing Home Administrators (Ch. 20) and Assisted Living Facility Administrators (Ch. 30) provide the following with regard to the mode of completing continuing education requirements:

##### *18VAC95-20-175. Continuing Education Requirements.*

*A. In order to renew a nursing home administrator license, an applicant shall attest on his renewal application to completion of 20 hours of approved continuing education for each renewal year.*

*1. Up to 10 of the 20 hours may be obtained through Internet or self-study courses and up to 10 continuing education hours in excess of the number required may be transferred or credited to the next renewal year. ...*

##### *18VAC95-30-70. Continuing Education Requirements.*

*A. In order to renew an assisted living administrator license, an applicant shall attest on his renewal application to completion of 20 hours of approved continuing education for each renewal year.*

*1. Up to 10 of the 20 hours may be obtained through Internet or self-study courses and up to 10 continuing education hours in excess of the number required may be transferred or credited to the next renewal year. ...*

**[During the pendency of the COVID-19 public health emergency,]** the Board interprets these provisions to mean that the 10 hours of continuing education required in addition to the hours that may be obtained “through Internet or self-study courses” are required to be live coursework hours. These live coursework hours may be satisfied by attendance of (1) in-person programs or courses or (2) real-time, interactive programs delivered via teleconference or webcast where there is an opportunity to interact with the speaker.

#### **2. Signature from an authorized representative of the approved sponsor**

The Regulations of the Board of Long-Term Care Administrators for Nursing Home Administrators (Ch. 20) and Assisted Living Facility Administrators (Ch. 30) provide the following:

##### *18VAC95-20-175. Continuing Education Requirements.*

*B. In order for continuing education to be approved by the board, it shall (i) be related to health care administration and shall be approved or offered by NAB, an accredited institution, or a government agency or (ii) as provided in subdivision A 2 of this section.*

*C. Documentation of continuing education.*

... 2. Evidence of attendance shall be an original document provided by the approved sponsor and shall include:

- a. Date the course was taken;
- b. Hours of attendance or participation;
- c. Participant's name; and
- d. Signature of an authorized representative of the approved sponsor.

**18VAC95-30-70. Continuing Education Requirements.**

*B. In order for continuing education to be approved by the board, it shall (i) be related to the Domains of Practice for residential care/assisted living and approved or offered by NAB, an accredited educational institution, or a governmental agency or (ii) be as provided in subdivision A 2 of this section.*

*C. Documentation of continuing education.*

... 2. Evidence of attendance shall be an original document provided by the approved sponsor and shall include:

- a. Date the course was taken;
- b. Hours of attendance or participation;
- c. Participant's name; and
- d. Signature of an authorized representative of the approved sponsor.

For continuing education (CE) programs that are approved or offered by NAB for which an electronic certificate of attendance is issued through the NAB CE Registry, the Board will accept such certification as evidence of a “signature from an authorized representative of the approved sponsor” pursuant to 18VAC95-20-175(C)(2)(d) or 18VAC95-30-70(C)(2)(d).

# Repeal of Documents as Board Guidance Documents

- 95-1, Memorandum of Understanding with the Virginia Department of Health, Division of Licensure and Certification
- 95-10, Memorandum of Understanding with the Virginia Department of Social Services, Division of Licensing Programs on Assisted Living Facilities

**Memorandum of Understanding**  
between  
**The Virginia Department of Health  
Office of Licensure and Certification**  
and  
**The Virginia Department of Health Professions  
The Board of Long-Term Care Administrators**

This is a general memorandum of understanding between the Virginia Department of Health, Office of Licensure and Certification and the Virginia Department of Health Professions, Board of Long-Term Care Administrators.

**PURPOSE**

The purpose of the memorandum is to establish methods for exchange of information that will maximize cooperation between two regulatory authorities in promoting the delivery of quality care and effectively ensuring protection of the health, safety and welfare of residents of nursing homes and other long term care facilities.

**AUTHORITY**

The statutory authority for the Virginia Department of Health, Office of Licensure and Certification is found in Articles 1 and 2, Chapter 5, Title 32.1 of the Code of Virginia.

The statutory authority for the Virginia Department of Health Professions is found in Chapters 1, 24 and 25 of Title 54.1 of the Code of Virginia.

The statutory authority for the Virginia Board of Long-Term Care Administrators is found in Chapter 31 of Title 54.1 of the Code of Virginia.

**UNDERSTANDING**

The Director, Office of Licensure and Certification agrees to provide the Executive Director, Board of Long-Term Care Administrators with the following information:

1. A copy of any written notification from the State Health Commissioner to any licensed nursing home of the Department's intent to take adverse action that will limit, restrict or prohibit nursing home operations, including but not limited to, actions to restrict new admissions or to suspend or revoke a license. The information transmitted will include documentation that caused action by the Commissioner.



2. A copy of any written notification from the Director of the Office of Licensure and Certification to any licensed nursing home of the intent of the Centers for Medicare & Medicaid Services (CMS) or the Department of Medical Assistance Services (DMAS) to take adverse action that will limit or prohibit certification under the Medicare and/or Medicaid program, including but not limited to substandard quality of care, restriction on new admissions, or involuntary termination. The information transmitted will include a copy of the survey findings that caused such action.
3. All pertinent information pertaining to the long term care facility during the administrator's tenure at the facility, upon receipt of a complaint or upon initiation of an investigation by the Department of Health Professions.
4. Any information and documentation the Director deems necessary to refer to the Board of Long-Term Care Administrators for review on any specific licensed nursing home or Medicare/Medicaid certified long-term care facility that has a history of recurring violations or confirmed complaints.
5. Technical assistance and consultation when requested, on matters of mutual interest and concern to both agencies.

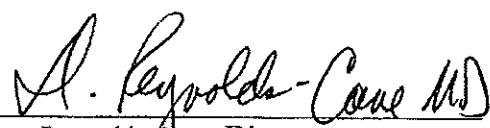
The Executive Director of the Board of Long-Term Care Administrators (Department of Health Professions) will provide the Office of Licensure and Certification (Department of Health) with the following:

1. Written notification of suspension, revocation or voluntary surrender of an individual's Nursing Home Administrator license.
2. Documentation of findings of any complaint or other investigation of a Long Term Care Administrator conducted by the Department of Health Professions that affects the delivery of patient care in a specific nursing home.
3. Technical assistance and consultation when requested, on matters of mutual interest and concern to both agencies.

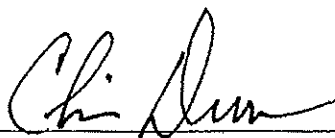
Both agencies further agree to periodically review the contents of this memorandum at least every four years and reserve the right to request revisions. The memorandum shall take effect on the latest date it is signed by designated representatives of both agencies. Both agencies reserve the right to cancel the memorandum after giving 60 days written notice to the other agency.

  
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Dr. Karen Remley  
State Health Commissioner

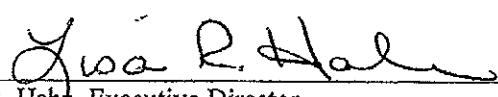
7/29/11  
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Date

  
\_\_\_\_\_  
Dr. Dianne Reynolds-Cane, Director  
Department of Health Professions

7-6-11  
\_\_\_\_\_  
Date

  
\_\_\_\_\_  
Chris Durrer, Director  
Office of Licensure & Certification  
Virginia Department of Health

July 8, 2011  
\_\_\_\_\_  
Date

  
\_\_\_\_\_  
Lisa R. Hahn, Executive Director  
Board of Long-Term Care Administrators

7.6.11  
\_\_\_\_\_  
Date

**Memorandum of Understanding  
Between  
The Virginia Department of Health Professions  
Board of Long Term Care Administrators  
And  
The Virginia Department of Social Services  
Division of Licensing Programs**

This is a general memorandum of understanding between the Virginia Department of Health Professions, Board of Long Term Care Administrators and The Virginia Department of Social Services, Division of Licensing Programs.

**PURPOSE**

The purpose of this memorandum is to establish methods for exchange of information that will maximize cooperation between two regulatory authorities in promoting the delivery of quality care and effectively ensuring protection of the health, safety and welfare of residents of assisted living facilities.

**PERIOD**

This agreement shall become effective upon final execution and will expire in five years from the effective date. We will review the agreement at that time and make any changes necessary. Both agencies reserve the right to cancel the memorandum after giving 60 days written notice to the other agency.

**AUTHORITY**

The Statutory authority for the Virginia Department of Social Services Division of Licensing Programs is found in Chapters 17 & 18, Title 63.2 of the Code of Virginia.

The Statutory authority for the Virginia Department of Health Professions is found in Chapters 1, 24 & 25 of Title 54.1 of the Code of Virginia.

The Statutory authority for the Virginia Board of Long Term Care Administrators is found in Chapter 31 of title 54.1 of the Code of Virginia.

**UNDERSTANDING**

The Director of the Department of Social Services, Division of Licensing Programs, agrees to provide the Executive Director of the Board of Long Term Care Administrators with the following information:

- 1) A copy of any Department of Social Services notification to any Assisted Living Facility of their intent to take adverse action that will limit, restrict or prohibit facilities operations, including but not limited to, actions to restrict new admissions or

to suspend or revoke a license. The information transmitted will include documentation that caused action by the Department.

- 2) A copy of any written notifications that an Assisted Living Facility is being operated by an unlicensed administrator.
- 3) A copy of any written notification that a sanction is being imposed for egregious conduct on part of an administrator.
- 4) Upon receipt of a complaint or upon initiation of an investigation by the Department of Social Services, Division of Licensing Programs shall provide, promptly upon request, all available information as to the history of the assisted living facility where the administrator is employed.
- 5) The Director agrees to provide technical assistance and consultation when requested, on matters of mutual interest and concern to both agencies.

The Board of Long Term Care Administrators (Department of Health Professions) will provide the Division of Licensing Programs (Department of Social Services) with the following:

- 1) Written notification of revocation of an individual's Assisted Living Facility Administrators license.
- 2) Report all actions taken by the Board of Long Term Care Administrators involving disciplinary action to the Division of Licensing Programs.
- 3) Documentation of findings of any complaint or other investigations conducted by the Board of Long Term Care Administrators that affects the delivery of resident care in a specific assisted living facility.
- 4) The Director agrees to provide technical assistance and consultation when requested, on matters of mutual interest and concern to both agencies.

Both agencies further agree to periodically review the content of this memorandum and reserve the right to request revisions. The memorandum shall take effect on the latest date it is signed by designated representatives of both agencies. Both agencies reserve the right to cancel the memorandum after giving 60 days written notice to the other agency.

*Robert Earley*

Robert Earley, Contracts Officer  
Department of Social Services

*September 14, 2011*

Date

*D. Reynolds-Cane MD*

Dr. Dianne Reynolds-Cane, Director  
Department of Health Professions

*9-27-11*

Date

*Lisa R. Hahn*

Lisa R. Hahn, Executive Director  
Board of Long Term Care Administrators

*September 21, 2011*

Date